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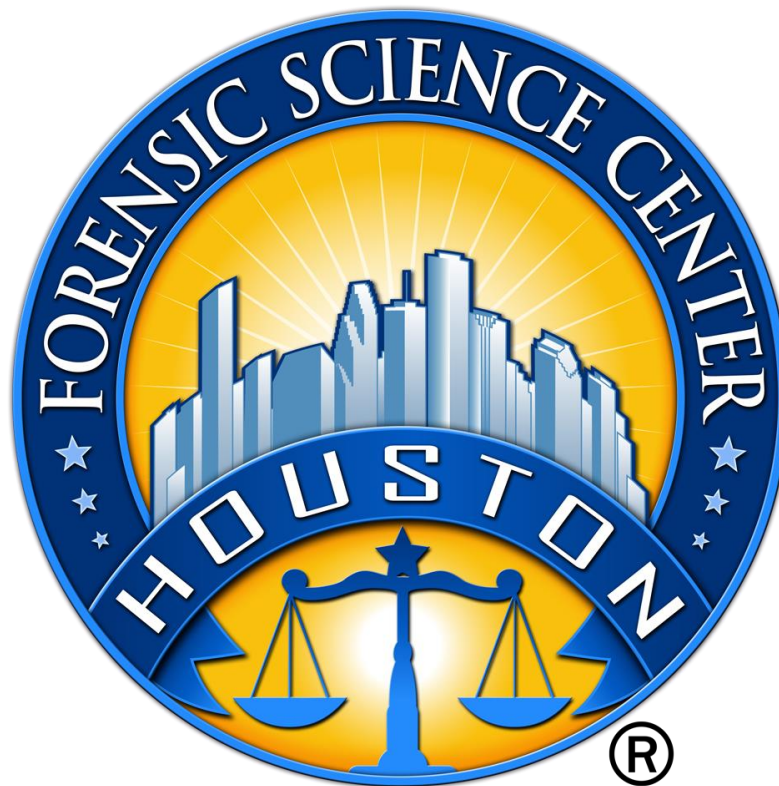
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Houston Forensic Science Center, Inc.

Board of Directors Virtual Meeting

May 14, 2021



Position 1 - Dr. Stacey Mitchell, Board Chair

Position 2 - Anna Vasquez

Position 3 - Philip Hilder

Position 4 - Francisco Medina

Position 5 - Janet Blancett

Position 6 - Ellen Cohen

Position 7 - Lois J. Moore

Position 8 - Mary Lentschke, Vice Chair

Position 9 - Vicki Huff

Ex-Officio - Tracy Calabrese

HOUSTON FORENSIC SCIENCE CENTER, INC.

NOTICE OF PUBLIC MEETING
PUBLIC ACCESS WILL BE VIA TELECONFERENCE ONLY
May 14, 2021

In accordance with Texas Governor Greg Abbott's temporary suspension of certain provisions of the Texas Open Meetings Act, issued March 16, 2020, notice is hereby given that beginning at 9 a.m. on the date set out above, the Board of Directors (the "Board") of the Houston Forensic Science Center, Inc. (the "Corporation," or "HFSC") will meet via videoconference (Microsoft Teams.) HFSC is conducting this virtual meeting to advance the public health goal of limiting face-to-face interactions and to slow the spread of the coronavirus (COVID-19.)

Gov. Abbott's [temporary suspension of certain open meetings laws](#) was issued in response to the COVID-19 pandemic and in accordance with section 418.016 of the Texas Government Code. Gov. Abbott specifically suspended certain provisions of the law, which required government officials and members of the public to be physically present at a specified meeting location. The relevant suspensions are in effect until terminated by the Office of the Governor or until the Governor's disaster declaration is lifted or expires. Accordingly, this meeting will not take place in a specified physical location for the public to attend in person, however, the virtual meeting will be available to the public and allow for two-way communication between the Board and members of the public.

As required and in accordance with the Governor's temporary suspension, notice of this meeting, the agenda and the meeting packet are posted online at <https://houstonforensicscience.org/meeting-archives.php>. The items listed in the agenda may be taken out of order at the discretion of the Chair. After the conclusion of the meeting, a recording thereof will be posted to www.houstonforensicscience.org.

Attending the virtual meeting

The public is not required to create an account to attend the meeting online and the videoconference can be accessed, free of charge.

To attend the videoconference meeting via computer, please use the following link:

https://teams.microsoft.com/dl/launcher/launcher.html?url=%2F_%23%2F1%2Fmeetup-join%2F19%3Ameeting_YjNmYmJjOGUtNjFkNy00MzgZLTkxYmMtZWQ5YjczZDRkZTkz%40thread.v2%2F0%3Fcontext%3D%257b%2522Tid%2522%253a%2522f03b68b6-d9fe-4735-8648-33b13ef1c3ed%2522%252c%2522Oid%2522%253a%2522502cf6ff-6f21-4aad-9c43-690753ab202a%2522%257d%26anon%3Dtrue&type=meetup-join&deeplinkId=81e45a40-37aa-4ef3-909c-02b68569ff3d&directDl=true&msLaunch=true&enableMobilePage=false&suppressPrompt=true

or go to <https://houstonforensicscience.org/meeting-archives.php>

In addition to the required free videoconference link, members of the public may call into the meeting by dialing the following toll-free teleconference number and entering the subsequent conference ID number: 833-231-4459 **Conference ID: 889529794#**

Callers must mute themselves upon dialing into the meeting to limit interruptions.

To attend the meeting using a mobile device and through the free videoconference link, the Microsoft Teams mobile application (“app”) must be downloaded (free of charge) to the device. After downloading the app, proceed to the link above and you will be directed to the videoconference, through the app. However, members of the public must be muted to minimize disruption of the meeting.

NOTICE OF PUBLIC COMMENT

The public is permitted to speak during the public comment agenda item and as permitted by the Chair. However, requests to speak during the public comment period must be submitted via email to the HFSC Secretary of the Board at: info@houstonforensicscience.org no later than 9 a.m. Thursday May 13, 2021.

The request must include the speaker's name, contact number, address and topic of the comment. Speakers should limit their comments to three minutes. The Board Chair may limit both the number of speakers and the time allotted for each speaker. The Chair will call on each speaker by name, during the designated public comment period.

If you have questions regarding attending this virtual meeting please contact Ashley Henry, interim secretary of the Board of Directors, at 713-557-7668.

AGENDA

1. Call to order.
2. Roll call; confirmation of presence of quorum.
3. Public Comment.
4. Reading of draft minutes from April 9, 2021 board meeting. Consideration of proposed corrections, if any. Approval of minutes.
5. Report from Dr. Stacey Mitchell, board chair, including a monthly update of activities, schedule of upcoming annual board business, including board appointments and the president and CEO’s performance evaluation, and other announcements.

Reports and presentations by corporate officers, and possible related action items

6. Report from Dr. Peter Stout, president and CEO, regarding turnaround times, outreach efforts, an update on toxicology drug analysis and new instruments and methods being implemented in the section.
 - a. Report on the crime scene unit, including homicide statistics from April and a new communication plan.
7. Report from Dr. Amy Castillo, vice president and COO, including an overview of turnaround times and backlogs in seized drugs, toxicology and forensic biology/DNA.
8. Presentation by Dr. Castillo regarding outsourcing forensic biology/DNA services to help eliminate the HFSC sexual assault kit backlog, to be funded by FY 2020- BJA DNA Capacity Enhancement and Backlog Reduction federal grant.
 - a. Consider approval of a contract for DNA services between the Corporation and Signature Science, LLC, to be funded by the FY 2020- BJA DNA Capacity Enhancement and Backlog Reduction federal grant, not to exceed the total allotted outsourcing budget of \$801,438.00.

Reports and presentations by staff

9. Report from Ms. Jackeline Moral, quality specialist, regarding HFSC's request for a toxicology scope expansion to be considered during the external ANAB assessment.
10. Report from Mr. James Miller, seized drugs manager, including updates on the seized drugs section and an estimated timeline for clearing the backlog.
11. Adjournment.

**Certification of Electronic Posting of Notice of the Board of Directors ("the Board")
of the Houston Forensic Science Center, Inc. (the "Corporation")**

I, Ashley Henry, interim secretary, do hereby certify that a notice of this meeting was posted online at <https://houstonforensicscience.org/meeting-archives.php> on Tuesday, the 11th day of May, 2021, as required by Section 551.043 et seq., Texas Government Code and in accordance with Governor Abbott's March 16, 2020 temporary suspension of certain provisions of the Texas Open Meetings Act.

Given under my hand this the 11th day of May 2021.

Ashley Henry

Open Meeting Laws Subject to Temporary Suspension

Effective March 16, 2020, and subject to the following conditions, the following statutory provisions are temporarily suspended to the extent necessary to allow telephonic or videoconference meetings and to avoid congregate settings in physical locations:

- those that require a quorum or a presiding officer to be physically present at the specified location of the meeting; provided, however, that a quorum still must participate in the telephonic or videoconference meeting
 - TEX. GOV'T CODE § 551.122(b)
 - TEX. GOV'T CODE § 551.127(a-3), (b)–(c), (e), (h)–(i)
 - TEX. GOV'T CODE § 551.130(c)–(d), (i)
 - TEX. GOV'T CODE § 322.003(d), (e)(2)
 - TEX. GOV'T CODE § 845.007(f)(2)
 - TEX. GOV'T CODE § 855.007(f)(2)
 - TEX. CIV. PRAC. & REM. CODE § 74.102(f)
 - TEX. INS. CODE § 2151.057(d)(1)
 - TEX. LOCAL GOV'T CODE § 379B.0085(a)

- those that require physical posting of a notice; provided, however, that the online notice must include a toll-free dial-in number or a free-of-charge videoconference link, along with an electronic copy of any agenda packet
 - TEX. GOV'T CODE § 551.043(b)(2)–(3)
 - TEX. GOV'T CODE §§ 551.049–551.051

- those that require the telephonic or videoconference meeting to be audible to members of the public who are physically present at the specified location of the meeting; provided, however, that the dial-in number or videoconference link provided in the notice must make the meeting audible to members of the public and allow for their two-way communication; and further provided that a recording of the meeting must be made available to the public
 - TEX. GOV'T CODE § 551.121(f)(1)
 - TEX. GOV'T CODE § 551.122(d)
 - TEX. GOV'T CODE § 551.125(e)–(f)
 - TEX. GOV'T CODE § 551.126(d)(1)
 - TEX. GOV'T CODE § 551.127(f), (j)
 - TEX. GOV'T CODE § 551.130(e)–(f)
 - TEX. GOV'T CODE § 551.131(e)(1)
 - TEX. GOV'T CODE § 322.003(e)(3)
 - TEX. GOV'T CODE § 436.054(e)
 - TEX. GOV'T CODE § 845.007(f)(3)
 - TEX. GOV'T CODE § 855.007(f)(3)
 - TEX. AGRIC. CODE § 41.061(c)–(d)
 - TEX. AGRIC. CODE § 41.1565(c)–(d)
 - TEX. AGRIC. CODE § 41.205(d)–(e)
 - TEX. AGRIC. CODE § 62.0021(c)–(d)
 - TEX. EDUC. CODE § 66.08(h)(2)(B)
 - TEX. FAM. CODE § 264.504(e)

- TEX. FIN. CODE § 11.106(c)(4)–(5)
- TEX. FIN. CODE § 154.355(d)(2)–(3)
- TEX. INS. CODE § 462.059(a)(1), (c)
- TEX. INS. CODE § 463.059(d)
- TEX. INS. CODE § 2151.057(e)
- TEX. INS. CODE § 2210.1051(b)(2)–(3)
- TEX. INS. CODE § 2211.0521(b)(2)–(3)
- TEX. LOCAL GOV'T CODE § 379B.0085(b)(2)–(3)
- TEX. SPEC. LOC. DIST. CODE § 9601.056(c)
- TEX. TRANSP. CODE § 173.106(e)–(f)
- TEX. TRANSP. CODE § 366.262(c)–(d)
- TEX. TRANSP. CODE § 370.262(c)–(d)

- those that may be interpreted to require face-to-face interaction between members of the public and public officials; provided, however, that governmental bodies must offer alternative methods of communicating with their public officials.
 - TEX. GOV'T CODE § 551.007(b)
 - TEX. GOV'T CODE § 551.125(b)(1), (d)

These suspensions are in effect until terminated by the Office of the Governor, or until the March 13, 2020 disaster declaration is lifted or expires.

Houston Forensic Science Center, Inc.

VIRTUAL MEETING OF BOARD OF DIRECTORS

MINUTES

April 9, 2021

The undersigned, being the duly appointed secretary of the Houston Forensic Science Center, Inc., (“HFSC” and/or the “Corporation”) hereby certifies the following are true and correct minutes of the April 9, 2021 virtual meeting of the Board of Directors (the “board”) of the Corporation.

- A. In a manner permitted by the Corporation’s Bylaws, the meeting was called by providing all directors with notice of the date, time (instructions for Microsoft Teams access and call-in options) and purposes of the meeting more than three days before the date of the meeting.
- B. In accordance with Chapter 551, Texas Government Code and Governor Greg Abbott’s March 16, 2020 temporary suspension of certain provisions of the Texas Open Meetings Act, notice of this meeting was duly posted online to www.houstonforensicscience.org on April 6, 2021 along with a free-of-charge videoconference link, dial-in phone number and an electronic copy of the agenda packet, as required.
- C. The virtual meeting on Microsoft Teams was called to order by Board Chairwoman Stacey Mitchell at approximately 9:00 a.m. on April 9, 2021.
- D. Interim Board Secretary Ashley Henry called the roll. The following directors were present: Stacey Mitchell, Mary Lentschke, Philip Hilder, Francisco Medina, Janet Blancett, Ellen Cohen, Vicki Huff and Tracy Calabrese. Chairwoman Mitchell declared a quorum.

The following directors were absent: Anna Vasquez, Lois Moore

- E. During the meeting Director Medina experienced technical difficulties, which caused him to briefly drop and then rejoin the meeting in a timely manner. At no point in time was a quorum lost.
- F. Chairwoman Mitchell said HFSC’s virtual board meeting was being held in compliance with Governor Greg Abbott’s temporary suspension of certain provisions of the Texas Open Meetings Act in response to the COVID-19 pandemic.
- G. Chairwoman Mitchell gave members of the public an opportunity to address the board. She stated the meeting agenda provided the public with an email address and phone number to sign up for public comment in advance. The chairwoman asked Secretary Henry if any members of the public wished to address the board. Ms. Henry said no members of the public had requested to address the board. The chairwoman opened the

meeting for public comment. No one addressed the board. Chairwoman Mitchell closed the public comment period at approximately 9:03 a.m.

- H. Chairwoman Mitchell asked if changes needed to be made to the March 12, 2021 board meeting minutes. No directors offered changes. Director Huff made a motion to approve the minutes. Director Blancett seconded the motion. The chairwoman called for a voice vote and the motion passed unanimously.
- I. Chairwoman Mitchell stated it had been one year since the board began holding virtual meetings. She said she was amazed by staff member's flexibility and resilience and is excited to see HFSC phasing back to full onsite work.
- J. Dr. Peter Stout, president and CEO, said toxicology completed an extraordinary number of requests in March. He said there are shifts from breath testing to blood draws, which coincides with increasing requests for toxicology analysis. He said HPD received a grant to train more drug recognition experts (DREs) and that increase would likely lead to even more requests for toxicology testing. Dr. Stout commented on the lab's March productivity, noting the 2,400 requests completed was the highest in the past 24 months.

Dr. Stout stated there are seven open positions, four are active vacancies and two are on hold. Three recruits have accepted offers. In response to a question from Director Cohen, Dr. Stout said the position for public information officer/board secretary had been posted. He moved on to highlight March outreach activities for himself and staff. He said he and staff actively participate in HPD training, including to new cadets. Dr. Stout then spoke about the book *Autopsy of a Crime Lab* by Brandon Garrett and said directors should have received copies. He encouraged all to read the book and said while it is not only about Houston, the city is mentioned several times. Chairwoman Mitchell commented on HFSC's progress and noted support from the City of Houston and others.

Director Vasquez joined the meeting at approximately 9:20 a.m.

Dr. Stout discussed issues in the Washington, D.C. crime laboratory's firearms section. He said HFSC only has access to publicly available information. Based on that, it appears a firearms examiner incorrectly identified a cartridge casing as an inclusion and that multiple examiners initially agreed with that conclusion. The U.S. Attorney's Office then requested external examiners to review that finding, though it is unclear why. The external examiners disagreed with the original findings and instead reported exclusions. Dr. Stout said according to court filings, it appears D.C. lab examiners again reviewed the case and although they agreed with the external experts that the casings should be excluded, lab management pressured them to report their finding as inconclusive. He said on April 2, 2021, ANAB, the DC lab's accrediting body, suspended the entire laboratory's accreditation. In response to a question by Director Blancett, Dr. Stout said there is no federal equivalent to the Texas Forensic Science Commission. Dr. Stout explained the DC lab and HFSC are held as examples of independent labs. Although both were pulled out from law enforcement, Dr. Stout said the DC lab is different because it is a city department, the lab director reports to the mayor and its budget is approved by

Congress. The DC lab's shutdown poses challenges for the courts, since they now must find other labs to conduct casework, he stated.

Director Blancett asked whether the lab's structure contributed to the shutdown. Dr. Stout responded DC's forensic and health labs are part of the same department and are housed in the same building, making it more complex. Dr. Stout named issues that have drawn attention: pressure on analysts to change their opinion, findings misrepresented to external agencies and attempts to withhold documents. He stated the investigation by the Office of Inspector General questioned the entire lab's reliability, which may have led ANAB to suspend accreditation. He said it may have less to do with the laboratory's structure. He mentioned the entire forensic community is impacted when something like this occurs and all spend time recovering. Dr. Stout discussed HFSC processes that may prevent a similar event here. He said from the board down, HFSC promotes transparency, an effort supported by the state's disclosure law, the Michel Morton Act. He said the firearms section has checks and balances, including documentation of images and worksheets that require individual credentials to access the storage system, creating an audit trail within the software. In addition, policies around reviews of cases and images ensure proper documentation. Firearms also has a documented conflict resolution process and the disagreement becomes part of the case record, he added.

Dr. Stout said the 3D microscope HFSC is purchasing for the firearms section will also help prevent a similar situation in Houston. The microscopes provide examiners with 3D, high-resolution images making them less dependent on the physical evidence after scanning is complete. HFSC firearms examiners are researching and validating existing algorithms as part of a project with the Center for Statistics and Applications in Forensic Evidence (CSAFE) and the National Institute of Standards and Technology (NIST) to determine how the field can start applying statistics to their conclusions. Director Blancett asked about changes to current processes and whether it will be possible to review data from older cases. Dr. Stout said all new technologies, including this one, could potentially lead to a re-evaluation of previous cases.

- K. Mr. David Leach, treasurer and CFO, received board approval to take his agenda items out of order. Mr. Leach presented fiscal year 2021 budget reallocations. He stated original estimates of line items are never accurate and several need to be adjusted though overall budget spending does not change. Mr. Leach said the budget changed because HFSC received \$1.358 million in federal coronavirus relief through the Coronavirus Aid, Relief and Economic Security Act (CARES.) He said the money was largely spent on toxicology outsourcing and IT improvements needed to allow for remote work. He said the money spent has been reimbursed. In response to a request from Director Blancett for specific examples of IT expenditures, Mr. Leach said \$225,083 was spent on laptops.

Ms. Akilah Mance, general counsel, reminded the board it had approved an interlocal agreement with the city in October 2020 which allowed HFSC to receive the CARES Act money. That interlocal agreement also allows HFSC to receive future emergency funds. Mr. Leach requested the board approve fiscal year 2021 budget reallocations. Director Hilder made a motion to approve the reallocation. Director Cohen seconded the motion.

Secretary Henry called the roll and the following directors were in favor: Stacey Mitchell, Mary Lentschke, Anna Vasquez, Philip Hilder, Francisco Medina, Janet Blancett, Ellen Cohen, and Vicki Huff. With none opposed, the motion passed unanimously.

- L. Mr. Leach said spending in the third quarter of this year has been consistent with prior years. He said people costs have decreased. He displayed a graph showing actual money spent versus budgeted. Mr. Leach stated financially things are progressing as expected.
- M. Ms. Erika Ziemak, quality director, stated the quality division submitted additional toxicology blind quality controls in March to make up for a February shortfall that was the result of a significant winter storm. The division is on track to meet its yearly goals. She said the division did not submit a latent print blind verification in March because there were no candidates but will look for two cases in the future to maintain the yearly goal. She mentioned an article about the blind program written by the quality division was cited in *Autopsy of a Crime Lab*. Ms. Ziemak also said the quality division is working with Aimee Grimaldi, project engineer, and firearms staff to draft and submit a manuscript about firearms blinds. She described a situation in which a blind quality control sample expected to yield a single-source DNA profile instead yielded a mixture of two people, both of whom work for HFSC. The forensic biology section repeated the analysis to ensure their findings were not the result of contamination within the lab. The repeat testing yielded the same results. Ms. Ziemak interviewed the two staff member and confirmed they are well-acquainted and interact daily. She said the program is demonstrating forensic biology protocols and procedures are working.

In a review of first quarter survey responses, Ms. Ziemak said HFSC has received six in total: three very satisfied or satisfied, two neither satisfied nor dissatisfied and one very dissatisfied from a Houston resident. The resident did not leave contact information but indicated disappointment that HFSC does not perform trace analysis. She said quality crafted a response although they cannot contact the resident. She reminded the board that HFSC did perform trace analysis in 2015, but after discussion with HPD and with the knowledge and consent of the board, it stopped that testing in 2017.

Ms. Ziemak said quality is investigating a CSU nonconformance that will be disclosed to the TFSC. The incident involves a vehicle that was released before the unit processed it or collected evidence. She said CSU processed many vehicles in March, they have a manual and labor-intensive process for tracking vehicles and there was a communication breakdown regarding this vehicle. Quality is working with CSU to improve the process. The corrective action will be provided to the TFSC when it is finalized.

Ms. Ziemak stated proficiency tests for 2020 are complete and 2021 testing is in progress. She said four analysts have testified and been monitored this year. The transcript review committee is reviewing four transcripts and requested more. Ms. Ziemak said quality is collaborating with CSAFE to get a high-level view of transcripts and review them for trends.

- N. Ms. Aimee Grimaldi, project engineer, said the backlog decreased 2.3% in March. She said toxicology is on track to eliminate its blood alcohol backlog in June. The forensic

biology section is also progressing toward its goal and the latent print section completed more cases than it received.

She gave an overview of the lean six sigma (LSS) development group, created in 2018. The group includes three certified lean six sigma black belts: Ms. Grimaldi, Paula Evans and Dr. Amy Castillo. Ms. Grimaldi provided an overview of HFSC's ongoing projects. She said a latent print and a CSU project are both in the third phase, called analyze, and team members are reviewing challenges and brainstorming solutions. She said the team has also conducted mini-process improvement projects, called kaizens, in the firearms section and the CODIS _ or DNA database _ unit. The firearms project led to improvements in the review process. Ms. Grimaldi said the CODIS project focused on evaluating, selecting and implementing a tool to aid with voluminous data compiled from probabilistic genotyping software, STRmix.

She stated there are also two long-term projects in progress. The first is to train additional staff to use Power BI, a Microsoft platform HFSC uses to create dashboards. As HFSC has become more reliant on these dashboards the need to expand PowerBI skills has grown, she said. Ms. Evans is leading the project and seven staff members are being trained. Ms. Grimaldi said the second project on leadership development is led by Dr. Castillo. The team is using LSS tools to build a leadership program that will provide resources and training to staff.

Ms. Grimaldi said the latent print project kicked off in November 2020 and is in the third of five phases: analyze. She said the team has determined critical requirements from internal and external stakeholders and they are currently analyzing the root cause to identify potential solutions. The project team has benchmarked six different latent print labs nationwide, asking each the same set of questions. The team also collected data to identify statistically significant changes after process improvements are implemented. Ms. Grimaldi said imaging software is a pain point because latent prints is 100% digital and the print is scanned and uploaded into the software system. She stated the team also talked to a benchmarking lab to learn how they use software.

- O. Ms. Carina Haynes, acting crime scene unit (CSU) director, discussed increasing homicide rates and displayed a graph showing homicide rates in major U.S. cities. CSU, however, does not only respond to homicides, she noted. CSU responded in March to 78 scenes, 41 of them homicides. In addition to the increase in homicides, CSU is also receiving more vehicles at the vehicle examination building (VEB.) CSU processed 151 vehicles in March, the most in the past 15 months. CSU has processed over 740 vehicles in the past 15 months. Due to the influx, CSU is looking to improve that process.

Ms. Haynes said organization at the VEB has already improved. CSU purchased magnetic car toppers to improve tracking, safety, visibility and organization.

Ms. Haynes stated CSI burnout is a concern. She defined burnout as emotional, mental and physical exhaustion resulting from stress. She said staff are handling the increase in calls, but burnout remains a factor and leads to lethargy and cynicism. CSU management

is trying to keep staff involved and encouraged. One way to achieve this was through a revision of yearly goals to give CSIs more control over non-scene tasks. She stated there are two static goals: participate in six refresher trainings per year and complete four peer reviews monthly. Staff are then able to select one tiered goal for the year. Ms. Haynes said these goals will be presented to staff at mid-year reviews, sometime in June.

- P. Chairwoman Mitchell requested a motion to adjourn the meeting. Director Cohen made a motion to adjourn. Director Hilder seconded the motion. The meeting ADJOURNED at approximately 11:01 am.

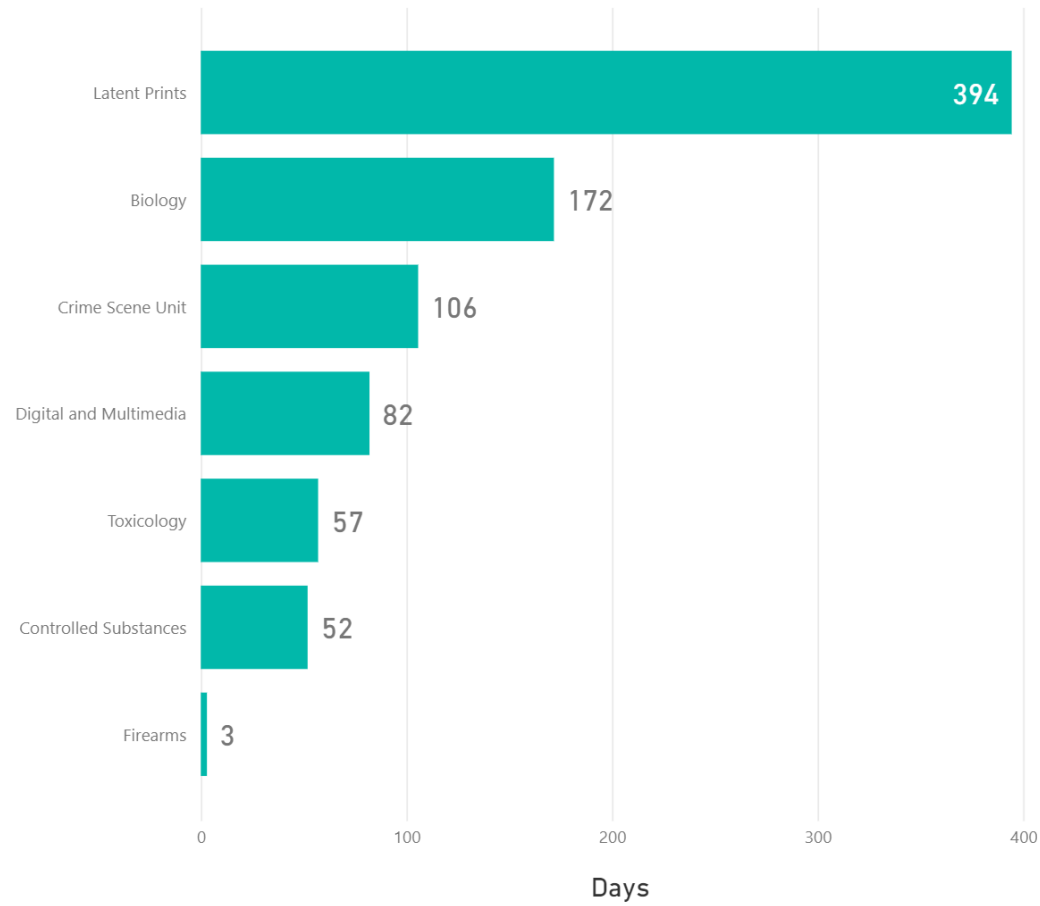
By: _____

Ashley Henry, Interim Secretary

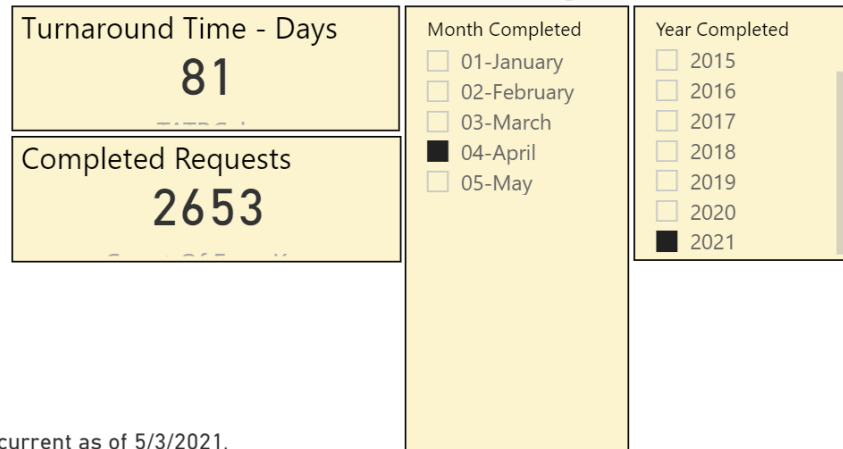
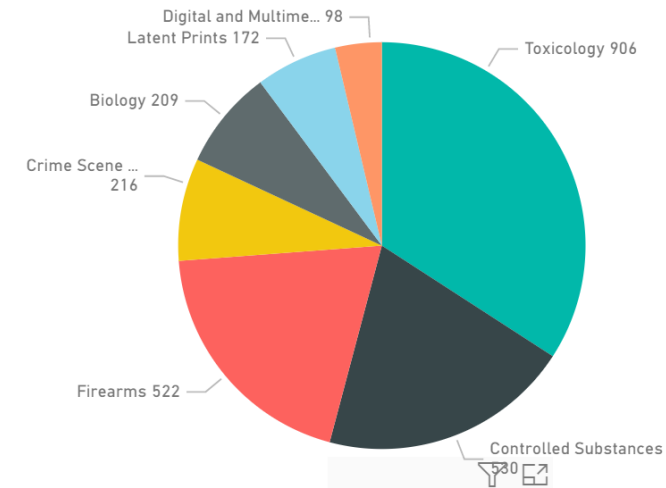
President's Report

May 14, 2021

Average Turnaround Time for April 2021



Requests Completed by Section



This data is current as of 5/3/2021.

Received

- A 60 percent increase in some months
- Consistent upward trend in requests, about 25% overall
- Upward trend continued through pandemic
- Expect the trend to continue
- And yet ...





Completed

- The number of cases completed consistently increases
- Output has increased 50 percent overall
- Months when output drops are clear:
 - February 2021: big freeze
 - March 2020: COVID-19 pandemic forces first lockdowns
 - November 2019: facility move

Staffing May 5, 2021

210 staff

- 202 HFSC employees
- 7 City of Houston civilians
- 1 toxicology fellow (Army)

6 open positions, 4 offers accepted

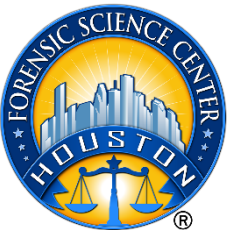
- 1 CS/CM evidence technician
- 2 forensic analysts – forensic biology/DNA
- 1 toxicology analyst

2 active vacancies

- 1 latent print examiner
- 1 public information officer/board secretary

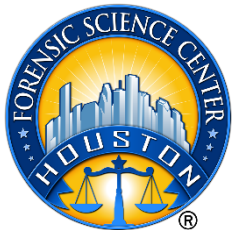
2 on hold

- 1 crime scene investigator (experienced)
- 1 quality specialist

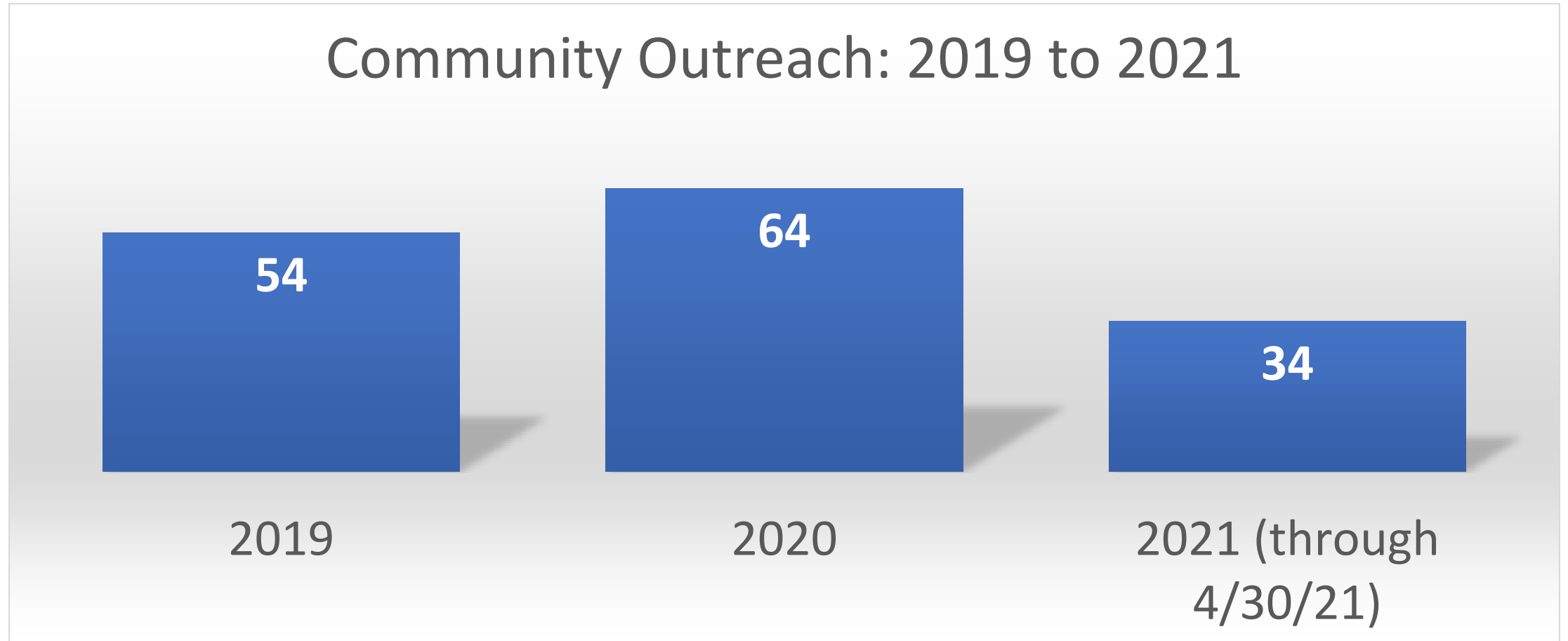


Certifications

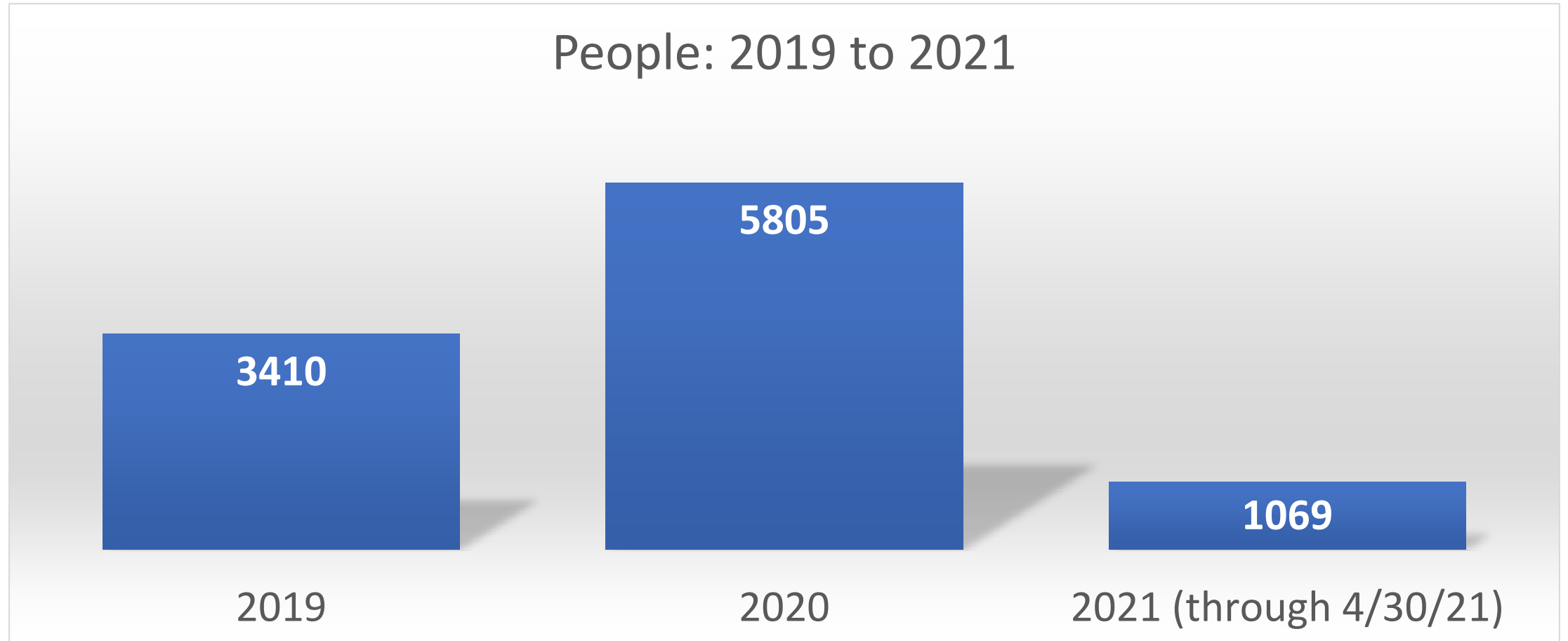
- Jaclyn Millhollon - Certified Crime Scene Analyst (CCSA) by the International Association for Identification (IAI)



Outreach Events



Outreach: People Reached



Explorers Program

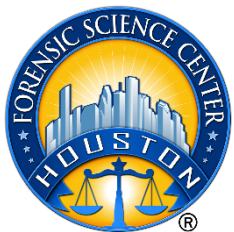
- 2018-2019: 12 applicants
- 2019-2020: 14 applicants
- 2020-2021: 5 applicants before program canceled due to COVID
- 2021-2022: 16 applicants through May 4, 2021.

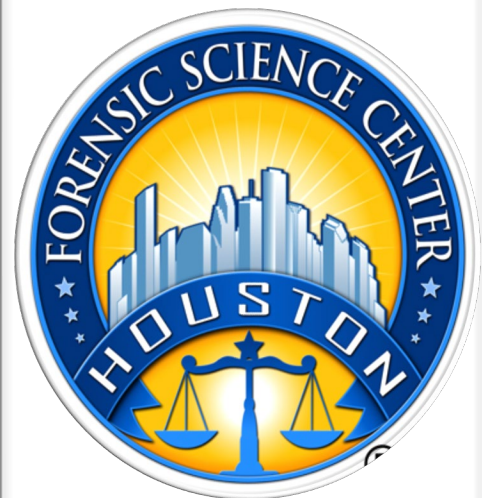
** 2021 application period closes July 1, 2021.



Toxicology

The past, the present, the future: why it's critical





2014

HFSC takes over management of HPD forensics, including toxicology
Toxicology section is using old instruments, technology and operates under Sam Houston State University



2015

Texas Forensic Science Commission releases findings from investigation into toxicology section
Dr. Peter Stout, a toxicologist, appointed HFSC's COO.
HFSC shakes up toxicology management structure, hires Dr. Dayong Lee
Contract with Sam Houston State University ends, HFSC begins rebuilding analysis methods



2016-2017

HFSC changes evidence acceptance requirements in response to TFSC findings
HFSC rebuilds drug analysis methods while outsourcing
New drug methods run on old GC/MS instruments: "boat anchors"
HFSC rebuilding blood alcohol analysis processes



2018-2019

Turnaround time on blood alcohol analysis drops below 30 days
LCQQQ instruments considered but Travis lab lacks power and space
City Council member donates funds for assay robot
Budget increased to expand toxicology by five people to meet growing demand
HFSC completes deal for new facility, builds lab space accounting for toxicology instruments, completes move

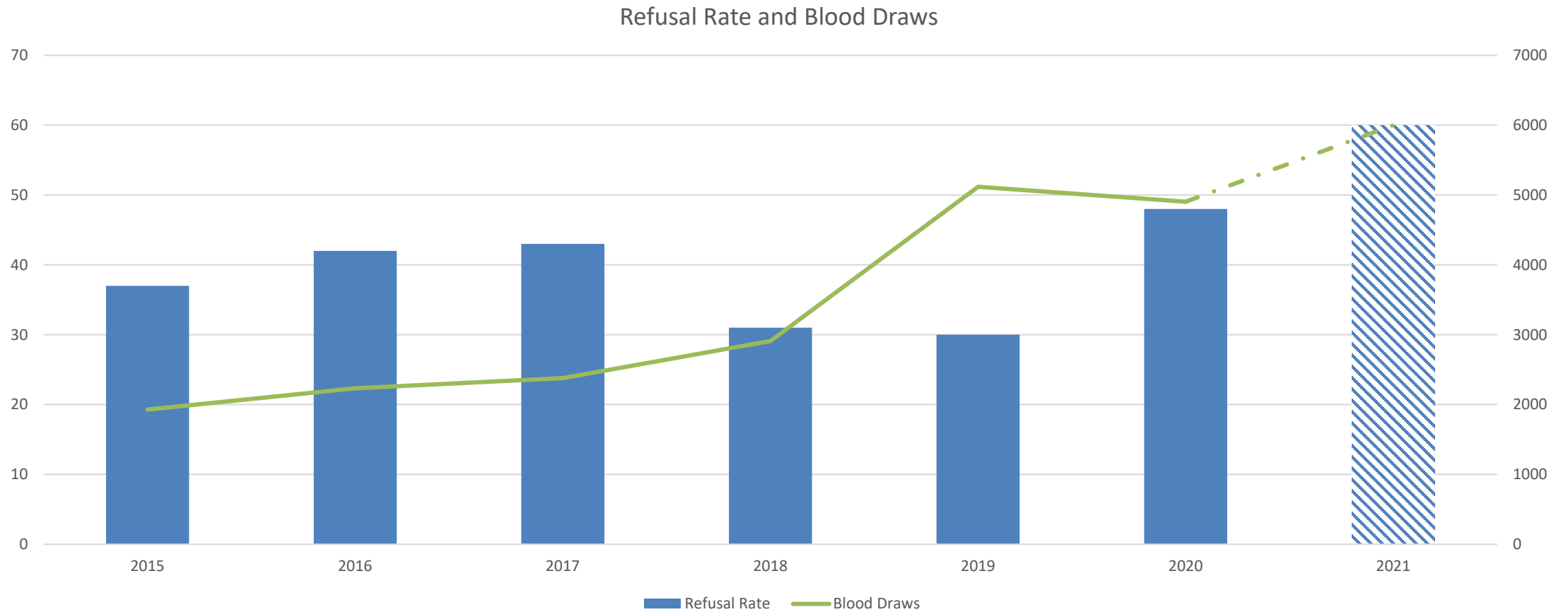


2020-2021

Toxicology goes from 0 LC-QQQ to 4
HFSC outsources drug analysis while validating new LCQQQ methods
COVID-19 pandemic forces rotating schedules, slows validation, training
HFSC uses federal COVID-19 grant dollars to outsource drug analysis
New staff fully trained, blood alcohol backlog decreases
Toxicology drug backlog grows as federal funds are exhausted, outsourcing stops
JULY 2021: HFSC asks accrediting body to expand scope

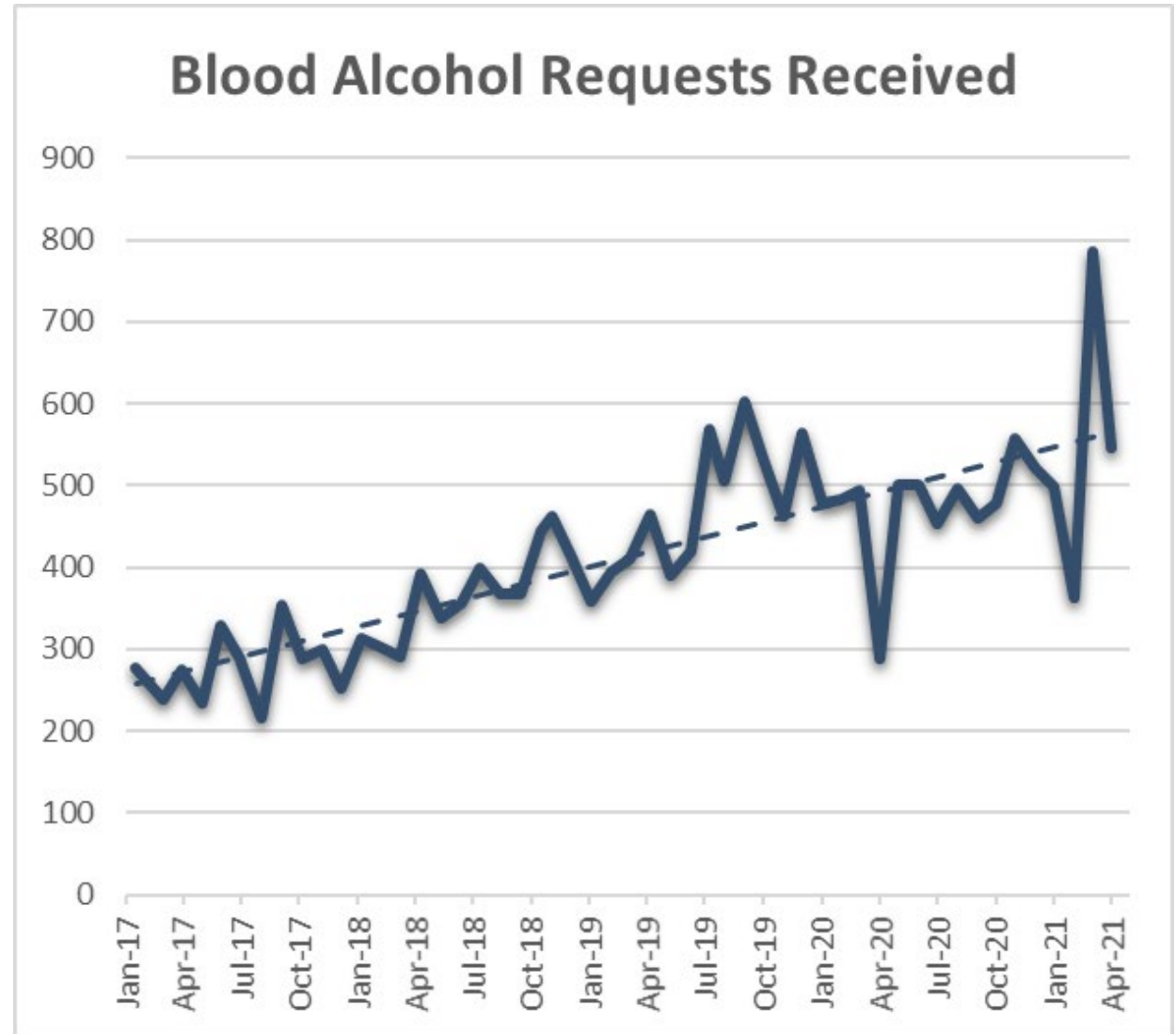


What Tox is Facing

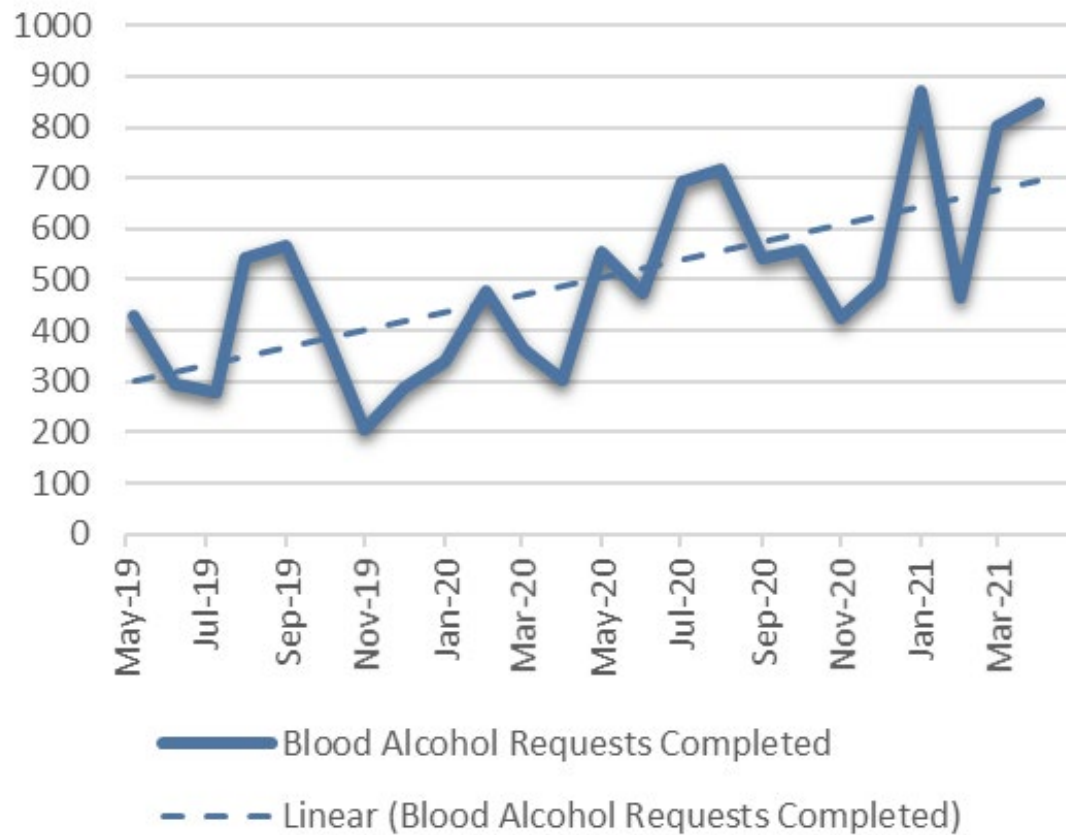


Which leads to ...

- About an 80 percent average increase in monthly requests between 2017 and 2021
- Months when 600 or, most recently, 800 requests, per month
- Expect the trend to continue



Blood Alcohol Requests Completed

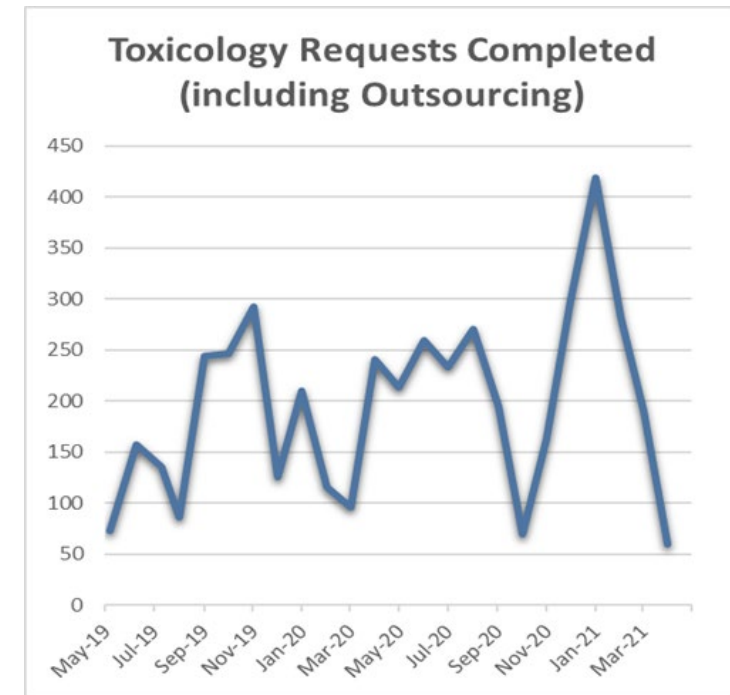
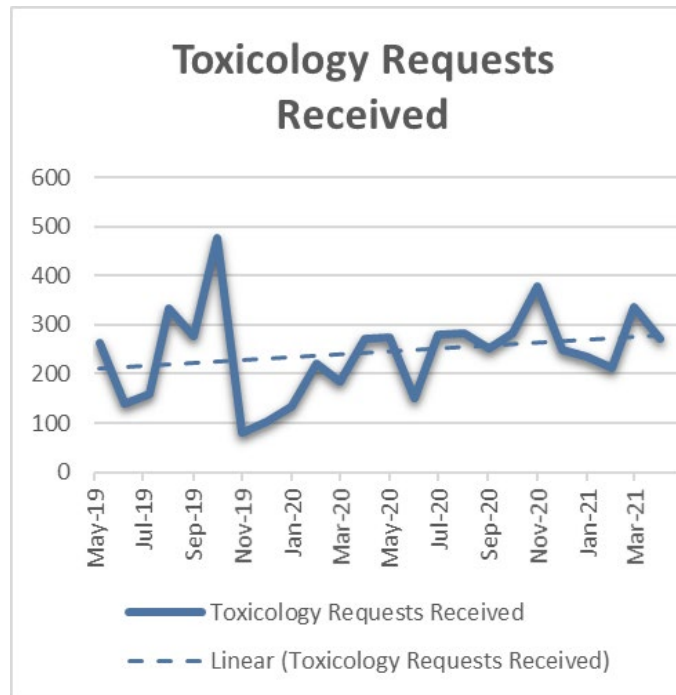


Toxicology is keeping up with blood alcohol requests ...

- The number of cases completed has nearly doubled since May 2019
- This is because the unit is:
 - Fully staffed
 - Fully trained in blood alcohol testing bringing backlog down quickly
- More requests for blood alcohol testing leads to an increase in requests for drug analysis

More blood alcohol requests leads to ...

- About 30% of completed blood alcohol tests go on for full toxicology analysis
- HFSC is completing fewer toxicology cases as it has depleted its outsourcing funds and awaits approval to do in-house testing





The Future

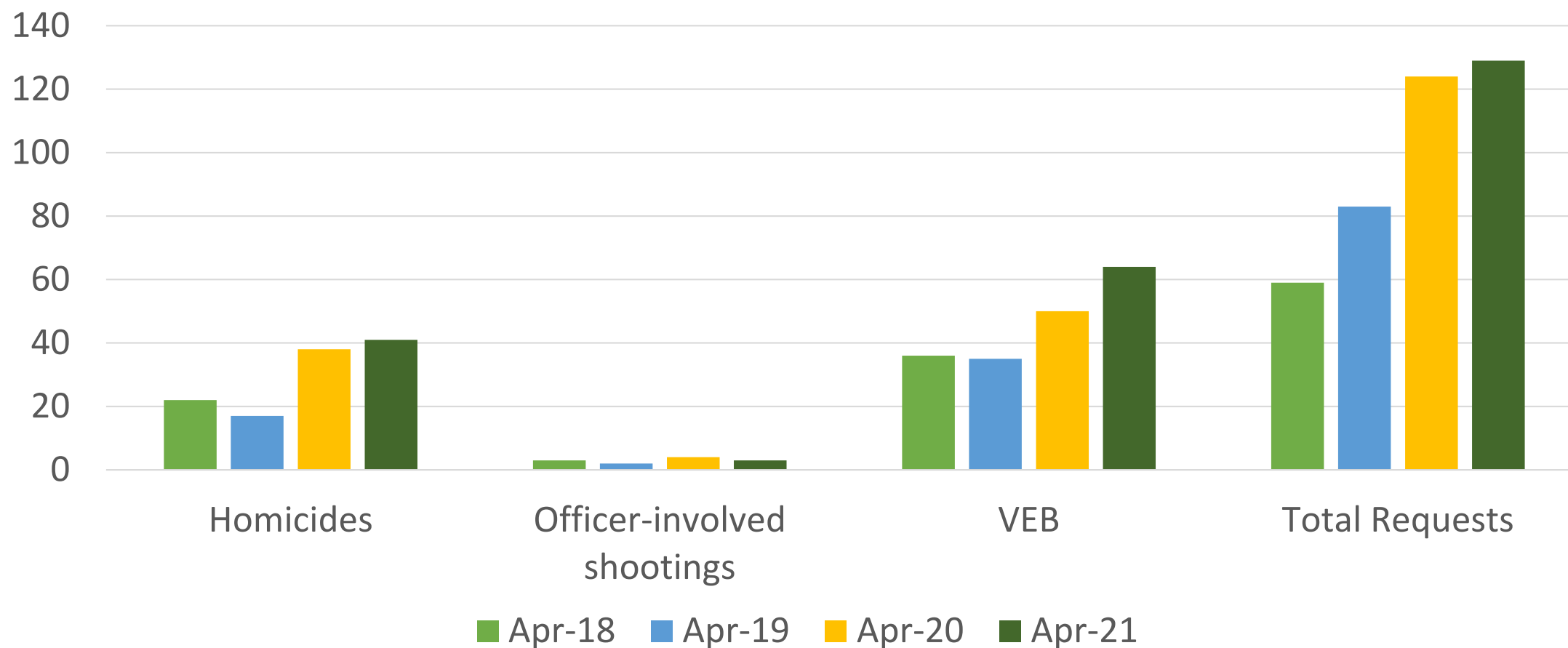
- HPD continues to increase DWI enforcement.
- HPD currently has 11 officers trained to perform field drug impairment tests.
 - Grant dollars will be used to train about 500 more to do field sobriety testing at different levels
- Shift from breathalyzer testing to blood draws continues:
 - Leads to increase in requests for drug analysis
 - More complex testing
 - More time-consuming analysis
 - Longer training arc
- HFSC will have to decide how to best address the increase and what mix of people and instruments best serves stakeholder needs

**BUT WITH REQUESTS INCREASING HOW LONG WILL IT BE BEFORE THE SECTION
CAN NO LONGER KEEP UP?**



Crime Scene Unit

April Statistics: 2018 to 2021



HOMICIDE COMPARISONS FOR MAJOR CITIES

City Population	Total Number of Homicides for 2020	Number of Homicides from 1 Jan 2020		Number of Homicides from 1 Jan 2021		Homicide Per Capita	
New York City 8,175,133	462	113	3-May-20	134	3-May-21 18.58%	1.64	Based on 2010 Census Per 100,000
Los Angeles 3,792,621	350	93	3-May-20	117	3-May-21 25.81%	3.08	Based on 2010 Census Per 100,000
Chicago 2,693,976	770	161	3-May-20	196	3-May-21 21.74%	7.28	Based on 2010 Census Per 100,000
Houston 2,320,268	406	113	3-May-20	143	3-May-21 26.55%	6.16	Based on 2010 Census Per 100,000
Philadelphia 1,584,064	499	127	3-May-20	176	3-May-21 38.58%	11.11	Based on 2010 Census Per 100,000
Dallas 1,343,573	261	53	3-May-20	69	3-May-21 30.19%	5.14	Based on 2010 Census Per 100,000
Memphis 651,073	288	65	3-May-20	78	3-May-21 20.00%	11.98	Based on 2010 Census Per 100,000
Baltimore 593,490	335	91	3-May-20	107	3-May-21 17.58%	18.03	Based on 2010 Census Per 100,000
Milwaukee 590,157	190	51	3-May-20	49	3-May-21 -3.92%	8.30	Based on 2010 Census Per 100,000
St Louis 300,576	262	49	3-May-20	68	3-May-21 38.78%	22.62	Based on 2010 Census Per 100,000
Pittsburgh 300,286	50	12	3-May-20	24	3-May-21 100.00%	7.99	Based on 2010 Census Per 100,000

Communication Survey

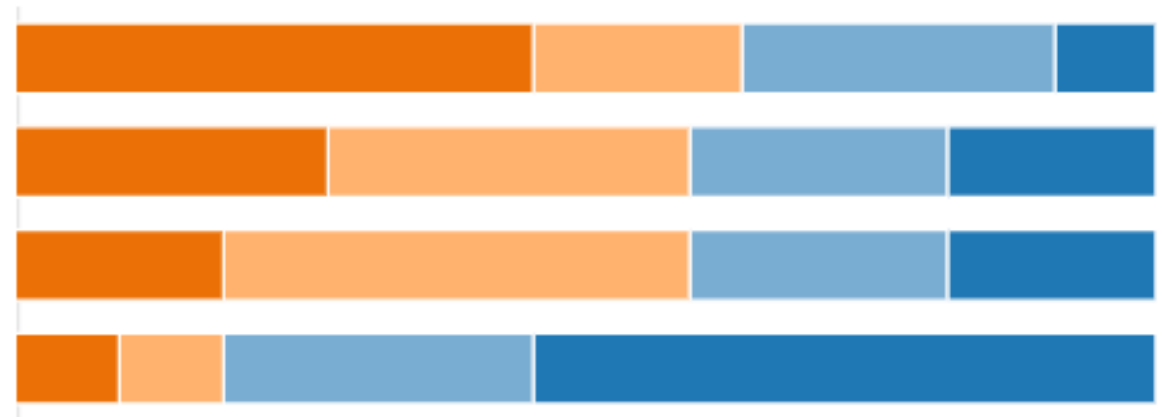
1. Rank these tools based on which you like most and which you like least. Put the one you like most at the top and the method you least prefer at the bottom.

[More Details](#)

Rank Options

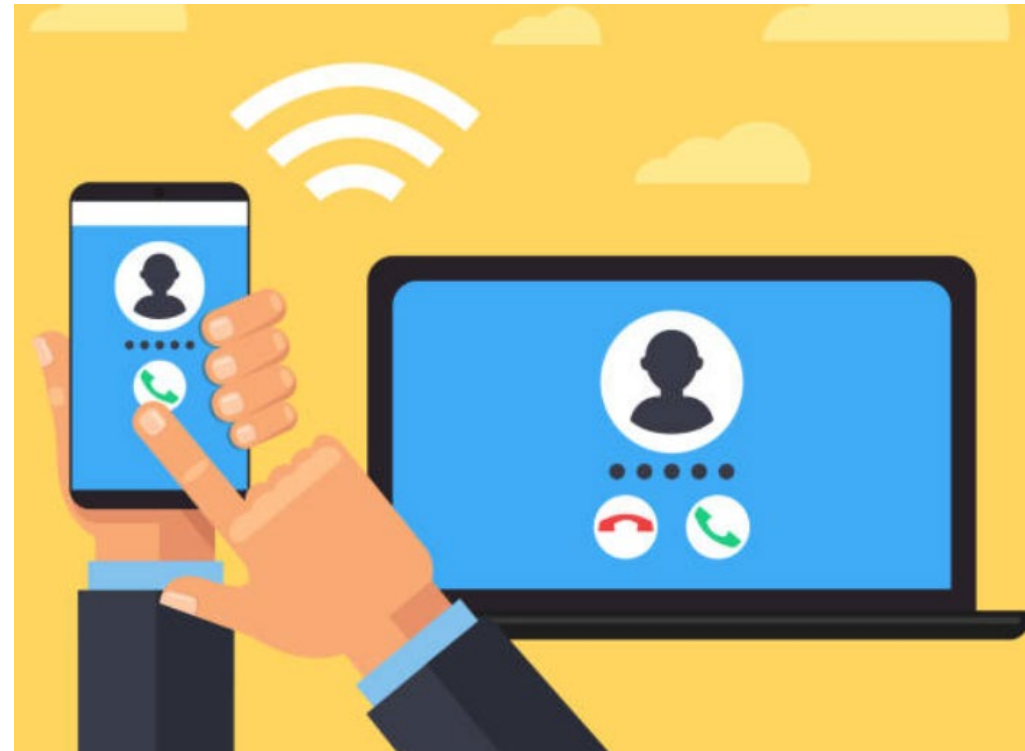
1	Email
2	CSU all-staff meeting
3	Video message
4	CSU newsletter

First choice ■ ■ ■ ■ Last choice



Video Messages for CSU

- A video message will be sent to the unit on the second and fourth Tuesday of every month.
- They will be accessible to the CSIs at their convenience.
- All messages will be archived.



Additional forms of unit communication

All-staff meetings

- Once per quarter
- Allows entire group to gather for open conversation
- CSIs will present on various topics (new skills they have used in the field, unusual cases, etc.)

Email

- Sent as needed to update on changes or reminders
- Archived as needed for later reference
- Example: footwear in the office

Scavenger Hunt

- Introducing: Slick Scotty

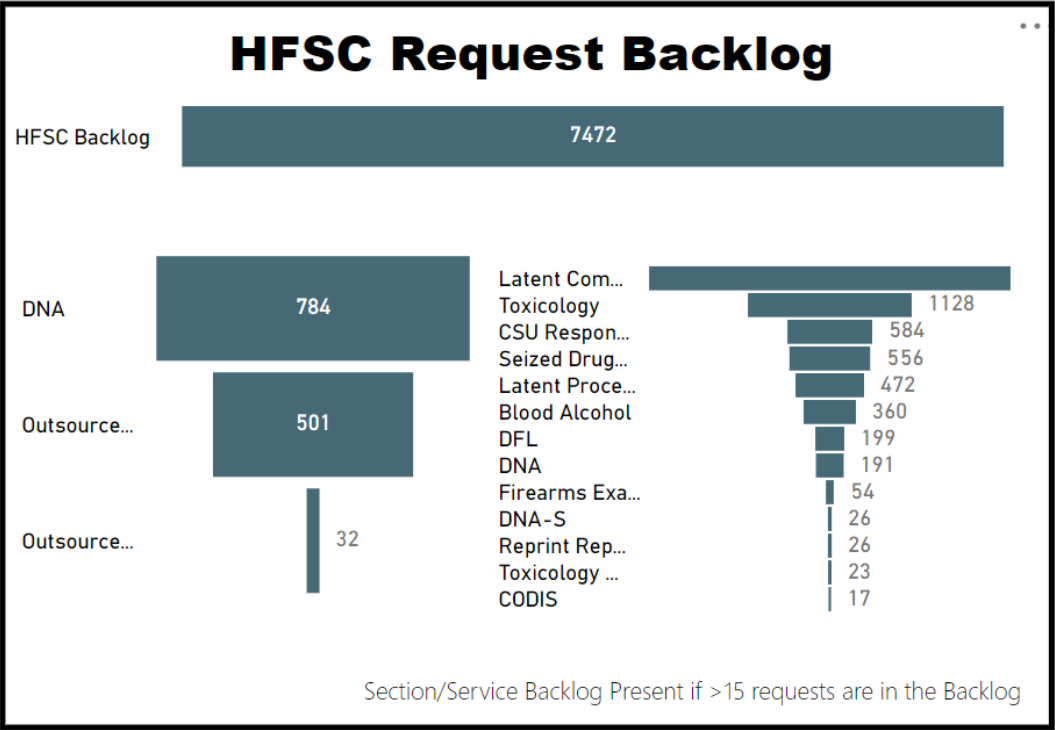
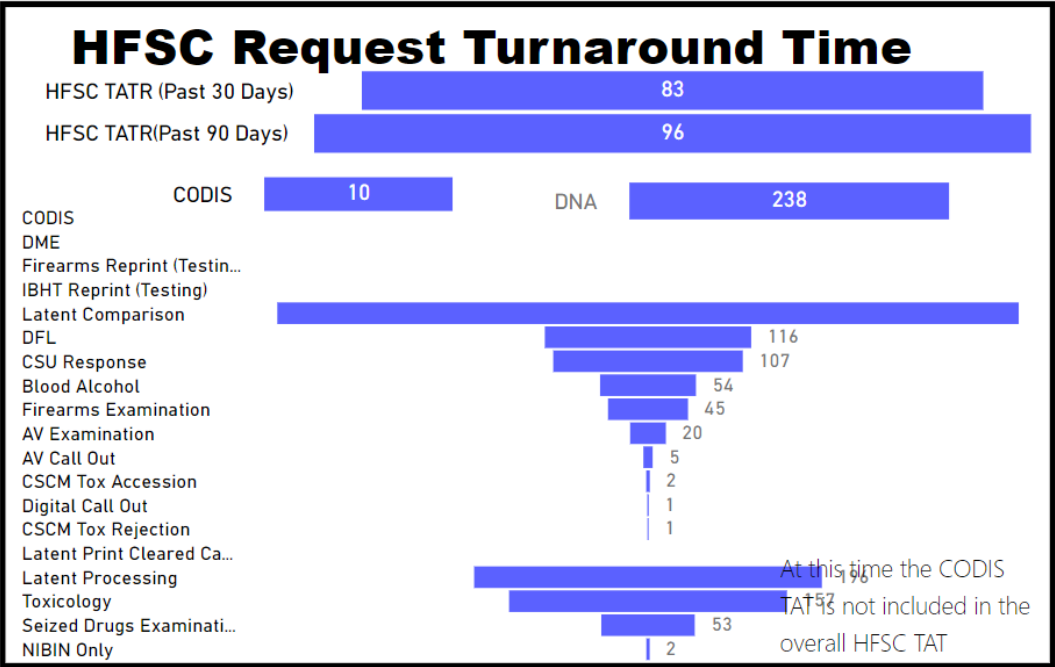
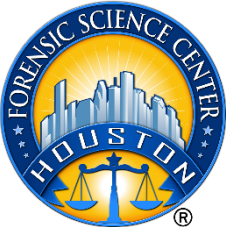
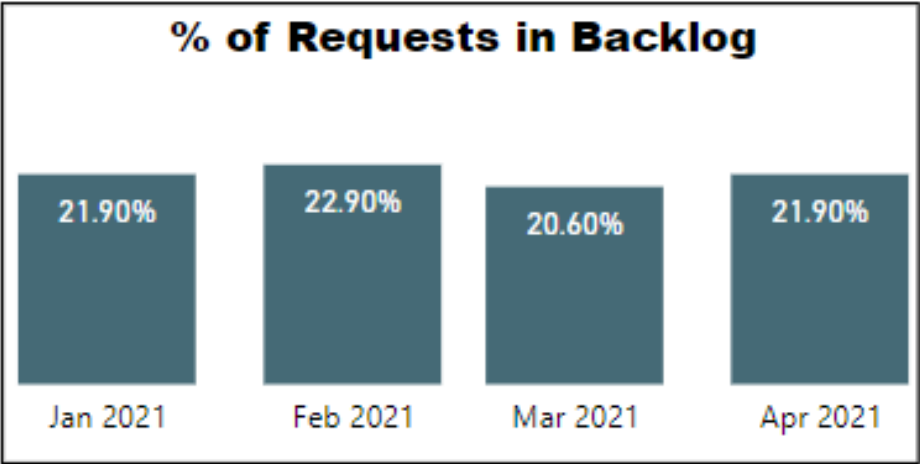


- He will be hidden in various areas throughout the office and basement space.
- The first CSI to find 15 'Slick Scotty's will receive a \$15 gift card to a store or restaurant of their choice.

Operations Report

May 14, 2021

April 2021 Company Overview



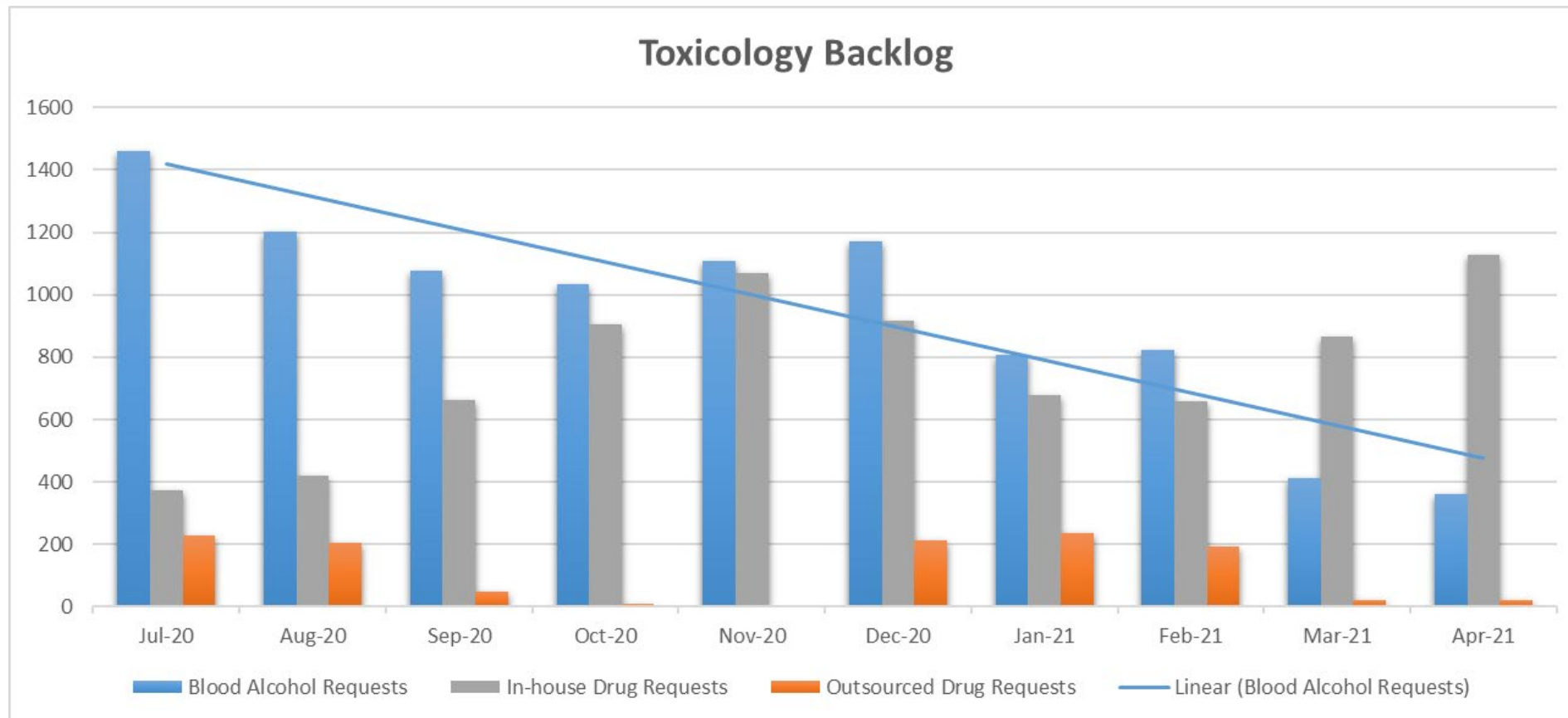
Highlight

- Update on toxicology and DNA backlog



Toxicology Backlog Progress

- On target to eliminate blood alcohol backlog by June 30, 2021
- As anticipated, drug testing backlog is increasing blood alcohol backlog decreases
- Three-year plan now shifts to cross-training to ensure needed capacity for drug testing

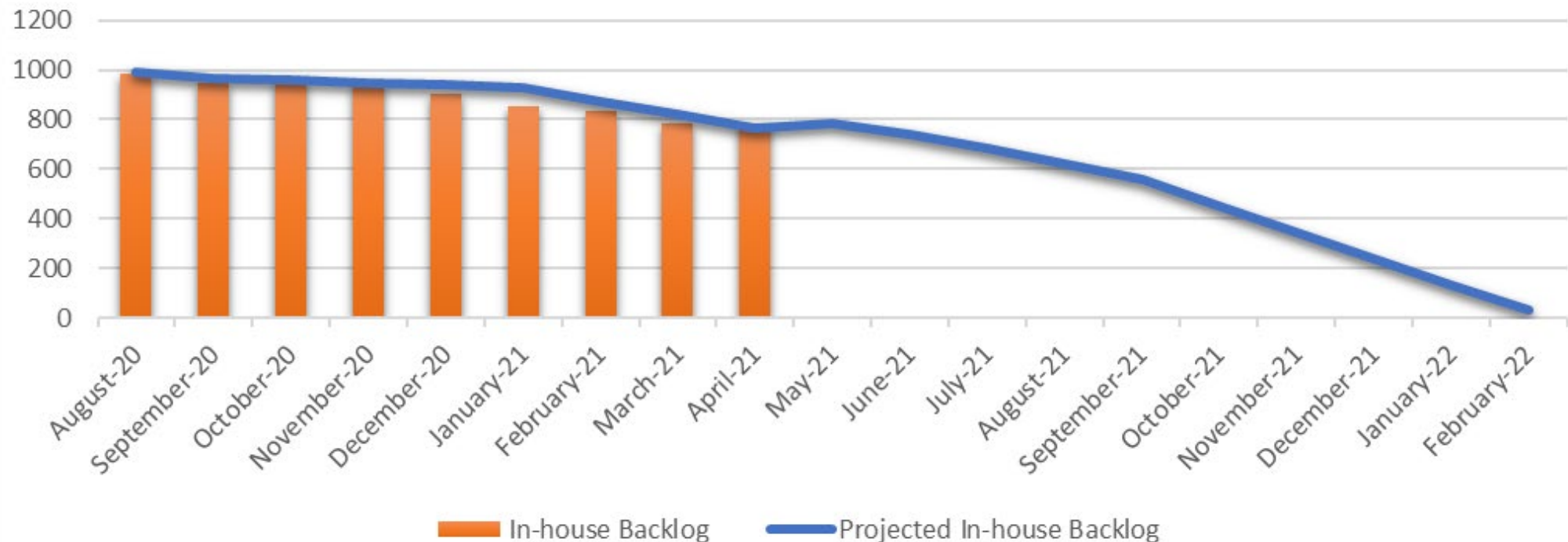


DNA Backlog Progress

Total Backlog: 1,332

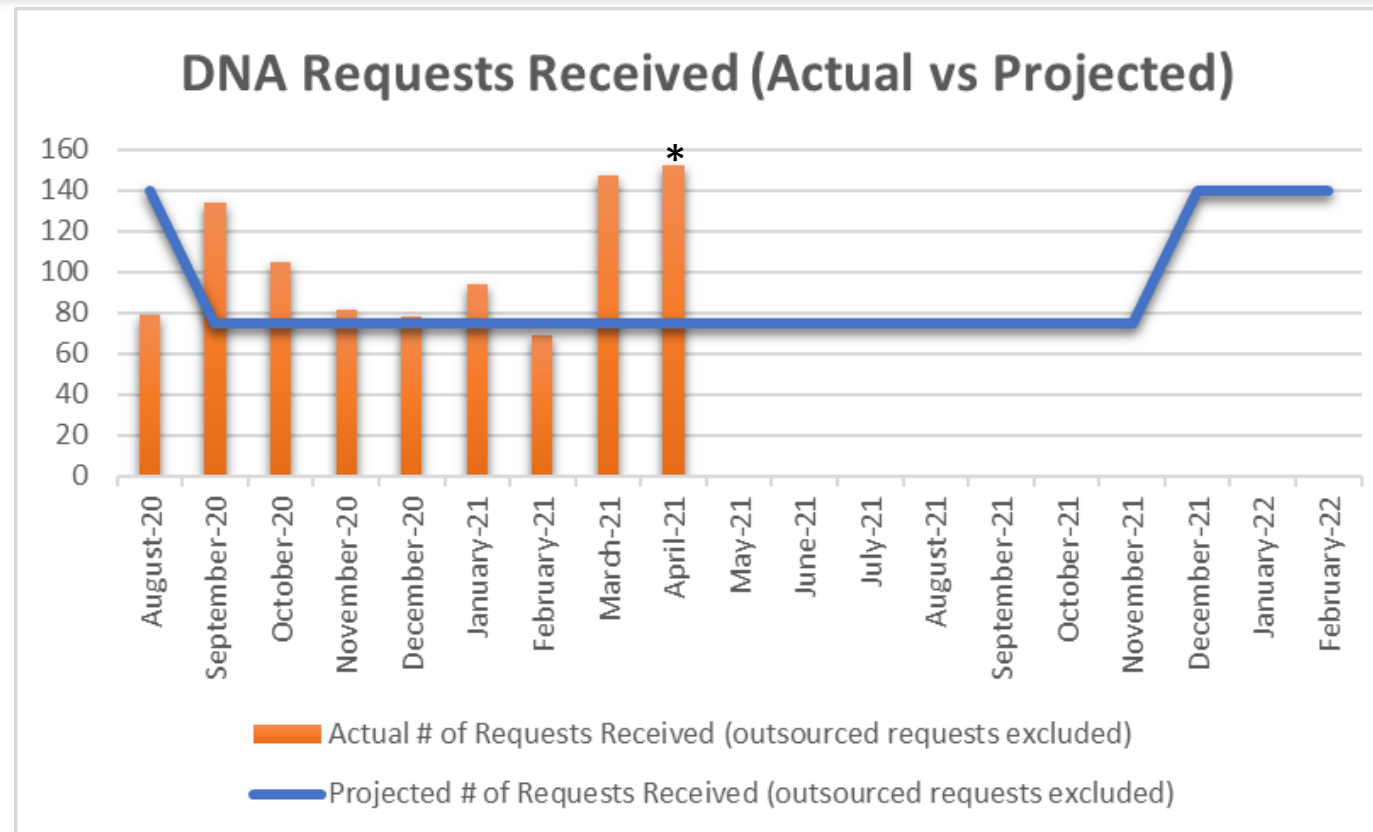
- April: first month the in-house backlog target was not met.
 - Target: 765 Actual: 784
- Target for backlog clearance extended from December 2021 to February 2022
 - Larger number of requests received vs original estimate
 - Original timeline did not factor in technical review training of new analysts

In-House DNA Backlog (Actual vs Projected)



DNA Requests Received and Completed

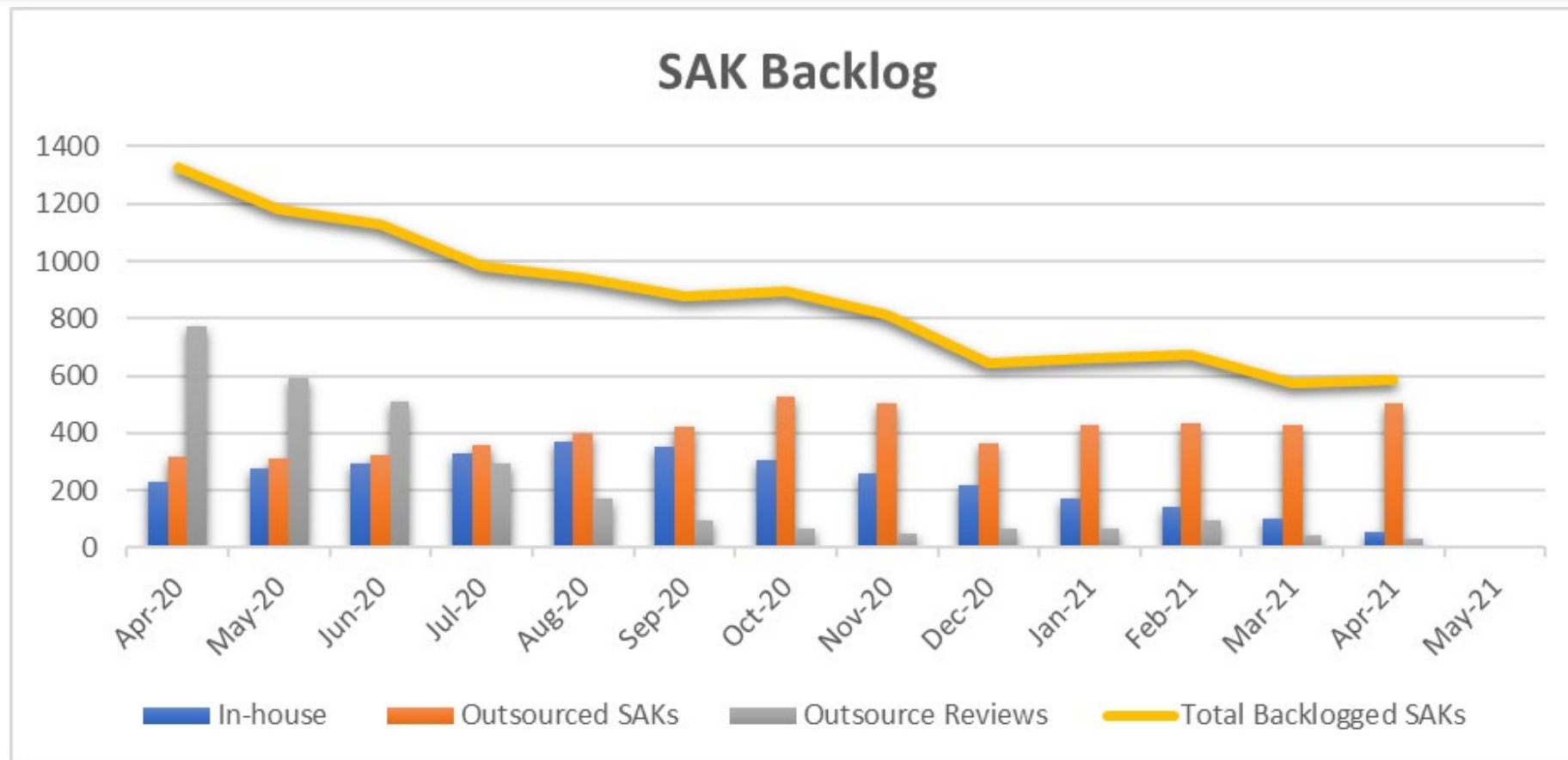
- In March 2021 requests received was double the projection



*40 of the requests received in April were mock training requests

Sexual Assault Kit Backlog: 587

- April 30: 54 backlogged SAKs in-house
- Federally funded outsourcing will continue so HFSC can eliminate the SAK and non-SAK DNA backlogs



HOUSTON FORENSIC SCIENCE CENTER, INC.

Regular Meeting of the Board of Director

May 14, 2021 at 9:00 a.m.

Agenda Action Item No.:	8a. Consider approval of a contract for DNA services between the Corporation and Signature Science, LLC, to be funded by the FY 2020- BJA DNA Capacity Enhancement and Backlog Reduction federal grant, not to exceed the total allotted outsourcing budget of \$801,438.00.
Subject:	Consider approval of a contract with Signature Science, LLC to provide DNA services for HFSC forensic biology cases.
Background:	HFSC was awarded the FY 2020- BJA DNA Capacity Enhancement and Backlog Reduction federal grant to help address HFSC's current backlog of forensic biology cases. HFSC has consistently utilized outsourcing in the forensic biology section to assist with various operational needs over the years. This grant will specifically assist HFSC in working through its backlog of sexual assault kits, which is a priority for the Corporation and its stakeholders. Without the use of federal funds, HFSC would not be able to complete this important project at this time.
Executive Summary:	<p>In March 2021, HFSC issued a Request for Proposals (RFP) for DNA outsourcing services to be funded by FY 2020- BJA DNA Capacity Enhancement and Backlog Reduction federal grant. After consideration of the stated selection criteria, Signature Science was selected as the successful respondent. The proposed contract anticipates the total project budget for Signature Science LLC's services will not exceed the total grant budget for outsourcing, \$801,438.00. HFSC will be responsible for ensuring the total expenditure for services obtained from the vendor does not exceed the total grant budget.</p> <p>During the April 9, 2021 regular meeting of the Board, the Board reached a consensus, regarding utilizing existing Corporate procurement policies to approve budget adjustments for grant funded projects. Board Resolution 2015-001 authorizes the Board Chair and specified corporate officers to approve HFSC expenditures over \$200,000. Pursuant to this authority and after the Board's initial approval of a grant funded contract, the Board Chair may approve budget adjustments and execute related contract amendments, along with the appropriate corporate officer. Staff anticipates that during the term of the proposed contract with Signature Science, LLC, the Board Chair may be required to utilize the above-described approval mechanism.</p>
Fiscal Impact:	No anticipated additional fiscal impact to HFSC.
Staff Recommendation:	Staff recommends approval
By:	Dr. Amy Castillo, Vice President and COO Legal review and approved as to form by General Counsel

Toxicology Scope Expansion

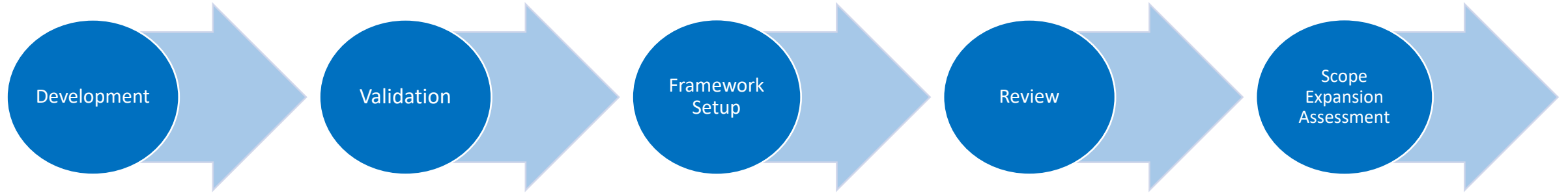
A quality perspective...

Jackeline Moral, Quality Specialist

May 14, 2021

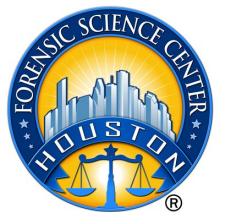


Preparing for Scope Expansion



Development Phase

- Method Development
 - Forensic laboratories
 - Vendors
 - Published methods
- Validation Plan
 - Sample preparation
 - Instrument parameters
 - Worksheets
- Personnel
 - Educational background & training
 - Authorization for validations



Validation Phase

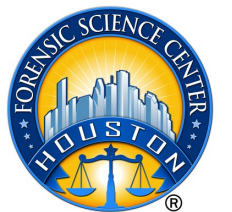
- Accuracy
- Precision
- Specificity
- Stability
- Recovery
- Sensitivity
- Limit of detection
- Limit of quantification
- Carryover
- Linearity



-Prep, Analyze, Review, Repeat-

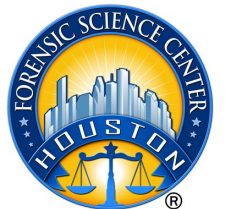
Framework Phase

- Standard Operating Procedure (SOP)
- Training program
- Worksheets
- Competency test
- Conformance to accreditation requirements



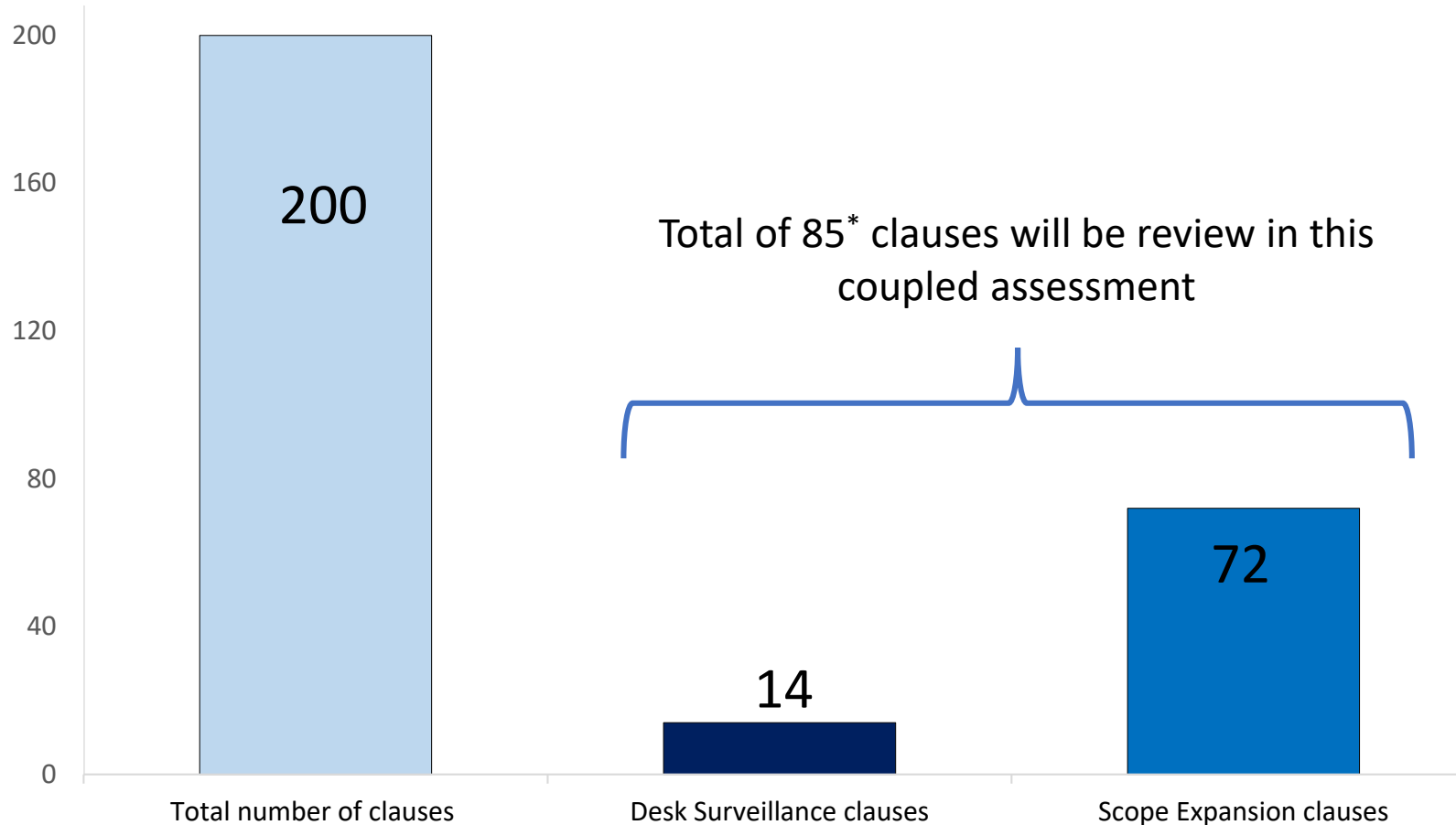
Quality Review Phase

- Validations
- Standard Operating Procedure (SOP)
- Training guide
- Worksheets
- Competency test
- Authorization memos



Toxicology Scope Expansion

Assessment Clauses



* One clause overlaps in both activities.



Detailed Data

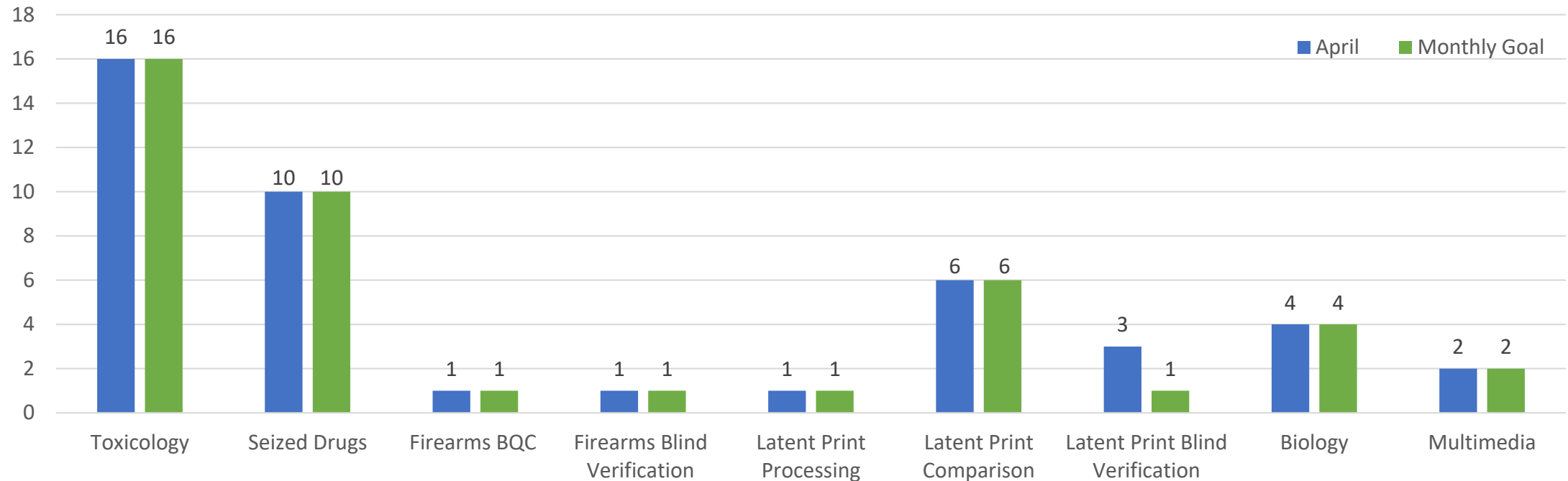


Quality Division Report

May 14, 2021



Blind Quality Controls Submitted in April



Blind Quality: Accomplishments and Challenges

Forensic Discipline	Cases Completed in April
Toxicology – BAC	25
Seized Drugs	26
Biology	2 (DNA) 3 (screening)
Firearms	0
Blind Verification	0
Firearms	0
Latent Print Processing	1
Latent Print Comparison	9
Latent Print	1
Blind Verification	1
Multimedia	2



2021 Proficiency Testing

Discipline		Tests in Progress	Tests Completed	Comments
Seized Drugs		7	0	
Toxicology		14	0	
Firearms		1	0	
Crime Scene		3	0	
Latent Prints		9	0	
Multimedia	Audio/Video	0	0	
	Digital	0	0	
Forensic Biology		21	0	



2021 Testimony Data

- 2021: 8 analysts have testified this year
 - 7 were monitored
 - 1 not monitored; will need to be monitored in next testimony or transcript will be reviewed
- Transcript review project
 - Three transcripts received in April





Quality Division Notifications

Corrective Actions, Incidents, and Preventive Actions

Quality Tracking Number	Section	Classification	Notification Date	Summary of Notification
2021-019	Biology/DNA	Incident	4/7/2021	A differential extraction of the right breast swabs of a sexual assault kit were consistent with the DNA profile of a vendor service engineer. Neither the analyst's or technical reviewer's required searches of the elimination database identified the evidentiary DNA profile as being consistent with the engineer's known reference sample.
2021-021	Biology/DNA	Incident	4/8/2021	The dilutions for three proficiency test samples were not prepared prior to amplification and the resulting data did not meet quality assurance standards for interpretation. The samples were reamplified using the appropriate dilution factors and the resulting data was used for interpretation and reporting.
2021-022	Biology/DNA	Incident	4/13/2021	An instrument error occurred during a differential extraction procedure. The technical leader was immediately contacted, and the procedure was completed. However, the quantification results indicate that the samples may have been affected by the instrument issue and all affected samples will be reprocessed.
2021-023	Biology/DNA	Incident	4/20/2021	An instrument malfunction during the extraction procedure caused all of the contact samples within the extraction set to be potentially contaminated. The affected samples will be reprocessed.
2021-025	Crime Scene	Incident	4/29/2021	A Crime Scene Unit report was issued with the incorrect scene diagram. Upon discovery, the report was amended to include the appropriate scene diagram.
2021-IA-01	Firearms	Corrective Action	4/19/2021	The trigger pull uncertainty of measurement values for rifles and shotguns were switched on the Firearms trigger pull worksheet and on subsequent reports where shotgun and rifle trigger pull values were reported.
2021-IA-02	Firearms	Corrective Action	4/19/2021	Records for the automatic performance checks run prior to November 2020 are not available for one of the IBIS Brasstrax units in use at HFSC.

HFSC'S Quality Division investigates nonconforming work and helps develop solutions in compliance with accreditation and legal standards. For the purposes of this board report, Quality tracking numbers associated to nonconformances are subject to re-assignment based upon further investigation and/or risk assessment.

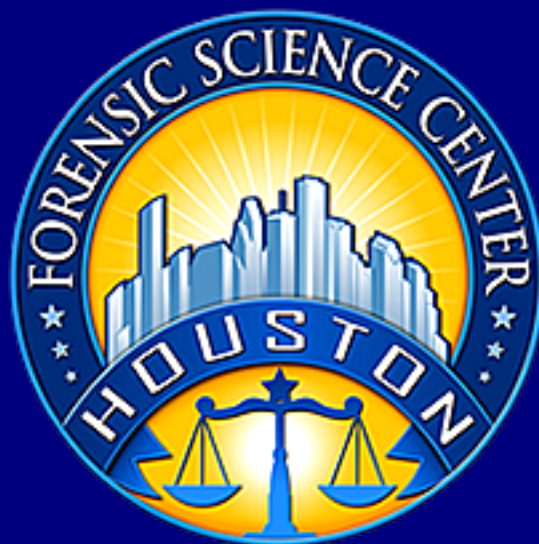


Quality Division Notifications

Corrective Actions, Incidents, and Preventive Actions

Quality Tracking Number	Section	Classification	Notification Date	Summary of Notification
2021-020	Latent Print Section	Corrective Action	3/26/2021	A verifier discovered an exclusion that was not supported by the examination documentation. An individual was excluded as being the source of evidentiary palm prints; however, this individual did not have palm prints on record, and therefore this comparison was not actually conducted. This issue has been corrected, however the final report is still pending completion.
2021-027	Latent Print Section	Incident	4/14/2021	Two Latent Print cases need to be amended to incorporate the related individual's associated state and federal unique identifiers. Although administrative in nature, the Quality Division is tracking this as an incident in order to document the audit that was completed. This audit confirmed that these two cases were an isolated occurrence and no other cases were identified.
2021-PAR6	Multimedia	Preventive Action	4/9/2021	A USB duplicator/eraser was purchased for the Multimedia section to allow them to wipe multiple USBs at once. This process will be more efficient and prevent analysts from formatting USBs as they are performing casework.
2021-024	Seized Drugs	Corrective Action	4/19/2021	The required monthly check was not performed on a Seized Drugs balance during the month of January 2021. This was discovered during preparation for the section's internal audit.
2021-PAR5	Toxicology	Preventive Action	4/14/2021	The Toxicology section occasionally receives cases that vary from the standard submitted cases (e.g. different collection kits, consumption orders, cancelation of analysis requests). Although infrequent, the factors surrounding these cases need to be evaluated on a case by case basis. To ensure consistency and to not rely on memory, an internal document was created describing the factors and actions taken to address these infrequent cases. This information will aid in decision making for future non-standard cases.

HFSC'S Quality Division investigates nonconforming work and helps develop solutions in compliance with accreditation and legal standards. For the purposes of this board report, Quality tracking numbers associated to nonconformances are subject to re-assignment based upon further investigation and/or risk assessment.



SEIZED DRUGS SECTION UPDATE

Board of Directors Meeting – May 14, 2021



Topics

- Section Overview
- Drug Trends
- Analytical Challenges
- Metrics
- Path Forward



Section Overview

- Analyze evidence for the presence of controlled substances and other drugs using a variety of chemical and instrumental methods and determine the weight of substances as appropriate.
- Section includes 17 staff members:
 - 1 manager
 - 2 supervisors
 - 13 analysts
 - 1 evidence technician

Seized Drugs Staff



Manager
James T. Miller



Supervisor
Rosa Rodriguez



Supervisor
Ahtavea Barker



Evidence Technician
Sheryl Moore

Forensic Analysts



Alaina Anderson



Angelica Noyola



Christian Rios



Cloressa Guidry



David Huang



Derek Sanders



Jazmyne Burren



Mariah Carson



Mariam Kane



Michael Salazar



Mona Colca



Patrick Tynan



Stephanie Galioto

□ Seized Drugs – Bulk drugs before use



□ Toxicology – Body fluids after use

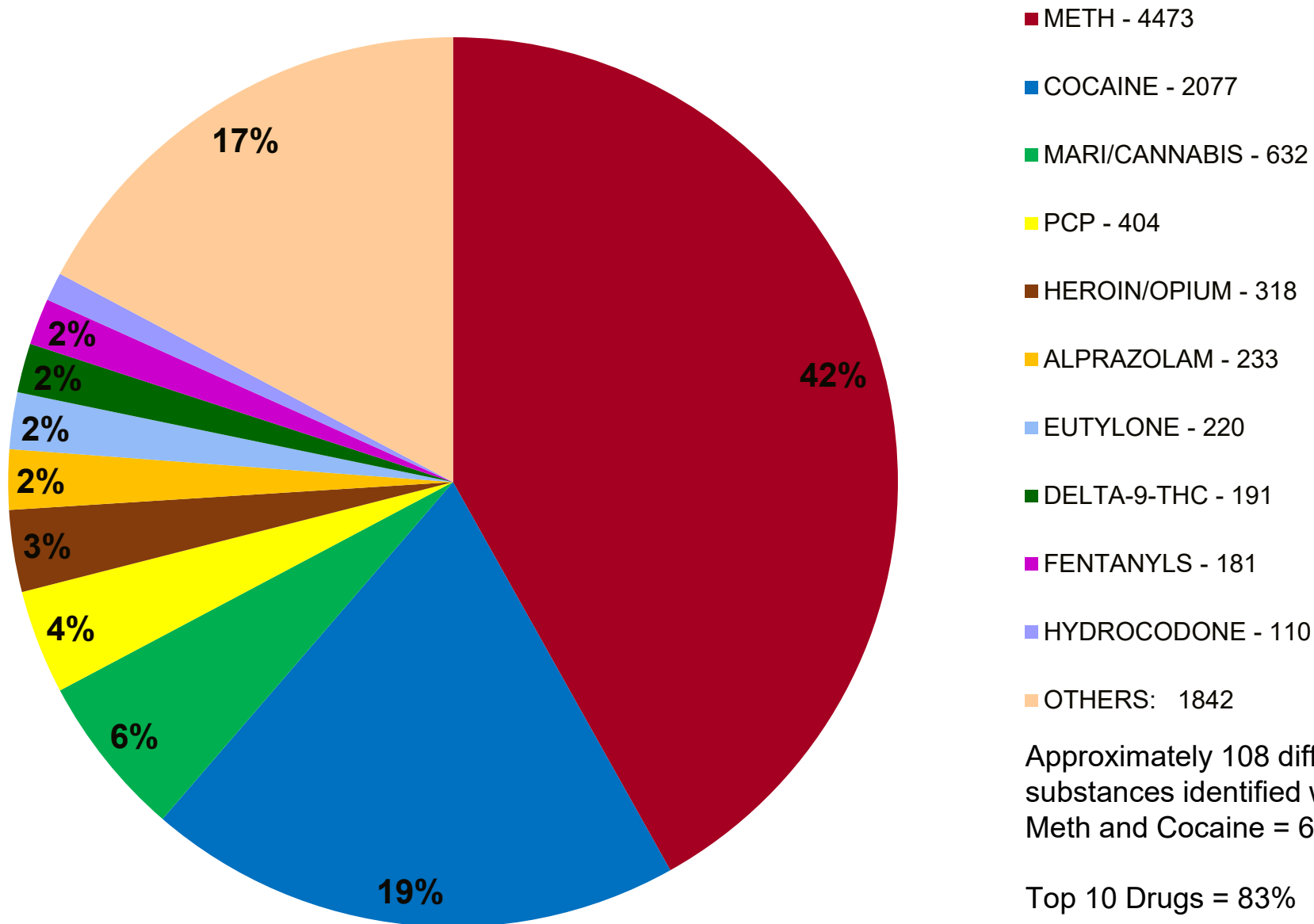


Types of Evidence



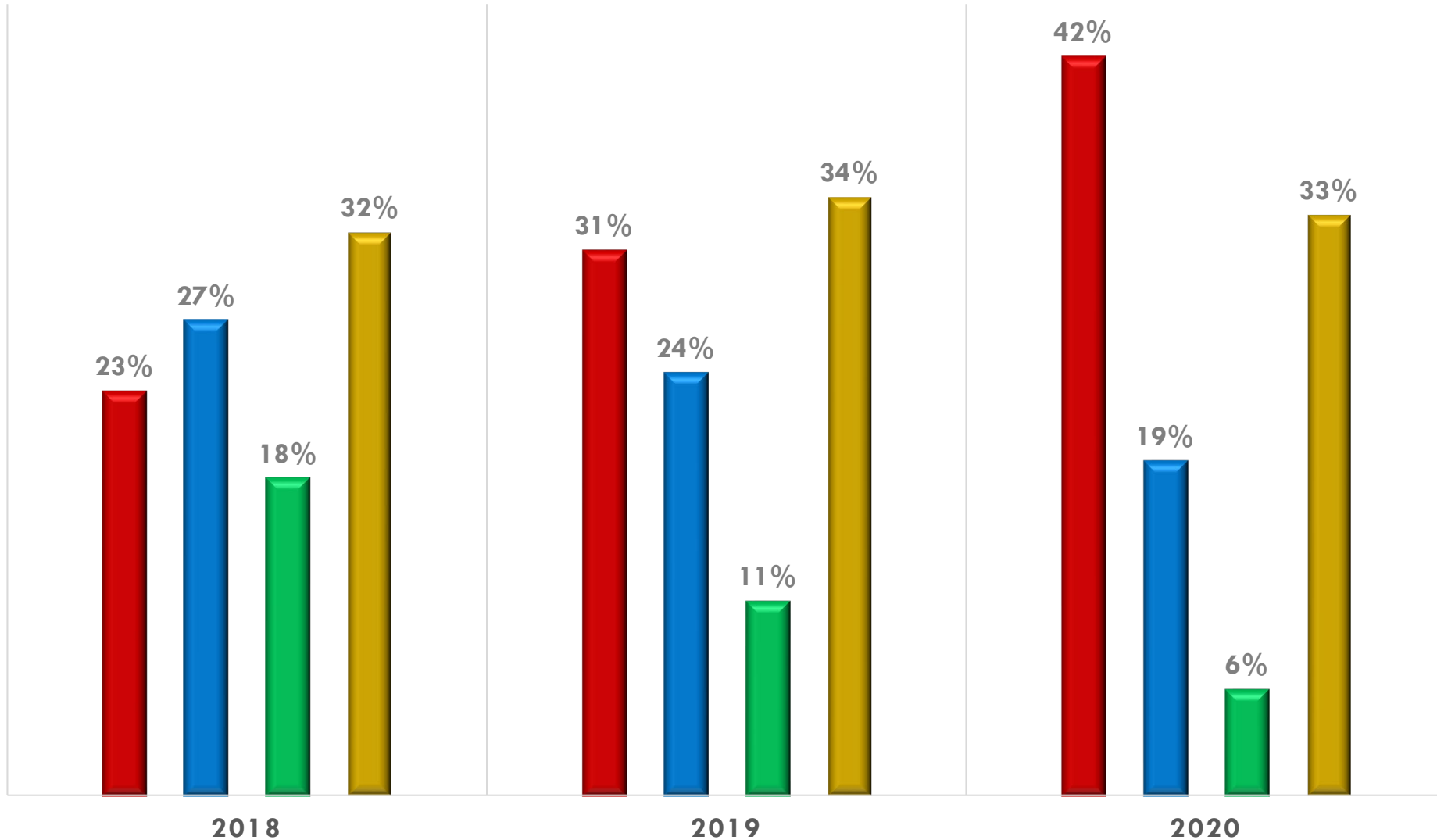
TOP 10 DRUGS IDENTIFIED

from Jan 2020 - Dec 2020 (10,681 Identifications)

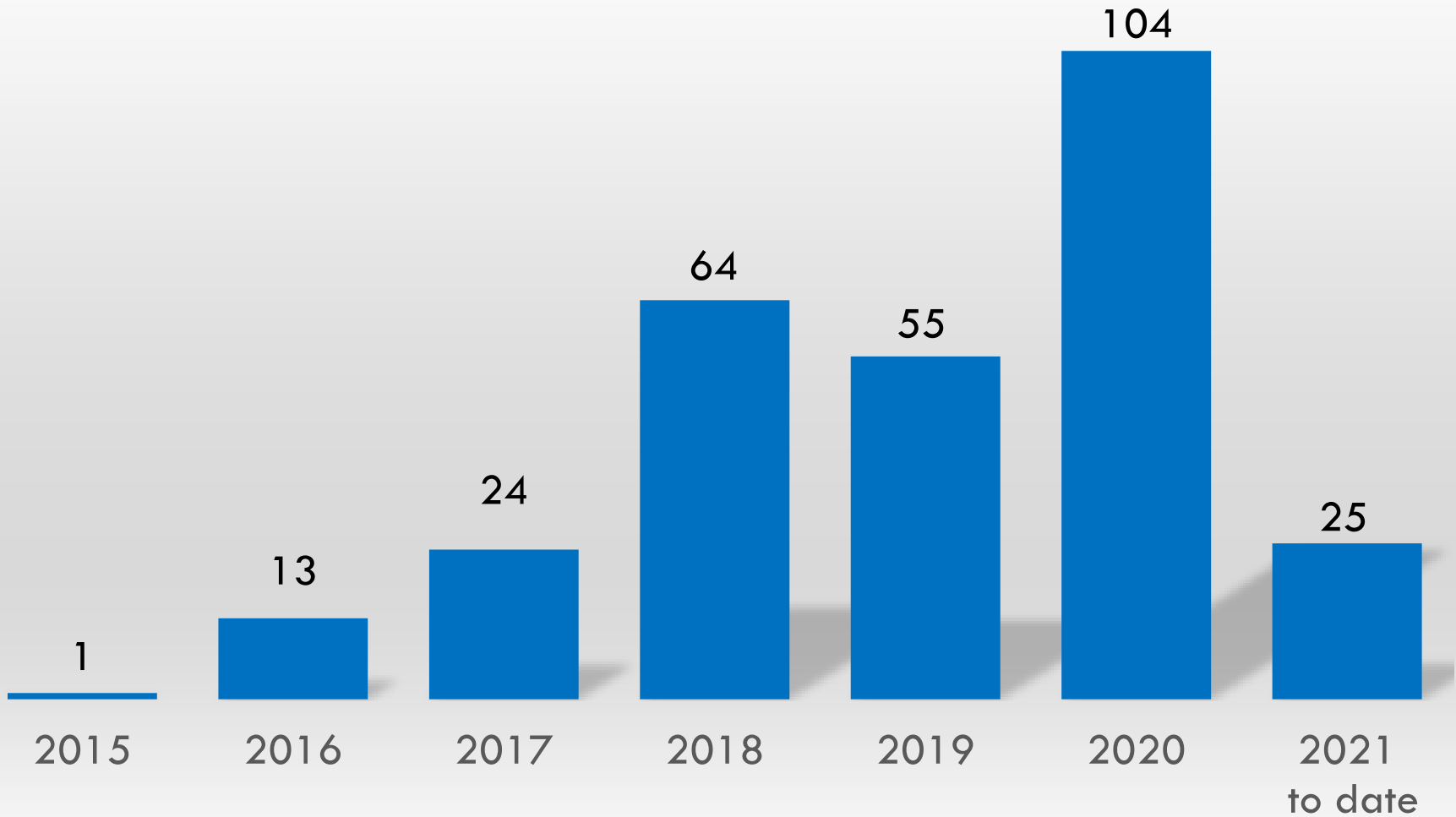


Change in Frequency of Identification

■ Meth ■ Cocaine ■ Mari/Cannabis ■ Other



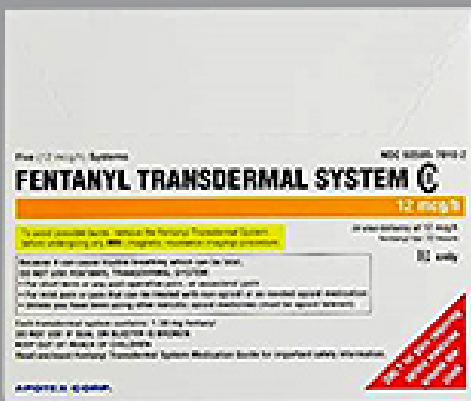
Fentanyl and Related Opioid Cases



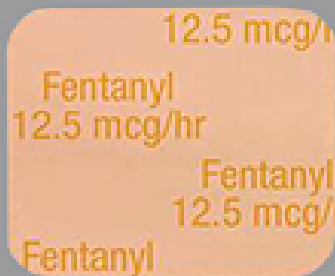


Analytical Challenges

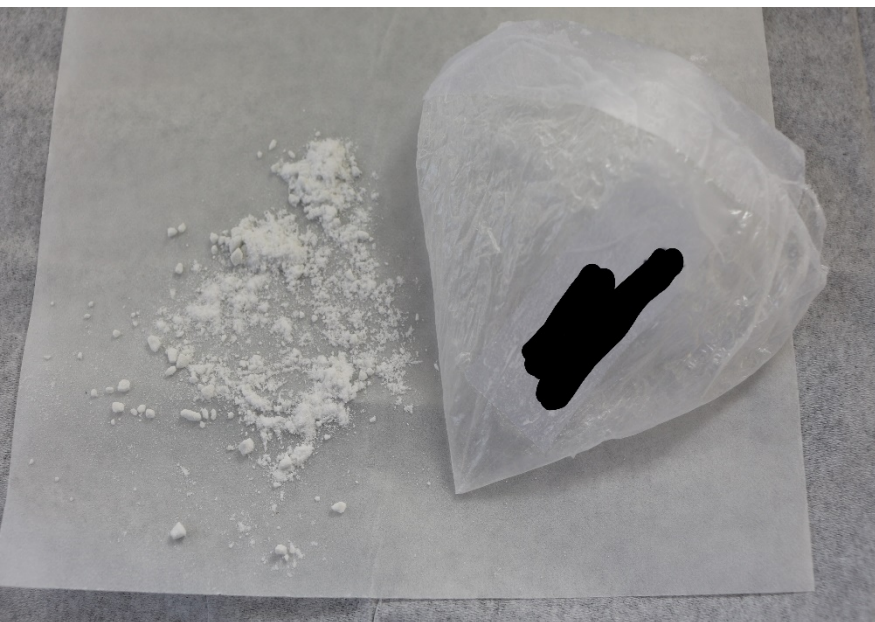
- New Substances
 - ▣ Difficult to identify and requires reference standard
 - ▣ Control status
- Fentanyl and Other Opioids
 - ▣ Safety, mixtures, low dosage, new variations
- Counterfeit Pharmaceuticals
 - ▣ Mixtures, low dosage, new variations
- Variability in Exhibits
 - ▣ Requires additional testing
- Marihuana Analysis



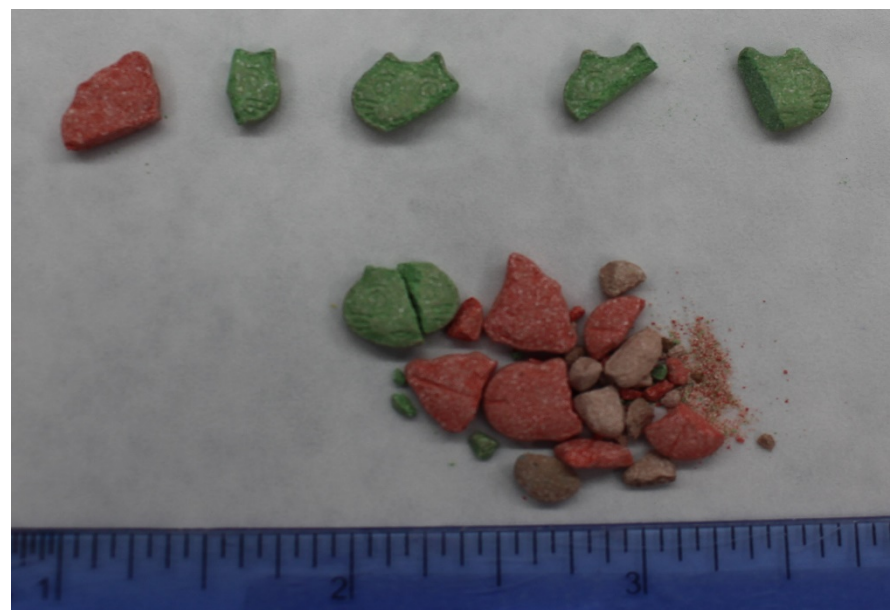
FENTANYL PATCH



FENTANYL KILO (500,000+ doses)



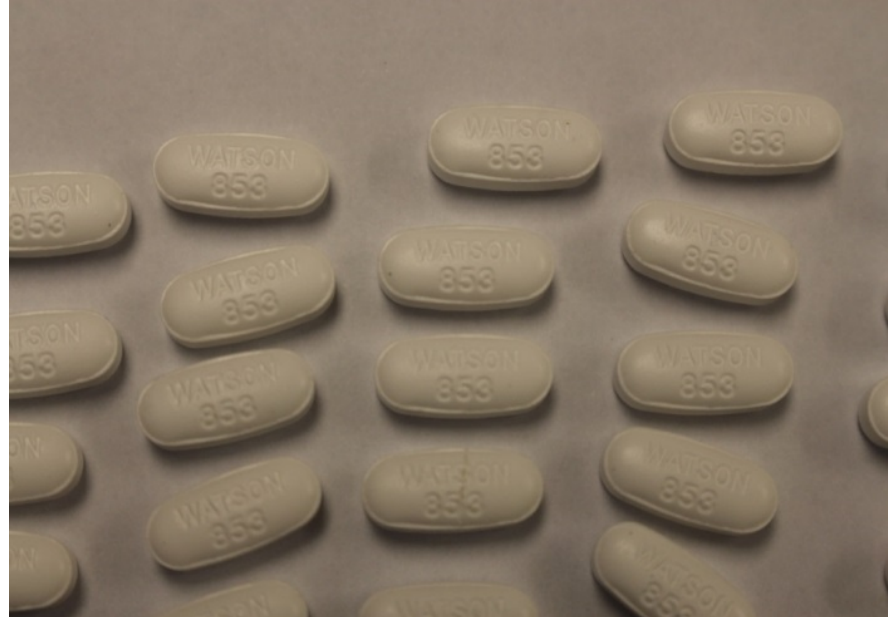
FENTANYL POWDER



XTC (meth and fentanyl)



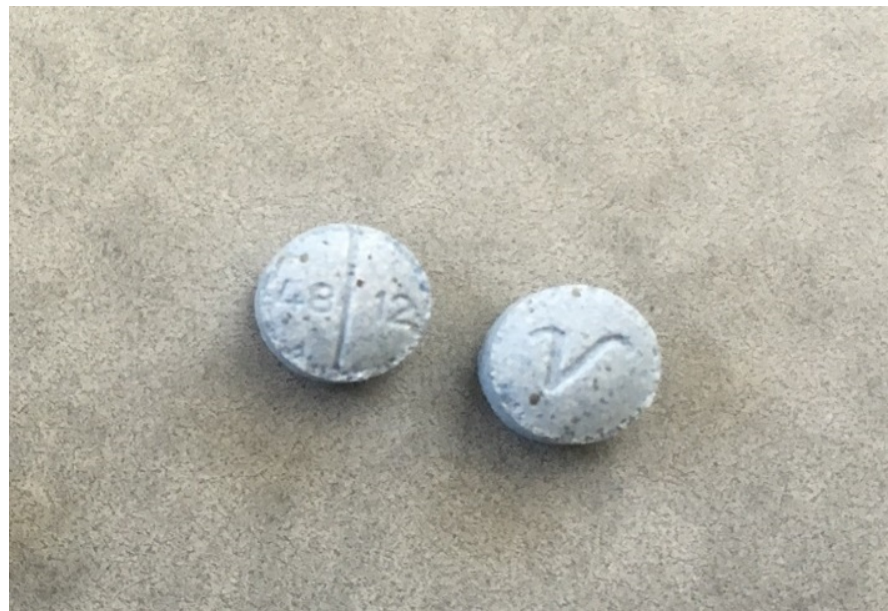
FAKE ALPRAZOLAM (etizolam)



FAKE HYDROCODONE (fentanyl)



FAKE OXYCODONE (fentanyl)



FAKE OXYCODONE (heroin/fentanyl)

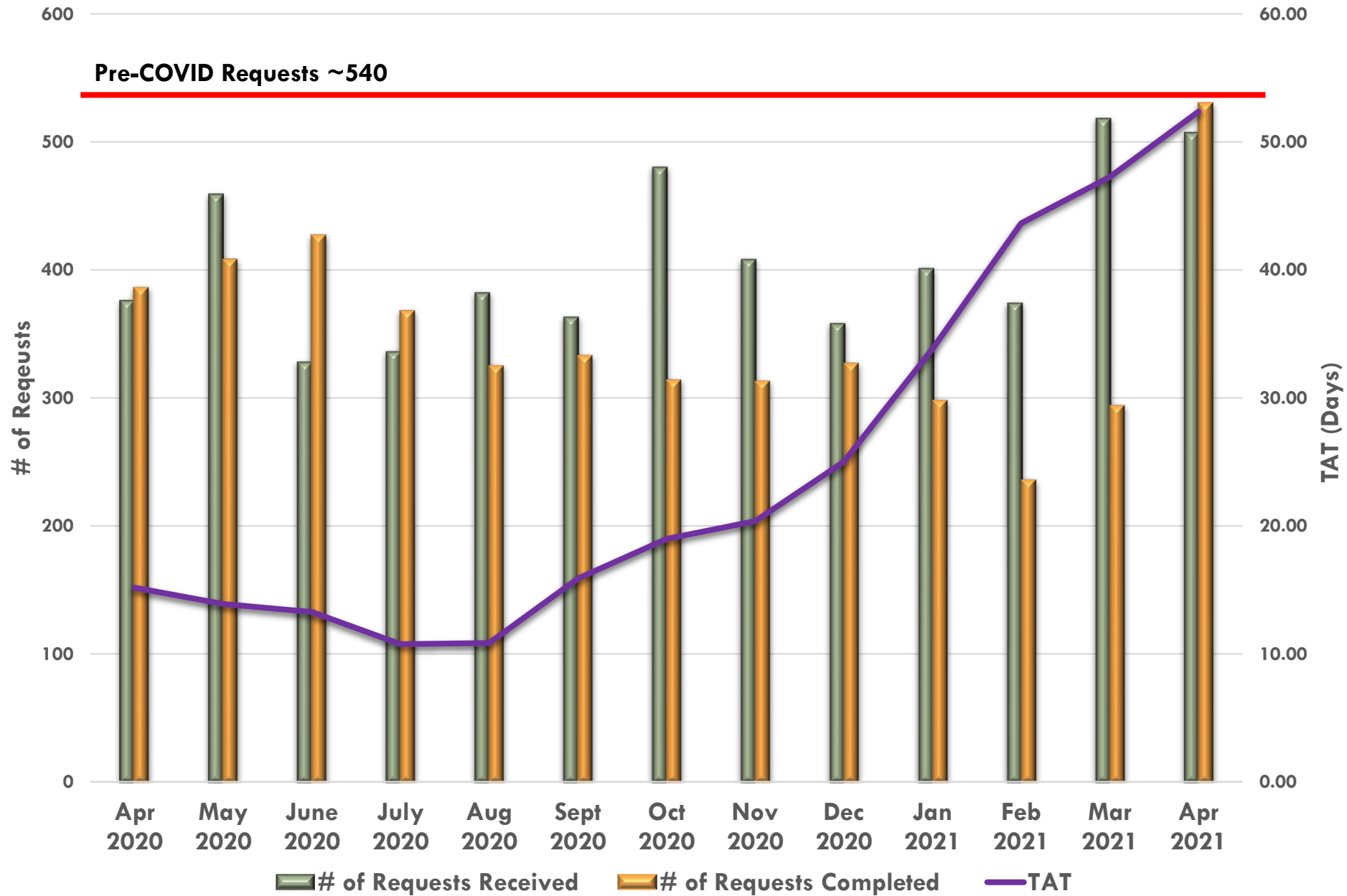
Variety is the spice of life...not



Marihuana or hemp ?



Number of Requests Received vs Completed (Apr 2020 - Apr 2021)

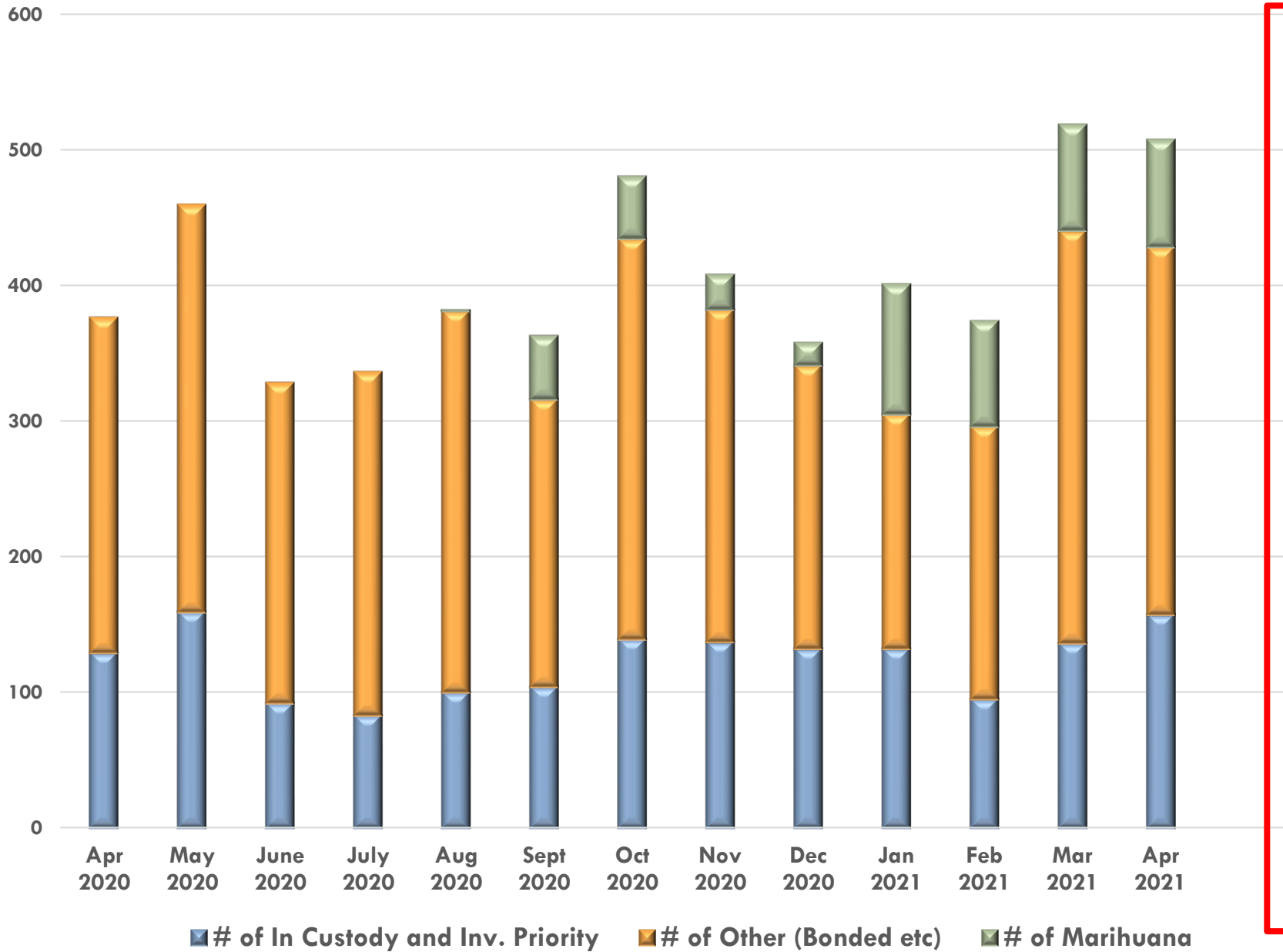




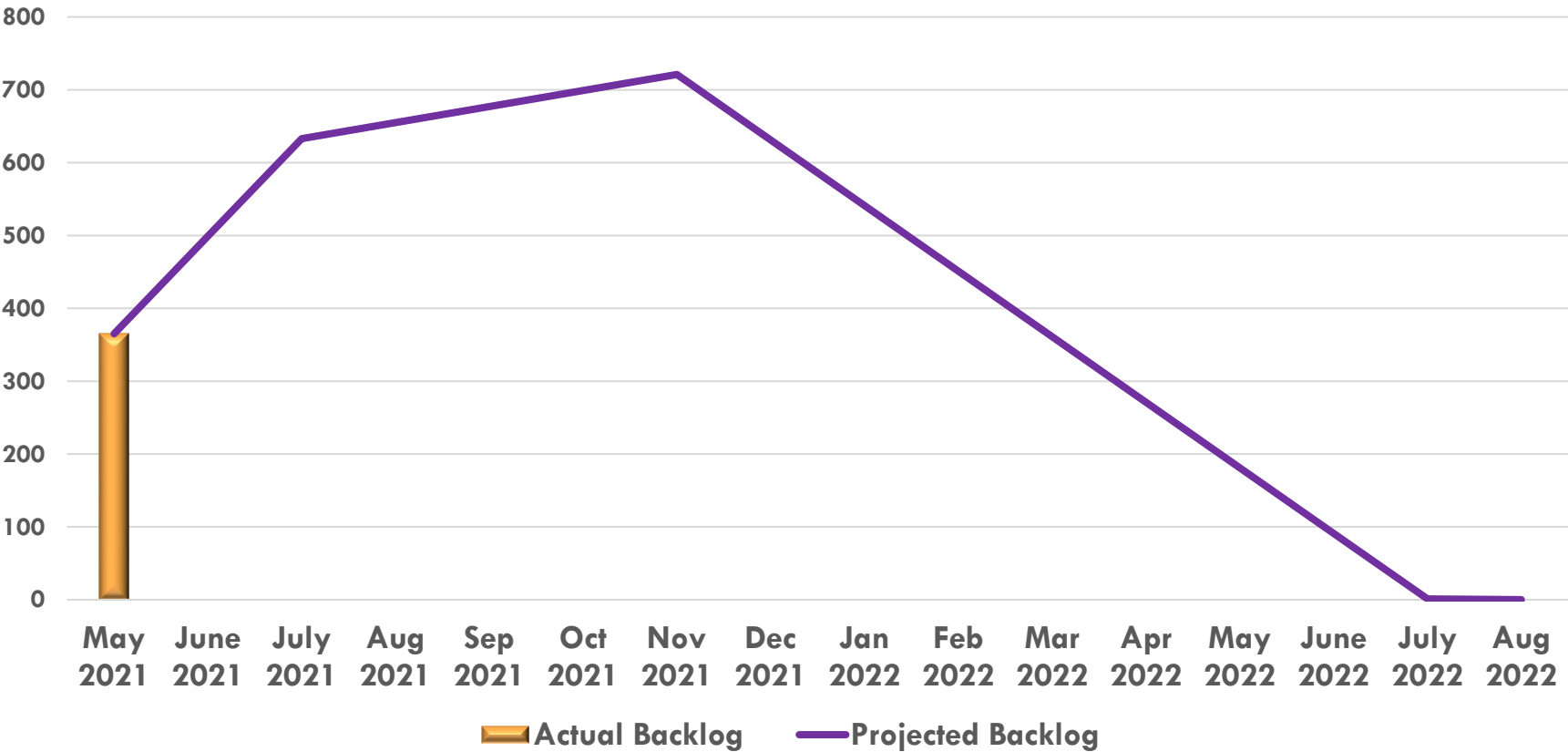
Path Forward

- Triage Approach to Requests
- In Custody and Investigative Priority Requests First
 - ▣ Assigned as received to minimize turnaround time
- Other, Including Bonded Defendants
 - ▣ Assigned when escalated
 - ▣ Pooled for self-assignment
- Marihuana
 - ▣ In custody and investigative priority first
 - ▣ Assigned when escalated
 - ▣ Balance of resources (size of case, instrument, analysts)

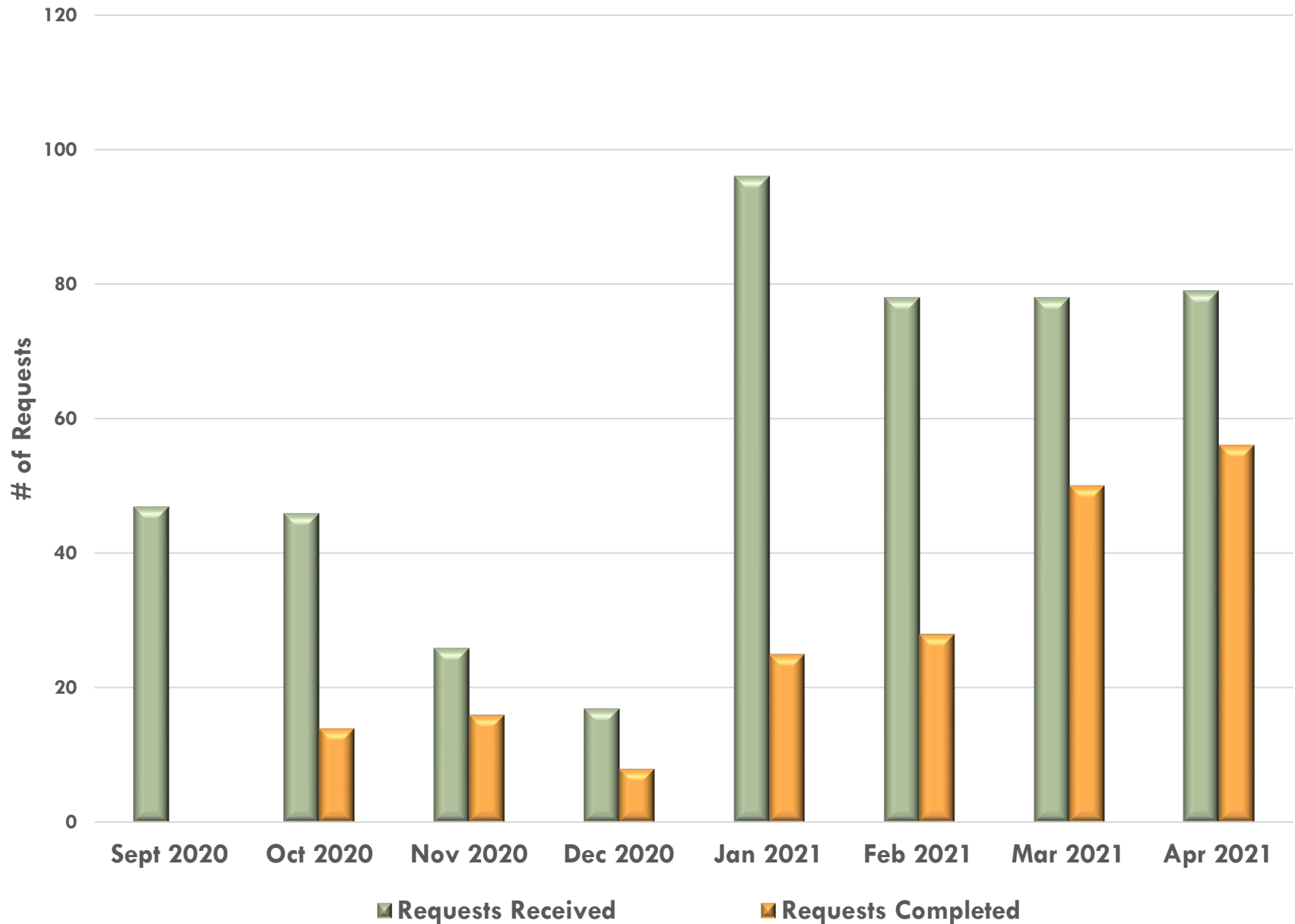
Breakdown of Received Requests and Backlog



SD Backlog Start of Month without Marihuana (Actual vs Projected)



Marihuana Requests



**WHEN NIETZSCHE SAID,
“THAT WHICH DOES NOT
KILL US MAKES US
STRONGER”**

**HE CLEARLY WAS NOT
TALKING ABOUT DRUGS.**

SHOUT OUT TO CS/CM
FOR ALL OF THEIR HELP

**Shout Out
Time!!**

QUESTIONS ?



James T. Miller

Manager – Seized Drugs

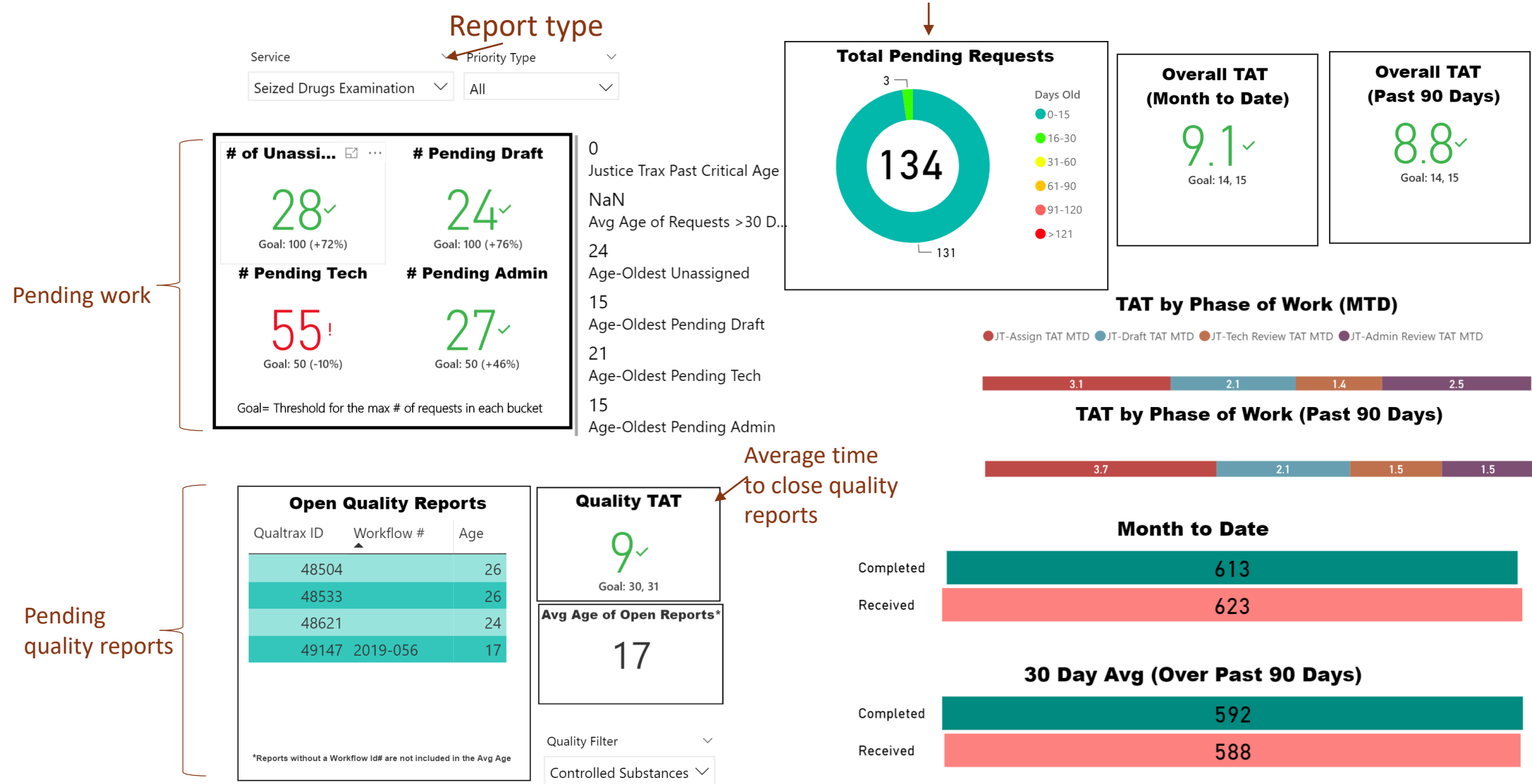
832-975-1870

jmiller@houstonforensicscience.org

Detail data

Key for Dashboard Section Pages

Center of ring=total pending cases
Ring=breakdown of age for all pending cases



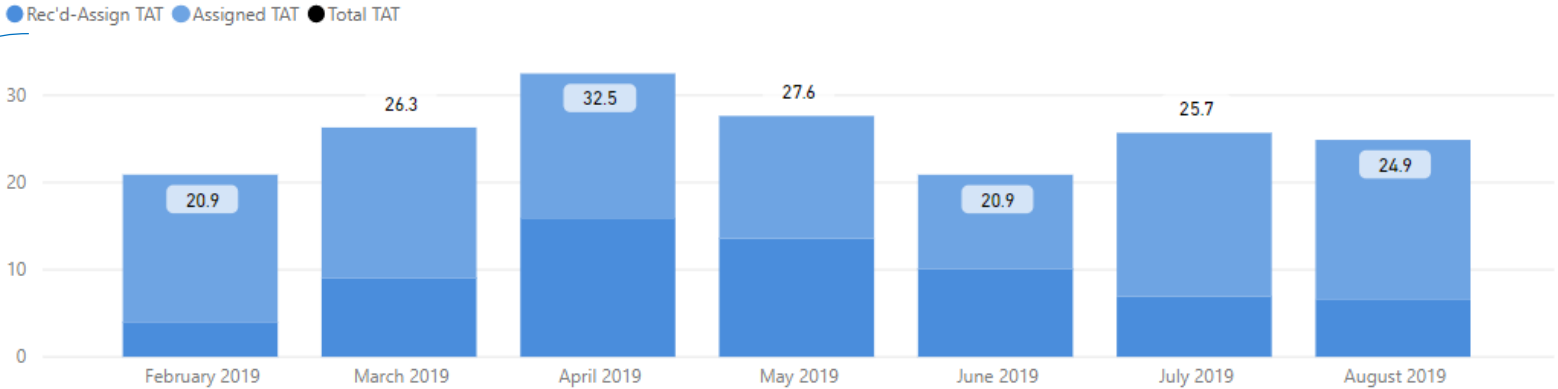
Key for Dashboard Historical Pages 1/2

Date Range

8/1/2018

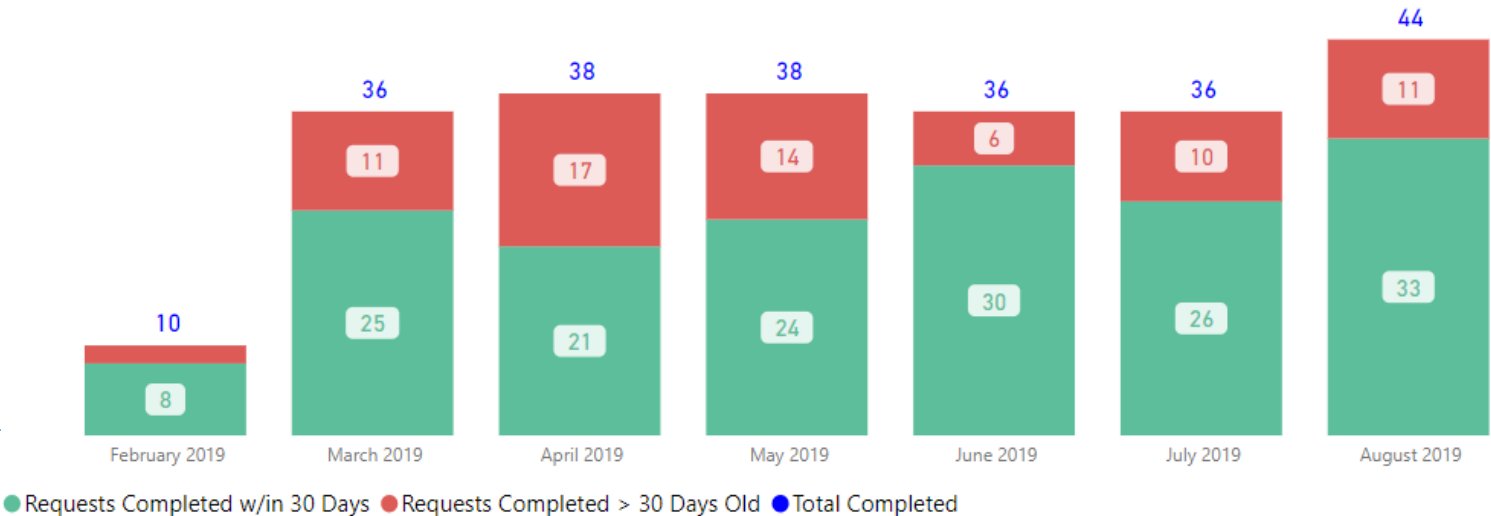
8/31/2019

Total TAT by Month



Data broken down by month

Requests Completed



Type of testing

Request Type

Firearms Examination

Priority Type

All

Report type

Selected Time Frame Averages

26.11

Total TAT (Rec'd-Compl.) Avg

16.08

Assigned TAT (Asgmt.-Compl.) Avg

Overall average for the selected date range

Received to Complete

238

Requests Completed

71

Requests Completed > 30 Days Old

29.83 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

TAT= Turnaround Time

Key for Dashboard Historical Pages 2/2

Type of testing

Service

Priority Type

Seized Drugs Examination

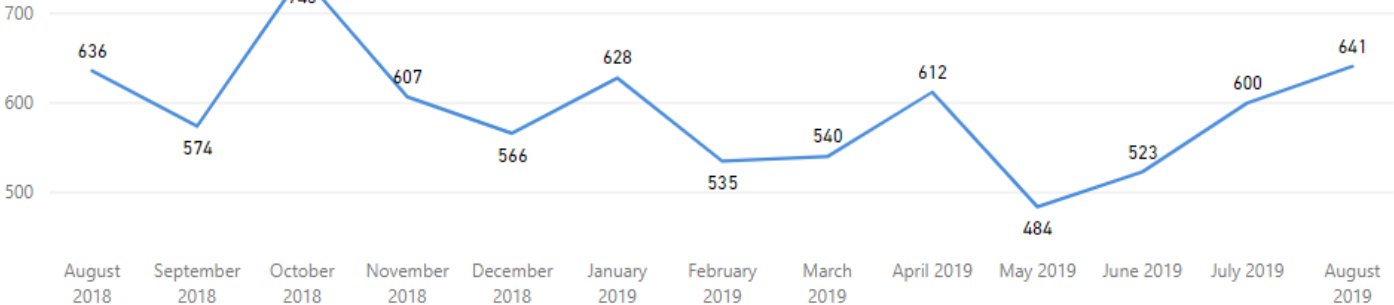
All

Report type

Received Filter

8/1/20188/31/2019

Received by Month



Total Received

7,689

Received per Month (Avg)*

591

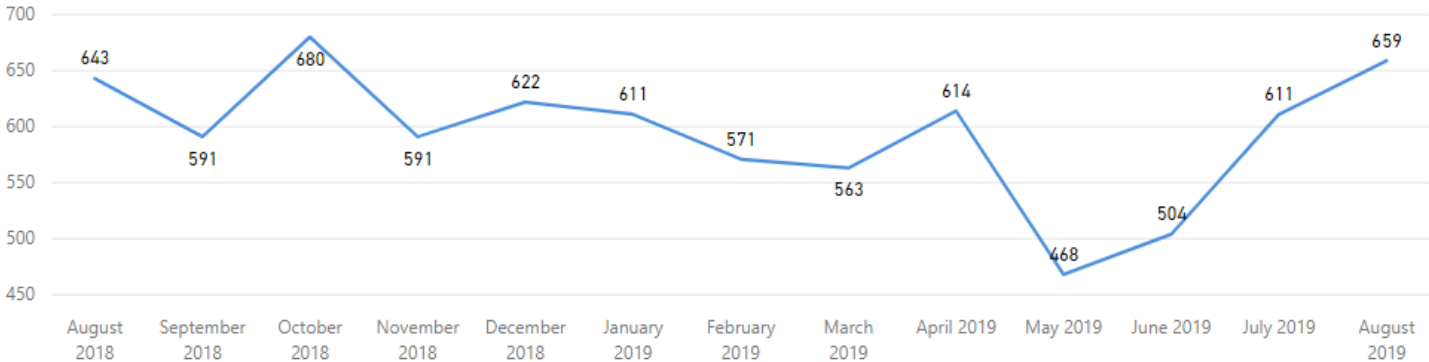
Overall average for the selected date range

Data broken down by month

Completed Filter

8/1/20188/31/2019

Completed by Month



Total Completed

7,728

Completed per Month (Avg)*

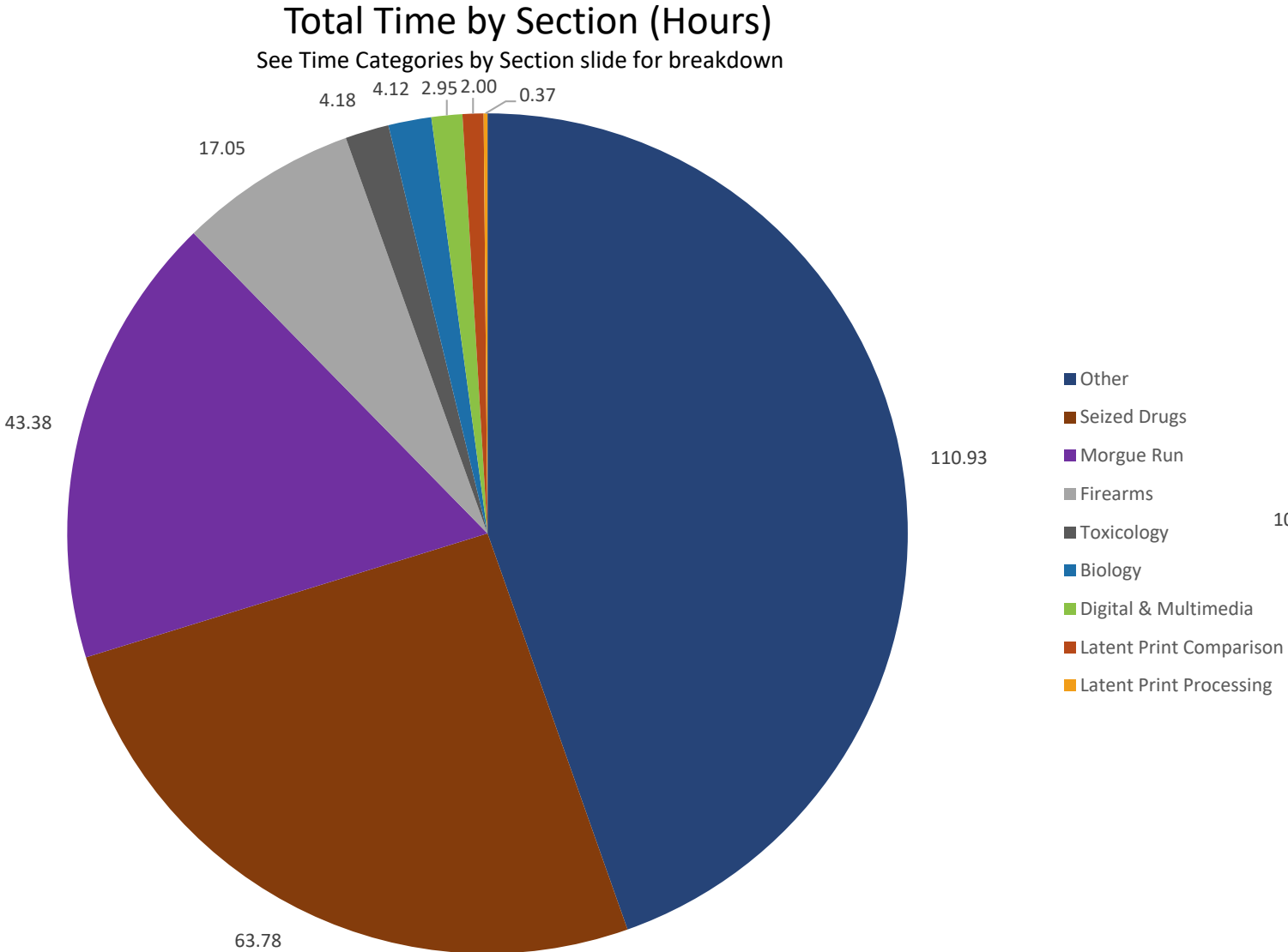
594

Overall average for the selected date range

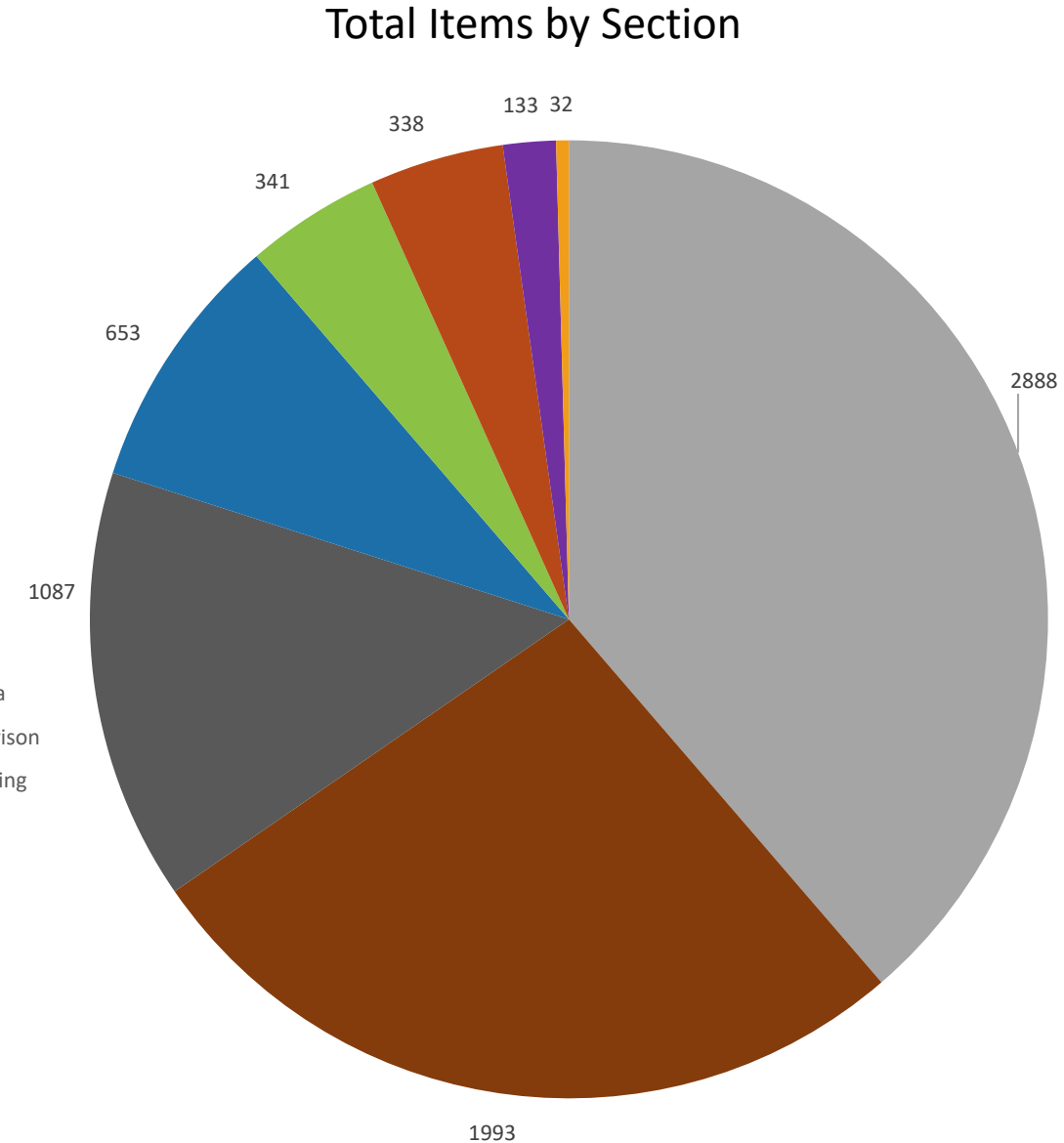
* months with zero activity are not calculated into the average

Client Services and Case Management (CS/CM)

CS/CM – April

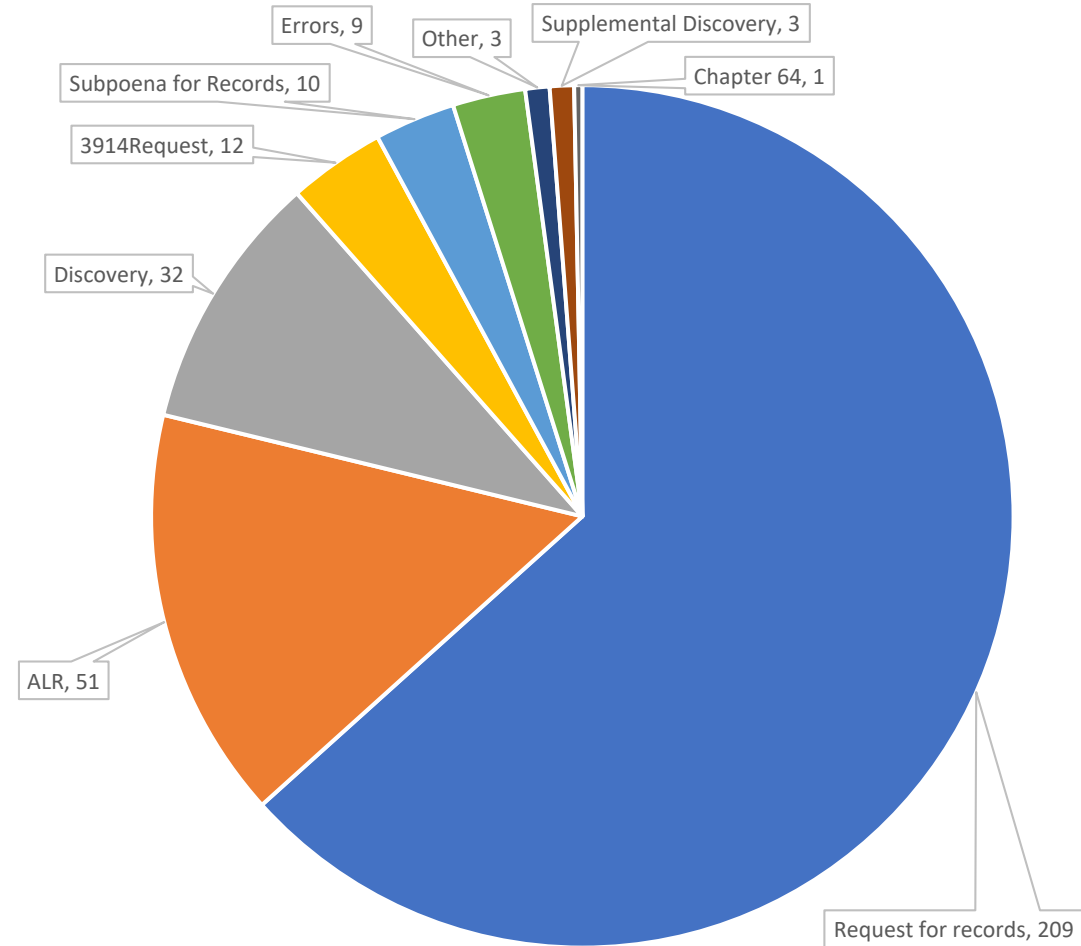


Evidence Handling



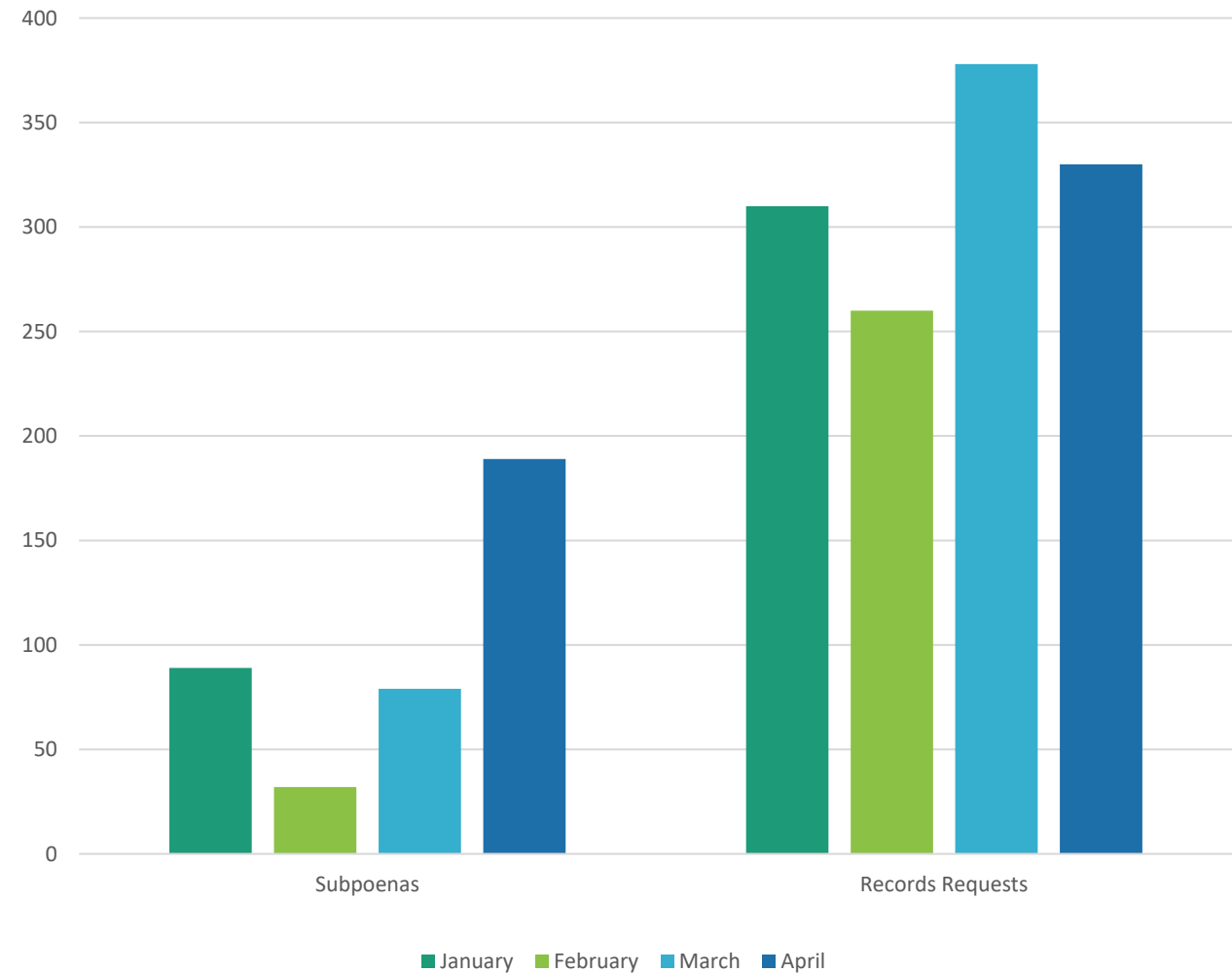
CS/CM – April

Requests by Type



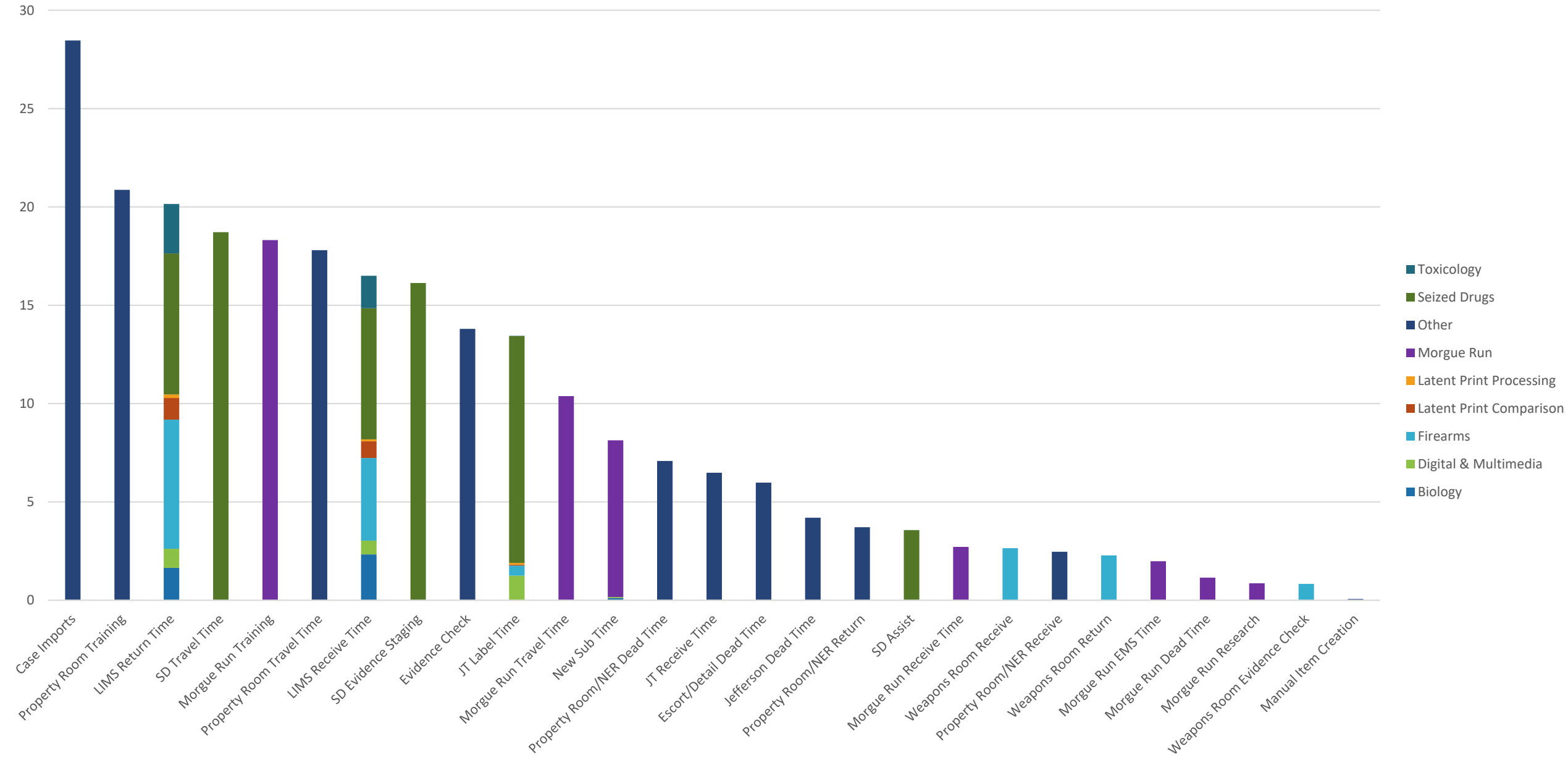
Administrative

Subpoenas & Records Requests



Time Categories – April

Evidence Handling



Service

CSCM Tox Accession

Priority Type

All

of Unassigned

0✓

Goal: 150 (+100%)

Pending Draft

0✓

Goal: 3 (+100%)

Pending Admin

23✓

Goal: 60 (+61.67%)

Goal= Threshold for the max # of requests in each bucket

0

Justice Trax Past Critical Age

NaN

Avg Age of Requests >30 D..

0

Age-Oldest Unassigned

0

Age-Oldest Pending Draft

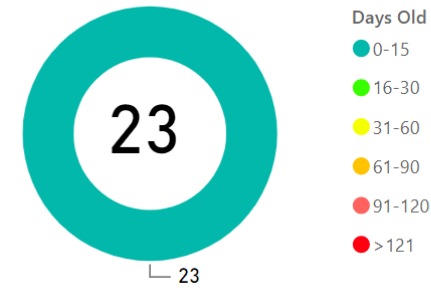
3

Age-Oldest Pending Tech

0

Age-Oldest Pending Admin

Total Pending Requests

Overall TAT
(Month to Date)

2.0✓

Goal: 5, 10

Overall TAT
(Past 90 Days)

2.6✓

Goal: 5, 10

TAT by Phase of Work (MTD)

● JT-Assign TAT MTD ● JT-Draft TAT MTD ● CSCM-Admin Review TAT MTD



TAT by Phase of Work (Past 90 Days)



Month to Date

Completed

594

Received

569

30 Day Avg (Over Past 90 Days)

Completed

578

Received

583

Open Quality Reports

Qualtrax ID	Workflow #	Age
81468		18

Quality TAT

30.

Goal: 30, 31

Avg Age of Open Reports*

NaN

Quality Filter

Client Services/Case Manage...✓

*Reports without a Workflow Id# are not included in the Avg Age

Date Range

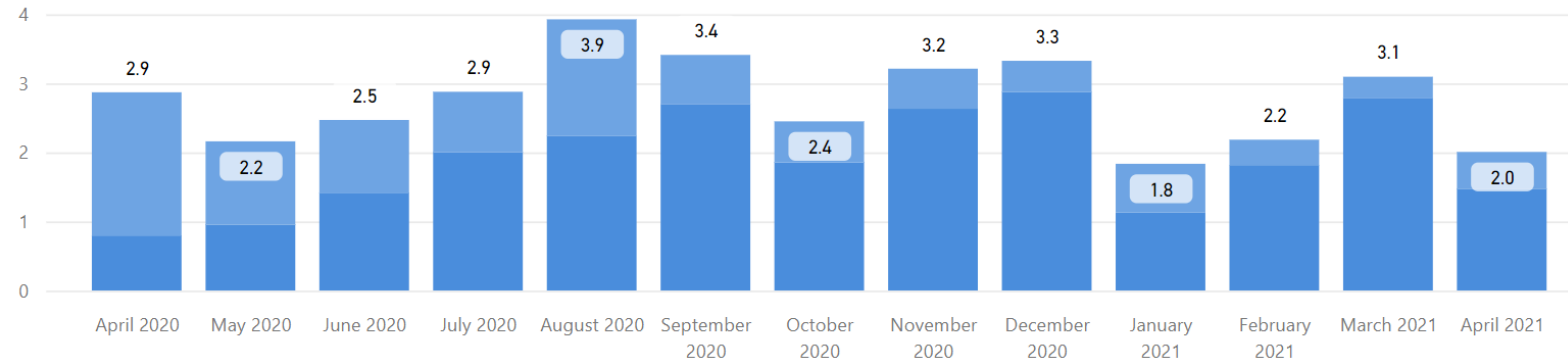
4/1/2020

4/30/2021



Total TAT by Month

● Rec'd-Assign TAT ● Assigned TAT ● Total TAT



Request Type

CSCM Tox Accession

Priority Type

All

Selected Time Frame Averages

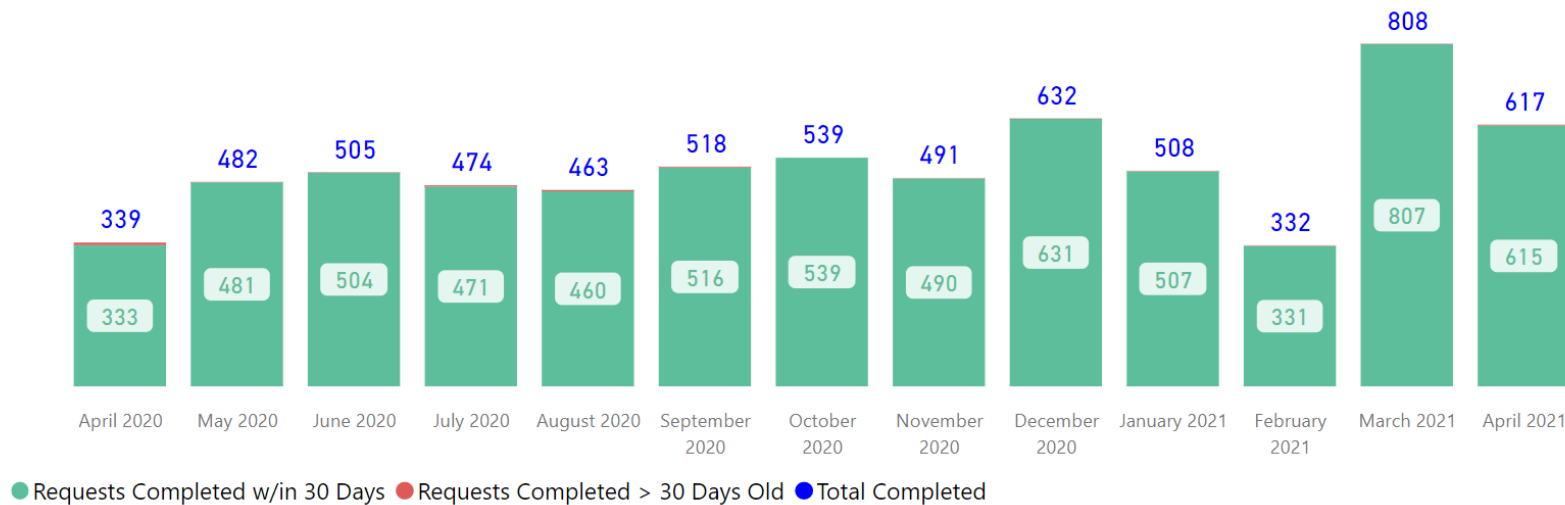
2.77

Total TAT (Rec'd-Compl.) Avg

0.80

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



● Requests Completed w/in 30 Days ● Requests Completed > 30 Days Old ● Total Completed

Received to Complete

6708

Requests Completed

23

Requests Completed > 30 Days Old

0.34 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

Service

CSCM Tax Accession

Priority Type

All



Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

6,665

Received per Month (Avg)*

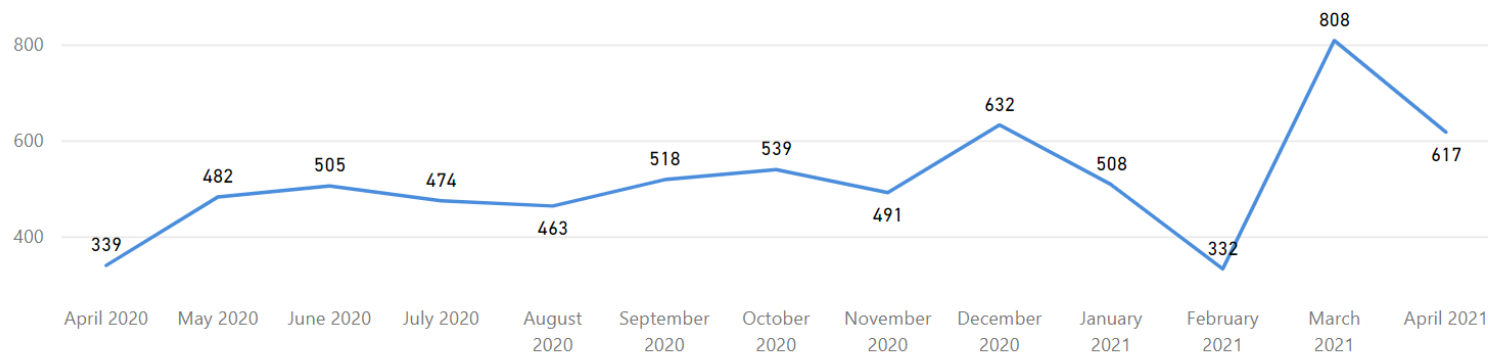
513

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

6,708

Completed per Month (Avg)*

516

* months with zero activity are not calculated into the average

Service

CSCM Tox Rejection

▼

Priority Type

All

▼

of Unassigned

0✓

Goal: 3 (+100%)

Pending Draft

0✓

Goal: 5 (+100%)

Pending Admin

1✓

Goal: 10 (+90%)

Goal= Threshold for the max # of requests in each bucket

0
Justice Trax Past Critical Age
NaN
Avg Age of Requests >30 D..
0
Age-Oldest Unassigned
0
Age-Oldest Pending Draft
0
Age-Oldest Pending Tech
0
Age-Oldest Pending Admin

Open Quality Reports		
Qualtrax ID	Workflow #	Age
81468		18

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

30•

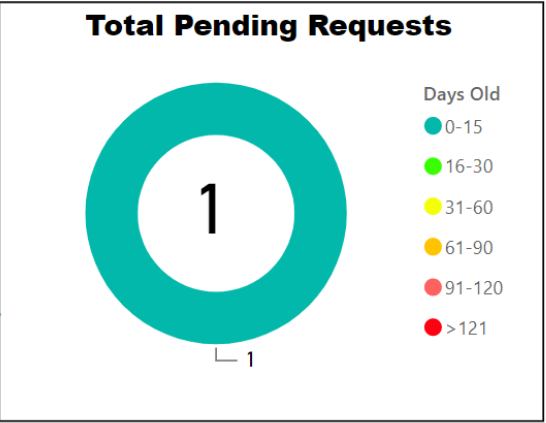
Goal: 30, 31

Avg Age of Open Reports*

NaN

Quality Filter

Client Services/Case Manage...▼



Overall TAT

(Month to Date)

0.6✓

Goal: 5, 10

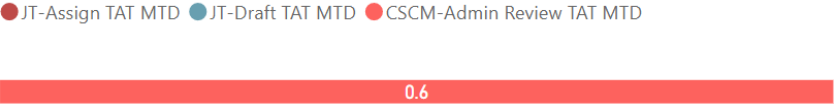
Overall TAT

(Past 90 Days)

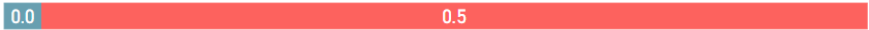
0.6✓

Goal: 5, 10

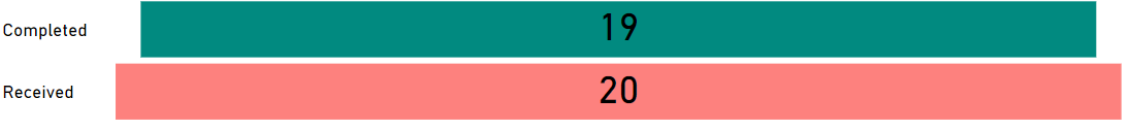
TAT by Phase of Work (MTD)



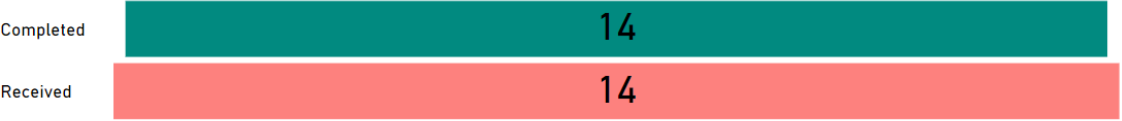
TAT by Phase of Work (Past 90 Days)



Month to Date



30 Day Avg (Over Past 90 Days)



Date Range

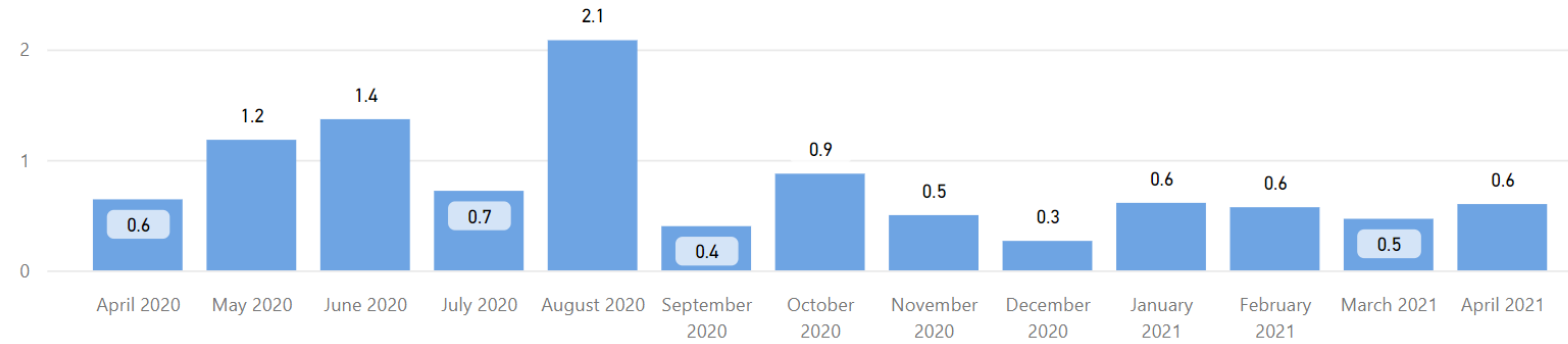
4/1/2020

4/30/2021



Total TAT by Month

● Rec'd-Assign TAT ● Assigned TAT ● Total TAT



Request Type

CSCM Tox Rejection

Priority Type

All

Selected Time Frame Averages

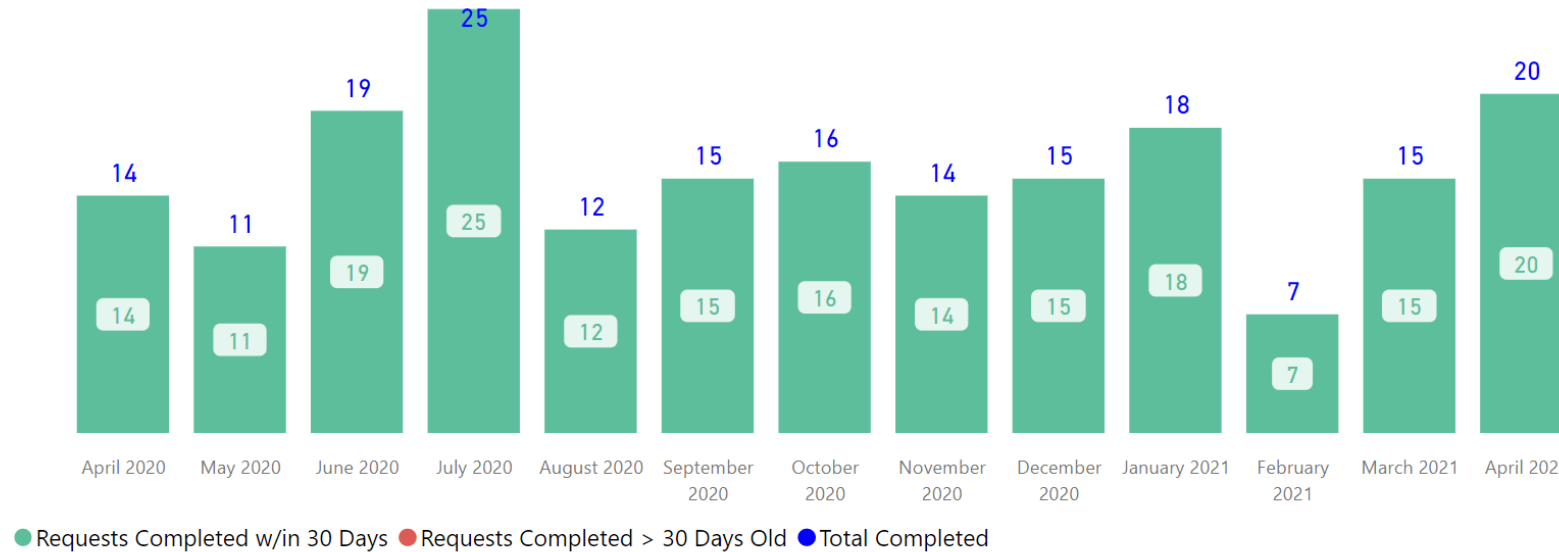
0.78

Total TAT (Rec'd-Compl.) Avg

0.78

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

201

Requests Completed

0

Requests Completed > 30 Days Old

0.00 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

Service

CSCM Tox Rejection

Priority Type

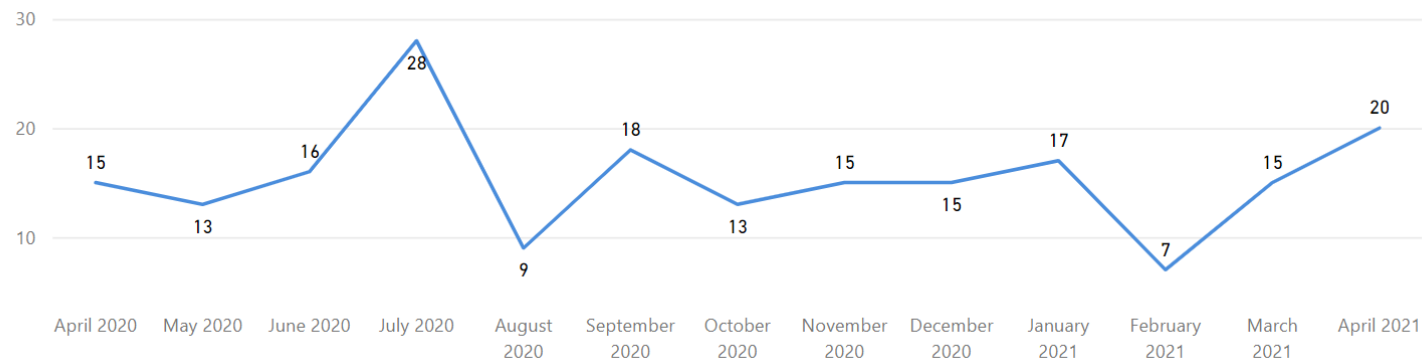
All

Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

201

Received per Month (Avg)*

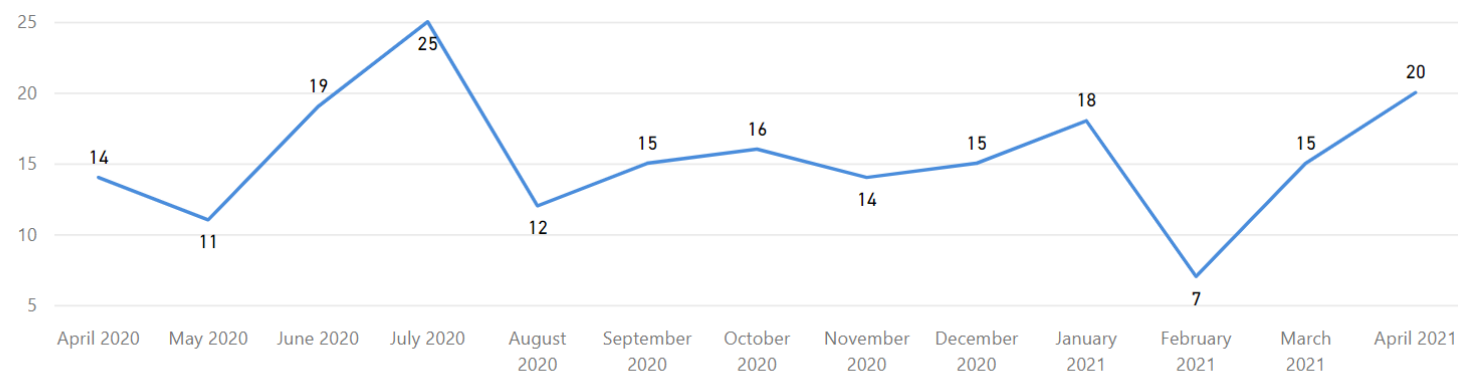
15

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

201

Completed per Month (Avg)*

15

* months with zero activity are not calculated into the average

Seized Drugs

Service

Seized Drugs Examination

Priority Type

All

of Unassigned

866!

Goal: 100 (-766%)

Pending Draft

31✓

Goal: 100 (+69%)

Pending Tech

18✓

Goal: 50 (+64%)

Pending Admin

2✓

Goal: 50 (+96%)

Goal= Threshold for the max # of requests in each bucket

556
Justice Trax Past Critical Age

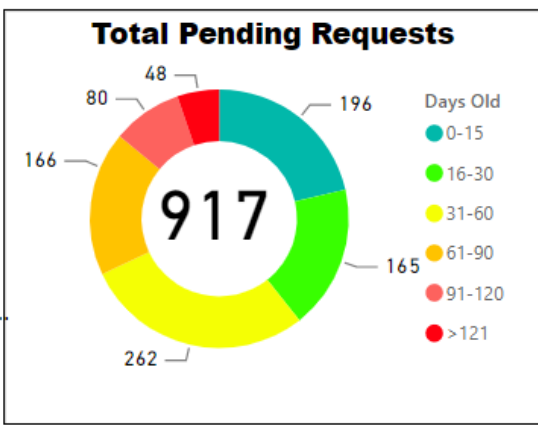
74
Avg Age of Requests >30 D...

228
Age-Oldest Unassigned

225
Age-Oldest Pending Draft

93
Age-Oldest Pending Tech

142
Age-Oldest Pending Admin



Overall TAT
(Month to Date)

52.4!

Goal: 14, 15

Overall TAT
(Past 90 Days)

49.0!

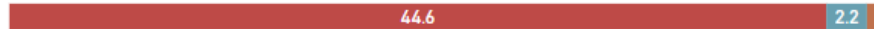
Goal: 14, 15

TAT by Phase of Work (MTD)

● JT-Assign TAT MTD ● JT-Draft TAT MTD ● JT-Tech Review TAT MTD ● JT-Admin Review TAT MTD



TAT by Phase of Work (Past 90 Days)



Open Quality Reports

Qualtrax ID	Workflow #	Age
82042	2021-024	9

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

18✓

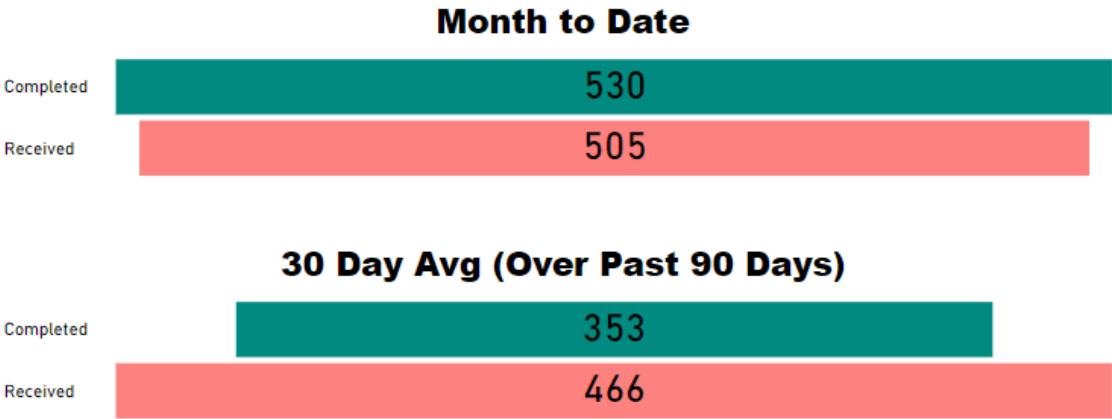
Goal: 30, 31

Avg Age of Open Reports*

9

Quality Filter

Controlled Substances



Service Seized Drugs Examination Priority Type Mari

of Unassigned
251!
 Goal: 100 (-151%)

Pending Draft
18✓
 Goal: 100 (+82%)

Pending Tech
0✓
 Goal: 50 (+100%)

Pending Admin
0✓
 Goal: 50 (+100%)

Goal= Threshold for the max # of requests in each bucket

191
Justice Trax Past Critical Age

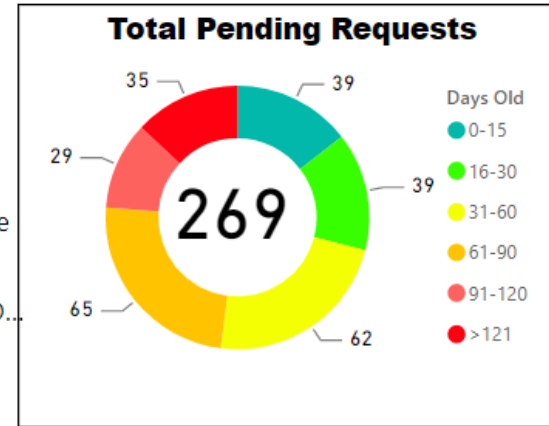
91
Avg Age of Requests >30 D...

228
Age-Oldest Unassigned

225
Age-Oldest Pending Draft

0
Age-Oldest Pending Tech

0
Age-Oldest Pending Admin



Overall TAT (Month to Date)

123.2!

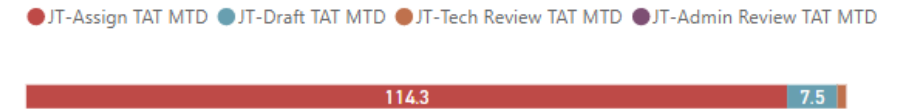
Goal: 14, 15

Overall TAT (Past 90 Days)

85.4!

Goal: 14, 15

TAT by Phase of Work (MTD)



TAT by Phase of Work (Past 90 Days)



Open Quality Reports

Qualtrax ID	Workflow #	Age
82042	2021-024	9

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

18✓

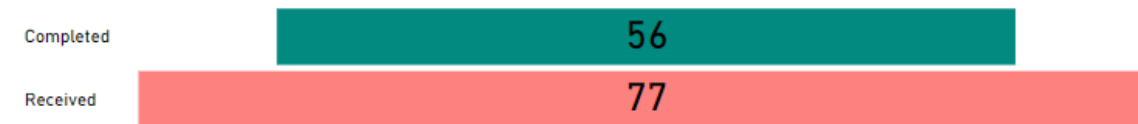
Goal: 30, 31

Avg Age of Open Reports*

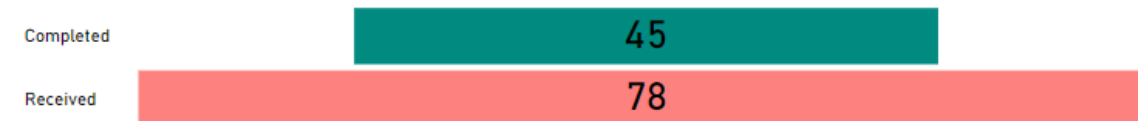
9

Quality Filter Controlled Substances

Month to Date



30 Day Avg (Over Past 90 Days)



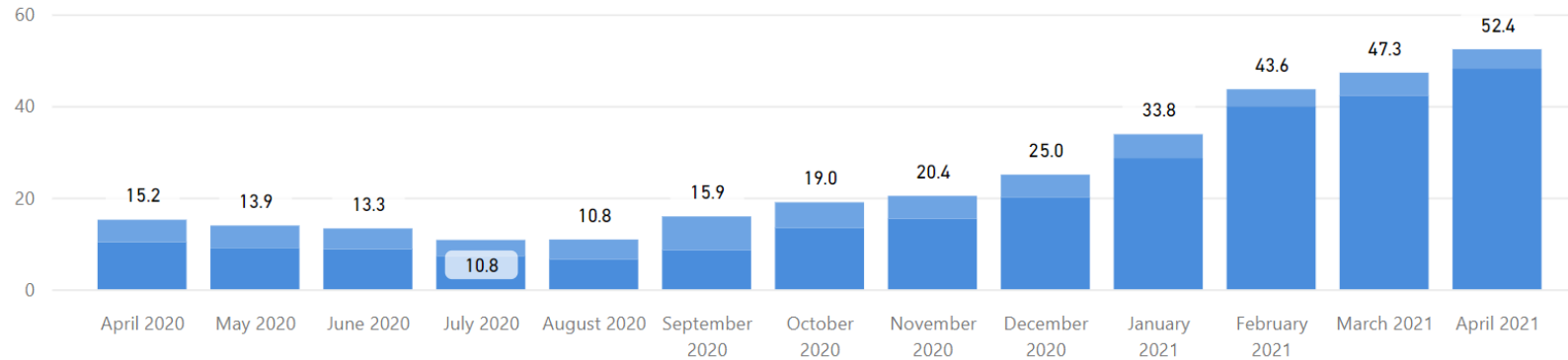
Date Range

4/1/2020

4/30/2021

Total TAT by Month

● Rec'd-Assign TAT ● Assigned TAT ● Total TAT



Request Type

Seized Drugs Examination

Priority Type

All

Selected Time Frame Averages

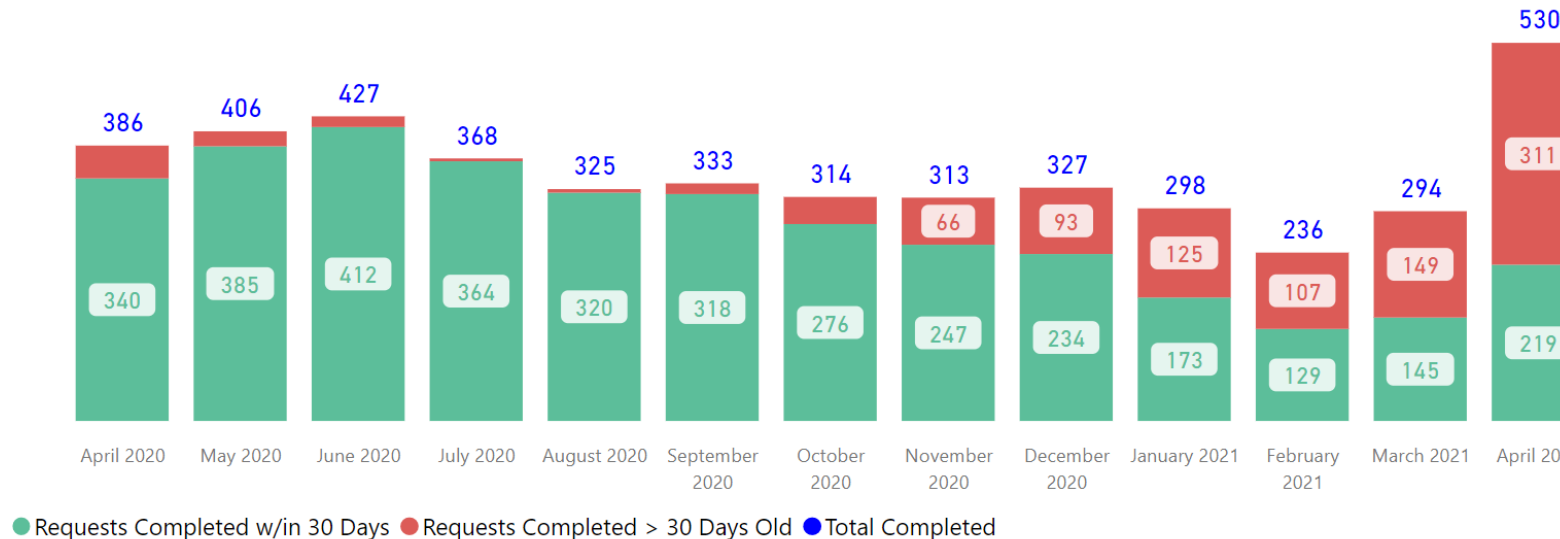
24.68

Total TAT (Rec'd-Compl.) Avg

4.85

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

4557

Requests Completed

995

Requests Completed > 30 Days Old

21.83 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

Service

Seized Drugs Examination

Priority Type

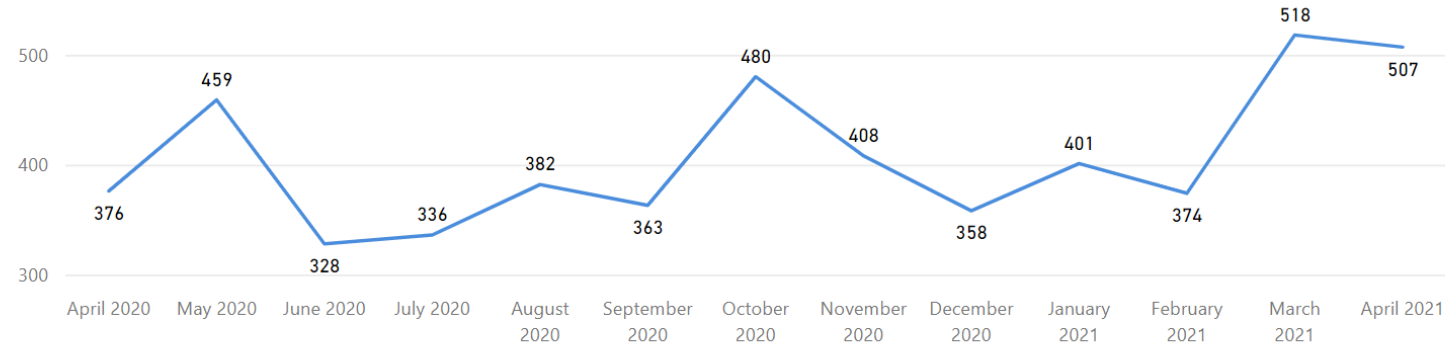
All

Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

5,290

Received per Month (Avg)*

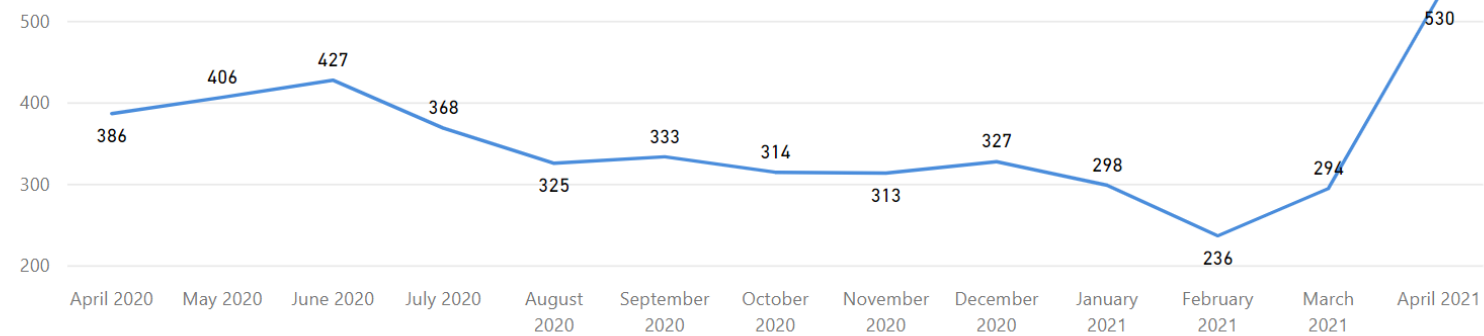
407

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

4,557

Completed per Month (Avg)*

351

* months with zero activity are not calculated into the average

Toxicology

Service

Priority Type

Blood Alcohol

All

of Unassigned

272!

Goal: 50 (-444%)

Pending Draft

269!

Goal: 120 (-124.17%)

Pending Tech

264!

Goal: 90 (-193.33%)

Pending Admin

104!

Goal: 90 (-15.56%)

Goal= Threshold for the max # of requests in each bucket

363
Justice Trax Past Critical Age

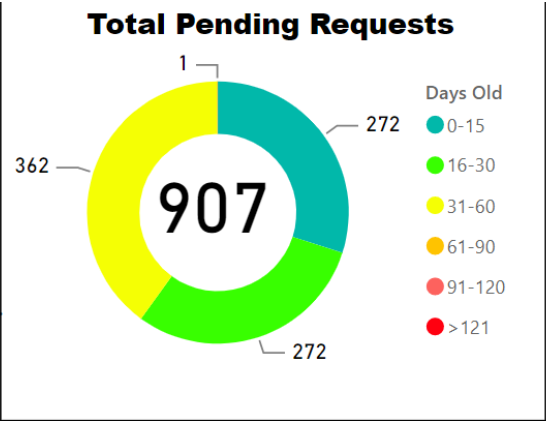
40
Avg Age of Requests >30 D..

59
Age-Oldest Unassigned

77
Age-Oldest Pending Draft

77
Age-Oldest Pending Tech

59
Age-Oldest Pending Admin



Overall TAT
(Month to Date)

53.4!

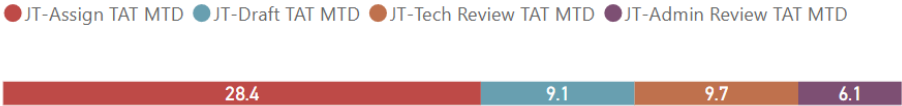
Goal: 30, 31

Overall TAT
(Past 90 Days)

65.9!

Goal: 30, 31

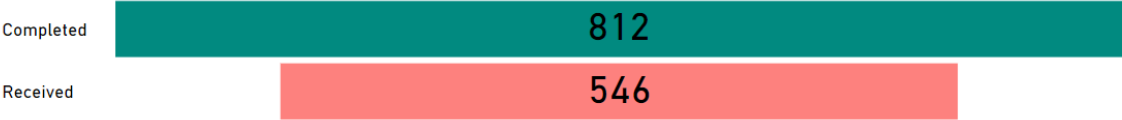
TAT by Phase of Work (MTD)



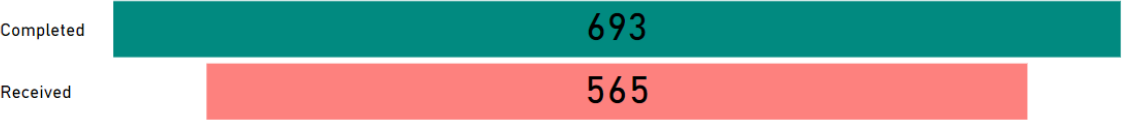
TAT by Phase of Work (Past 90 Days)



Month to Date



30 Day Avg (Over Past 90 Days)



Open Quality Reports

Qualtrax ID

Workflow #

Age

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

23✓

Goal: 30, 31

Avg Age of Open Reports*

NaN

Quality Filter

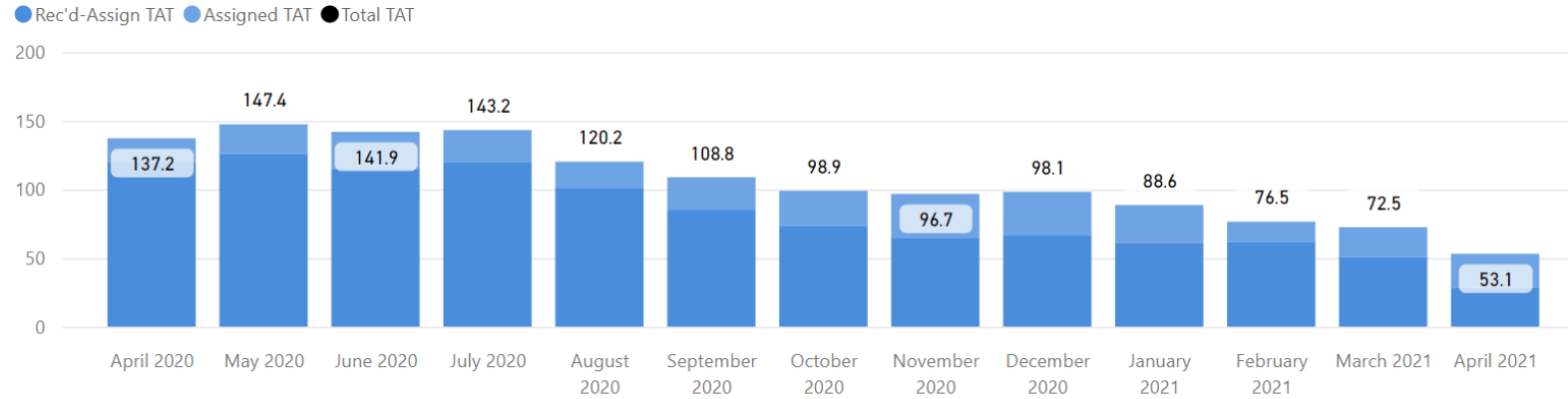
Toxicology

Date Range

4/1/2020

4/30/2021

Total TAT by Month



Request Type

Blood Alcohol

Priority Type

All

Selected Time Frame Averages

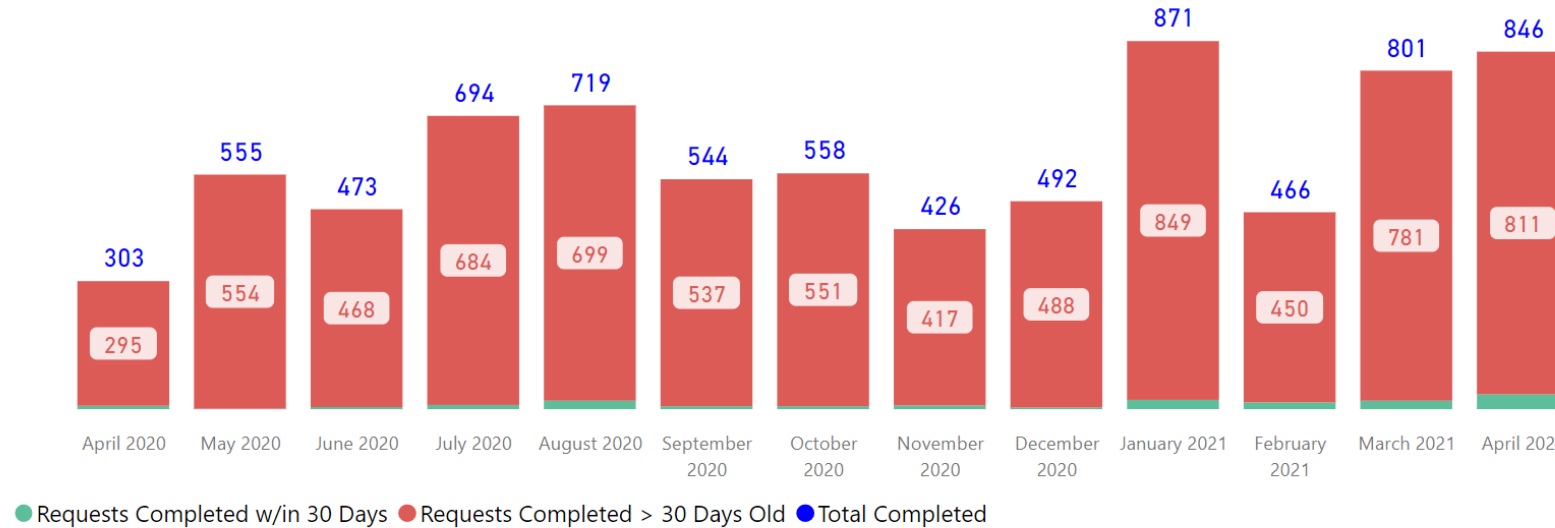
102.73

Total TAT (Rec'd-Compl.) Avg

24.05

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

7748

Requests Completed

7584

Requests Completed > 30 Days Old

97.88 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

Service

Blood Alcohol

Priority Type

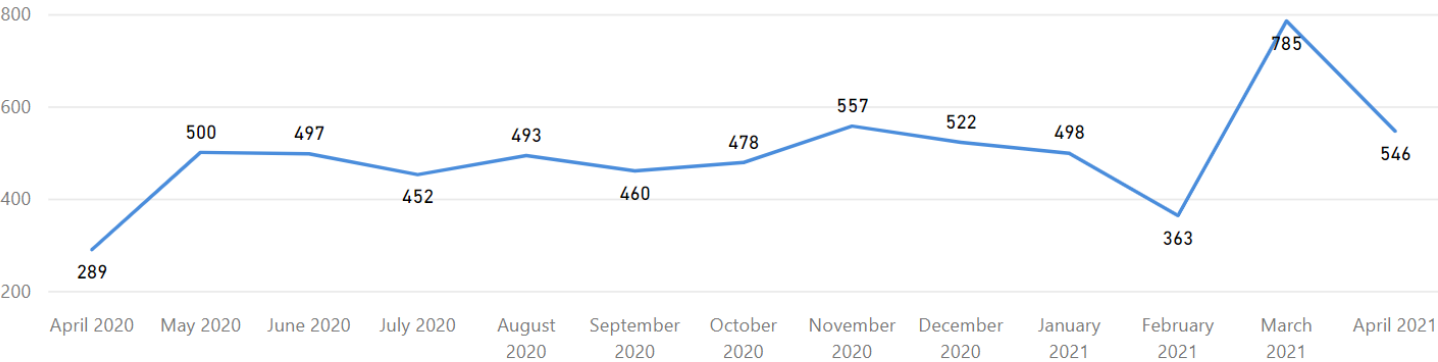
All



Received Filter

4/1/20204/30/2021

Received by Month



Total Received

6,440

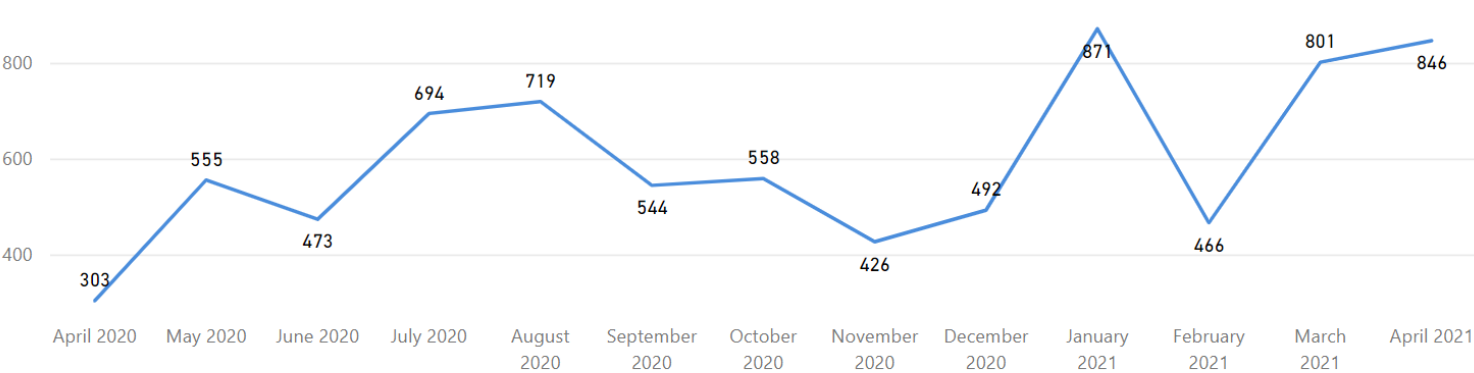
Received per Month (Avg)*

495

Completed Filter

4/1/20204/30/2021

Completed by Month



Total Completed

7,748

Completed per Month (Avg)*

596

* months with zero activity are not calculated into the average

Service

Priority Type

Toxicology

All

of Unassigned

1104!

Goal: 120 (-820%)

Pending Draft

286!

Goal: 30 (-853.33%)

Pending Tech

9✓

Goal: 30 (+70%)

Pending Admin

0✓

Goal: 30 (+100%)

Goal= Threshold for the max # of requests in each bucket

1128
Justice Trax Past Critical Age

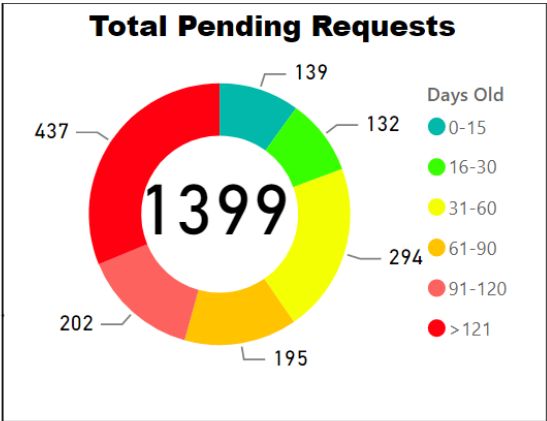
107
Avg Age of Requests >30 D..

175
Age-Oldest Unassigned

381
Age-Oldest Pending Draft

233
Age-Oldest Pending Tech

0
Age-Oldest Pending Admin



Overall TAT
(Month to Date)

156.5!

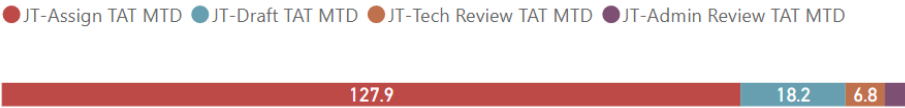
Goal: 90, 91

Overall TAT
(Past 90 Days)

186.0!

Goal: 90, 91

TAT by Phase of Work (MTD)



TAT by Phase of Work (Past 90 Days)



Open Quality Reports

Qualtrax ID

Workflow #

Age

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

23✓

Goal: 30, 31

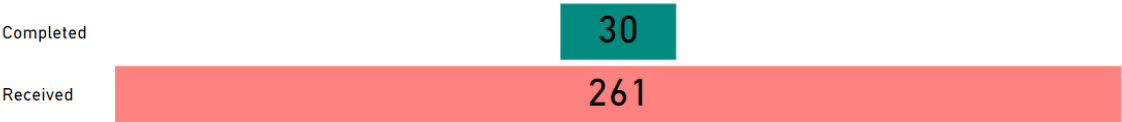
Avg Age of Open Reports*

NaN

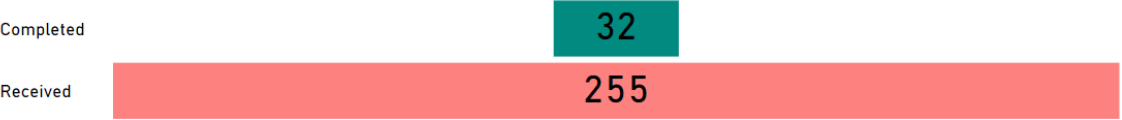
Quality Filter

Toxicology

Month to Date



30 Day Avg (Over Past 90 Days)



Date Range

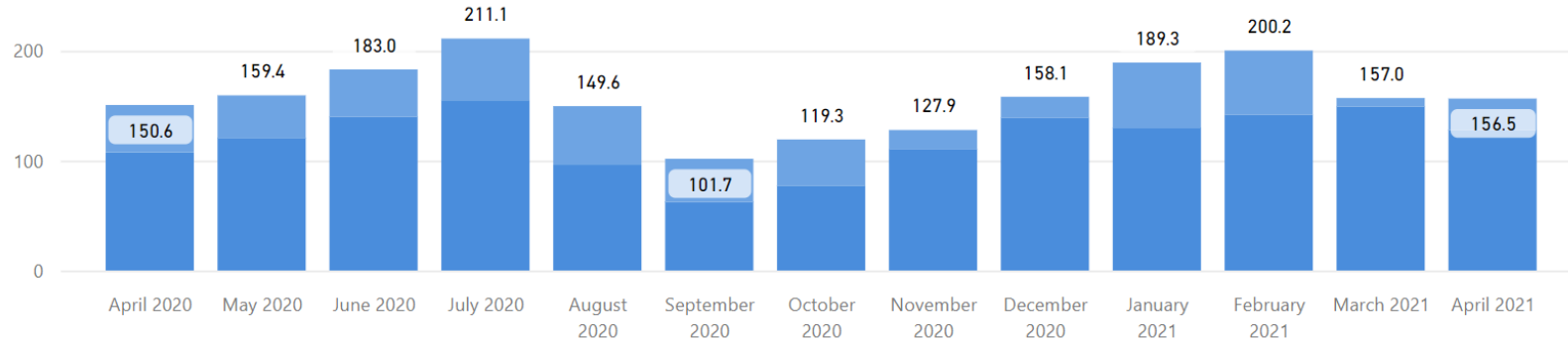
4/1/2020

4/30/2021



● Rec'd-Assign TAT ● Assigned TAT ● Total TAT

Total TAT by Month



Request Type

Toxicology

Priority Type

All

Selected Time Frame Averages

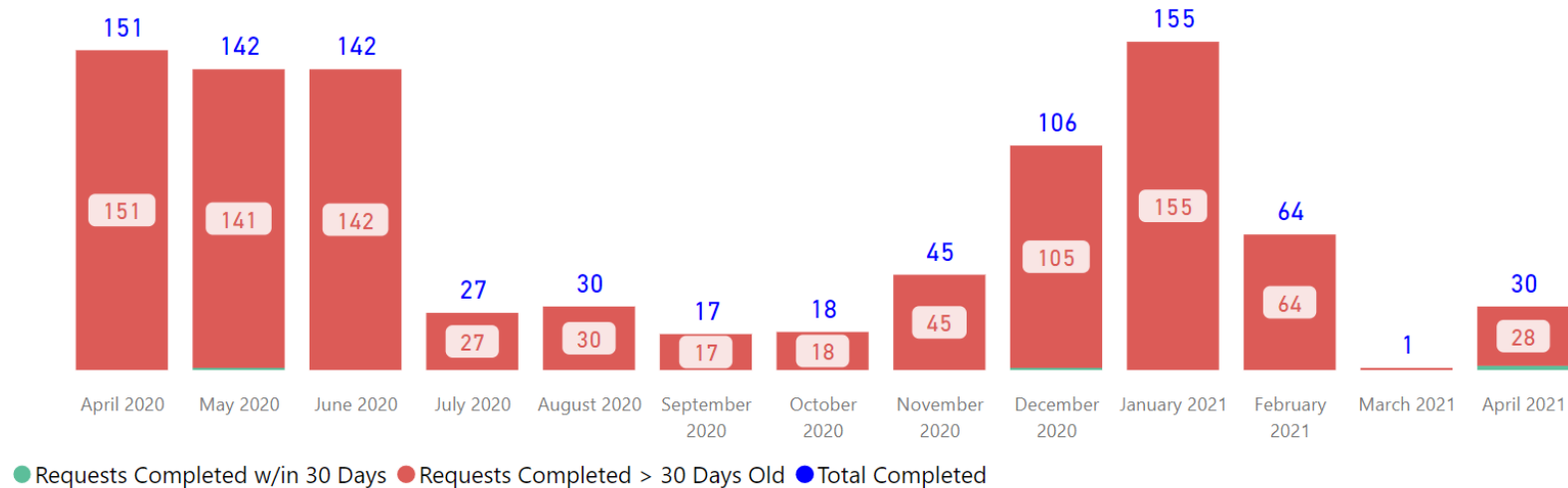
166.98

Total TAT (Rec'd-Compl.) Avg

42.31

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

928

Requests Completed

924

Requests Completed > 30 Days Old

99.57 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

Service

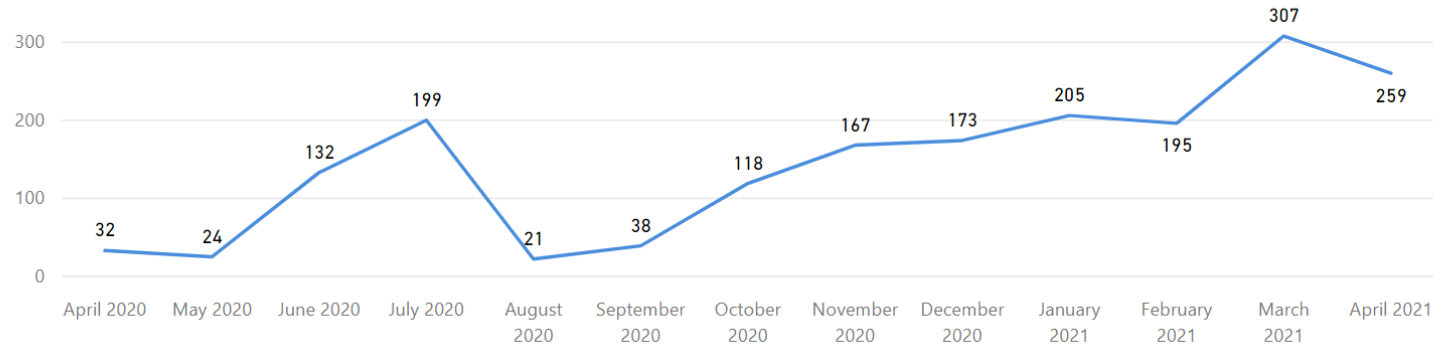
Priority Type

Toxicology

All



Received by Month

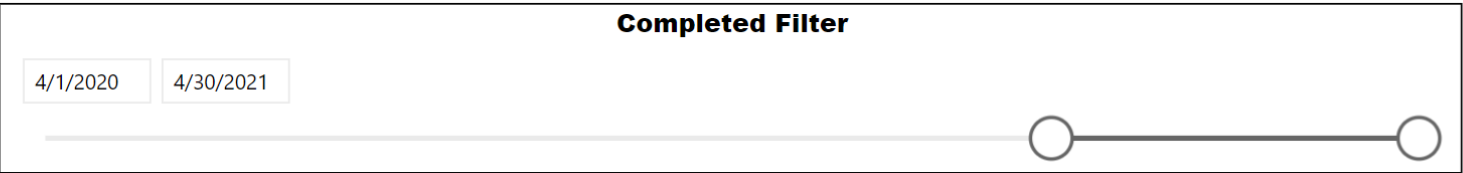


Total Received

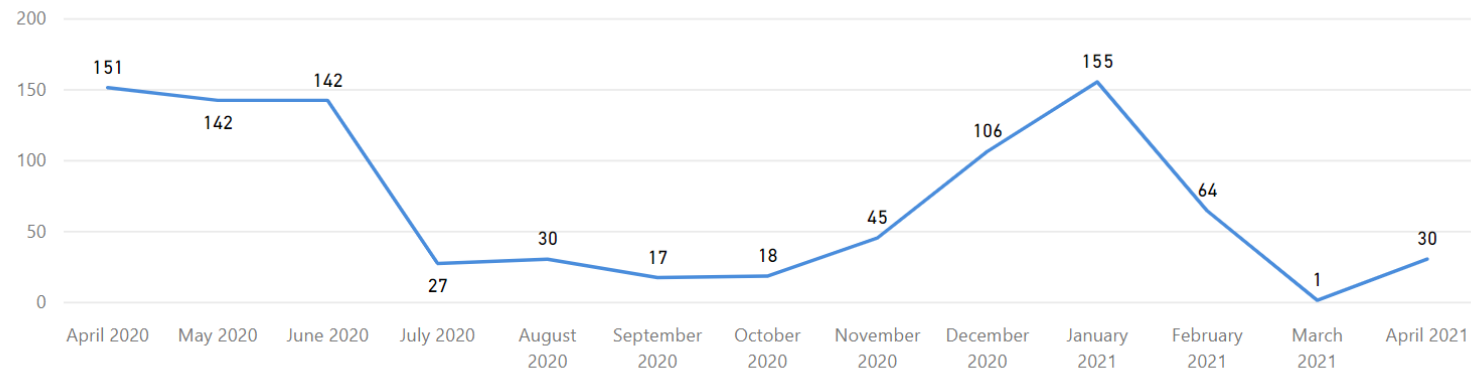
1,870

Received per Month (Avg)*

144



Completed by Month



Total Completed

928

Completed per Month (Avg)*

71

* months with zero activity are not calculated into the average

Firearms

Service

Priority Type

Firearms Examination

All

of Unassigned

55!

Goal: 10 (-450%)

Pending Draft

21!

Goal: 14 (-50%)

Pending Tech

11!

Goal: 9 (-22.22%)

Pending Admin

0✓

Goal: 5 (+100%)

Goal= Threshold for the max # of requests in each bucket

55
Justice Trax Past Critical Age

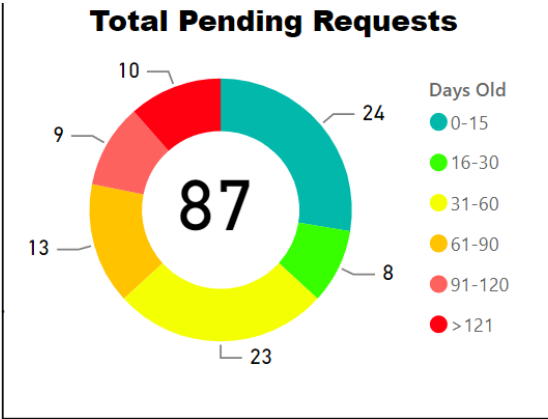
91
Avg Age of Requests >30 D..

130
Age-Oldest Unassigned

310
Age-Oldest Pending Draft

295
Age-Oldest Pending Tech

0
Age-Oldest Pending Admin



Overall TAT
(Month to Date)

45.1!

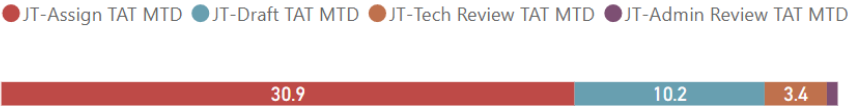
Goal: 40, 41

Overall TAT
(Past 90 Days)

62.1!

Goal: 40, 41

TAT by Phase of Work (MTD)



TAT by Phase of Work (Past 90 Days)



Open Quality Reports

Qualtrax ID	Workflow #	Age
82045		9
73798	2020-100	113
82043	2021-IA-01	9
82060	2021-IA-02	9

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

13✓

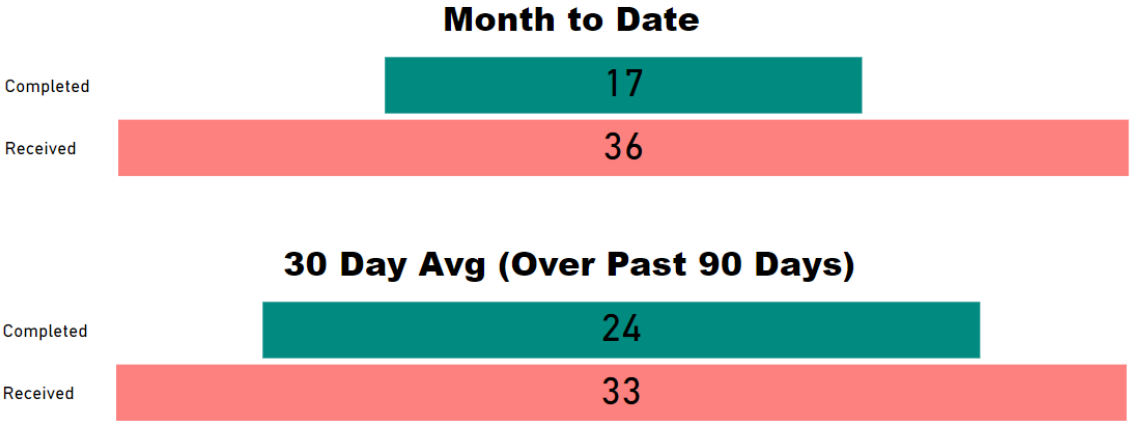
Goal: 30, 31

Avg Age of Open Reports*

44

Quality Filter

Firearms

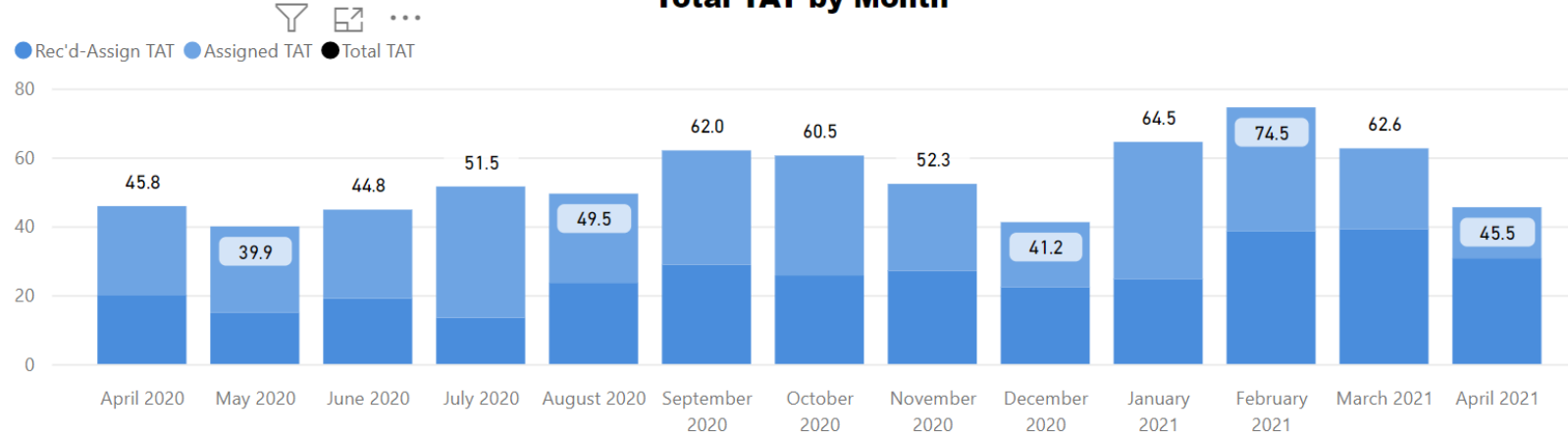


Date Range

4/1/2020

4/30/2021

Total TAT by Month



Request Type

Firearms Examination

Priority Type

All

Selected Time Frame Averages

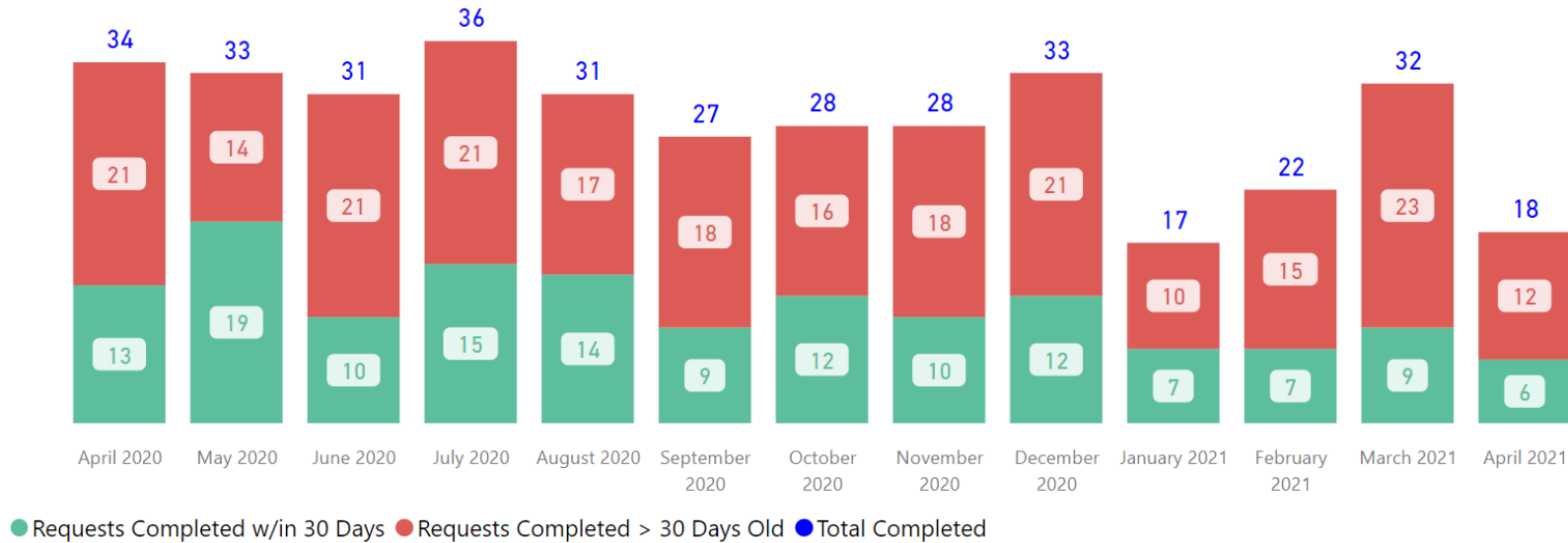
52.44

Total TAT (Rec'd-Compl.) Avg

27.99

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

370

Requests Completed

227

Requests Completed > 30 Days Old

61.35 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

Service

Firearms Examination

▼

Priority Type

All

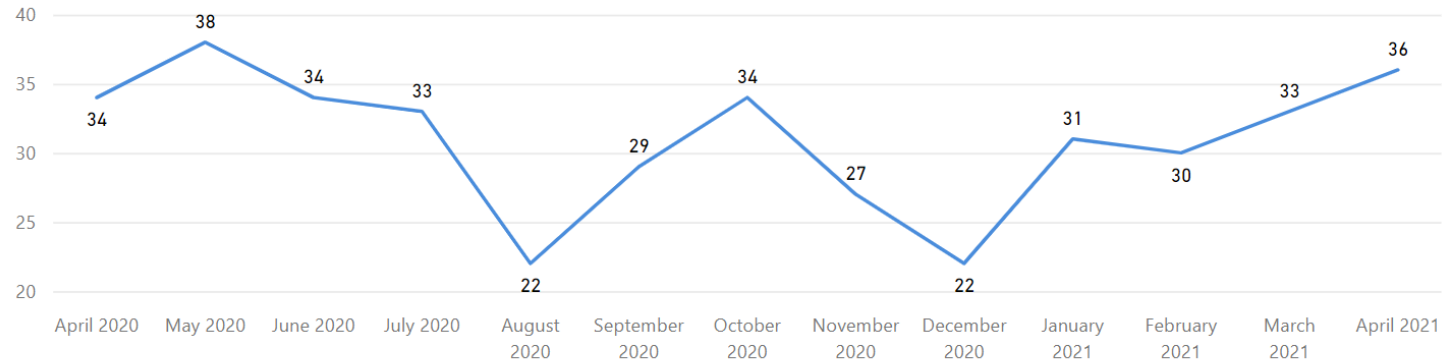
▼

Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

403

Received per Month (Avg)*

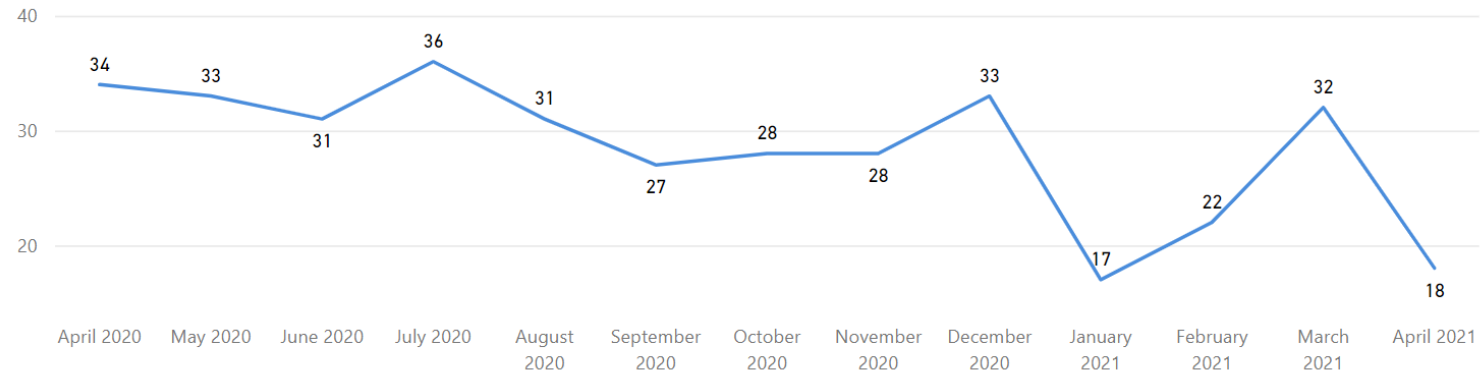
31

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

370

Completed per Month (Avg)*

28

* months with zero activity are not calculated into the average

Service

NIBIN Only

▼

Priority Type

All

▼

of Unassigned

7✓

Goal: 20 (+65%)

Pending Draft

16✓

Goal: 35 (+54.29%)

Pending Tech

4✓

Goal: 20 (+80%)

Pending Admin

2✓

Goal: 20 (+90%)

Goal= Threshold for the max # of requests in each bucket

3
Justice Trax Past Critical Age

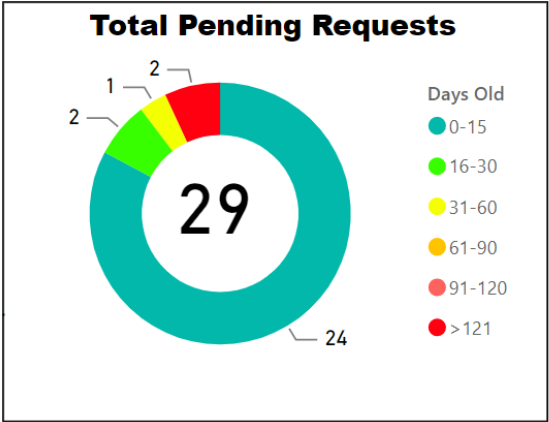
175
Avg Age of Requests >30 D..

52
Age-Oldest Unassigned

268
Age-Oldest Pending Draft

1
Age-Oldest Pending Tech

1
Age-Oldest Pending Admin



Overall TAT
(Month to Date)

1.9✓

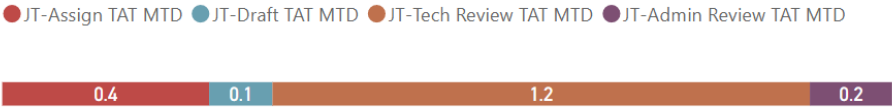
Goal: 7, 8

Overall TAT
(Past 90 Days)

2.2✓

Goal: 7, 8

TAT by Phase of Work (MTD)



TAT by Phase of Work (Past 90 Days)



Open Quality Reports

Qualtrax ID	Workflow #	Age
82045		9
73798	2020-100	113
82043	2021-IA-01	9
82060	2021-IA-02	9

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

13✓

Goal: 30, 31

Avg Age of Open Reports*

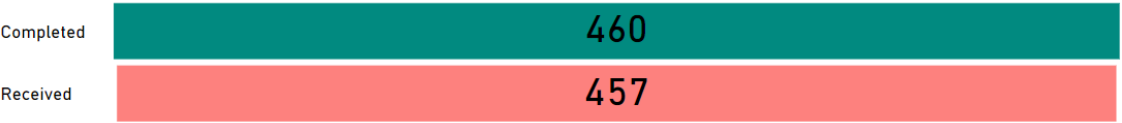
44

Quality Filter

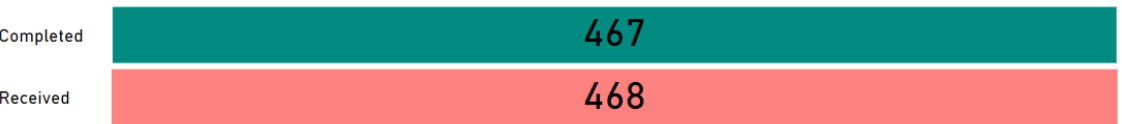
Firearms

▼

Month to Date



30 Day Avg (Over Past 90 Days)



Date Range

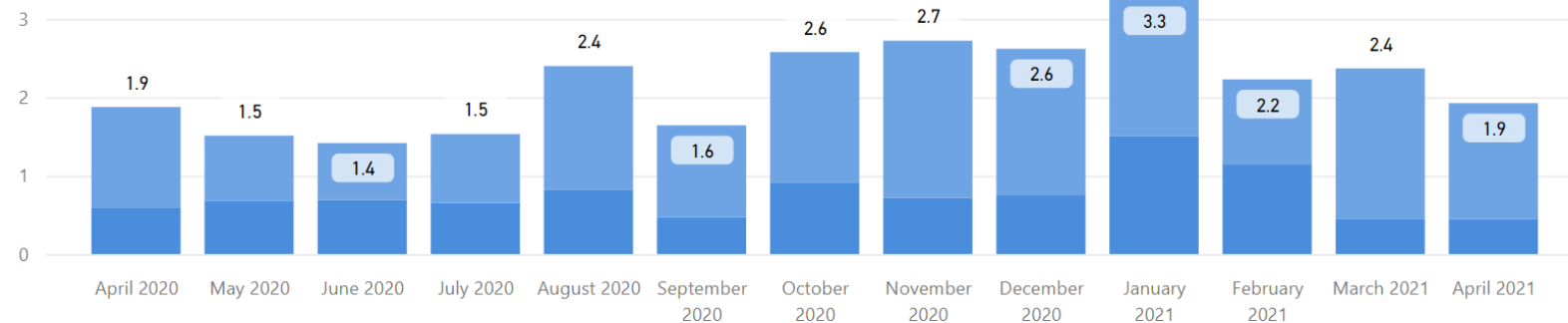
4/1/2020

4/30/2021



Total TAT by Month

● Rec'd-Assign TAT ● Assigned TAT ● Total TAT



Request Type

NIBIN Only

Priority Type

All

Selected Time Frame Averages

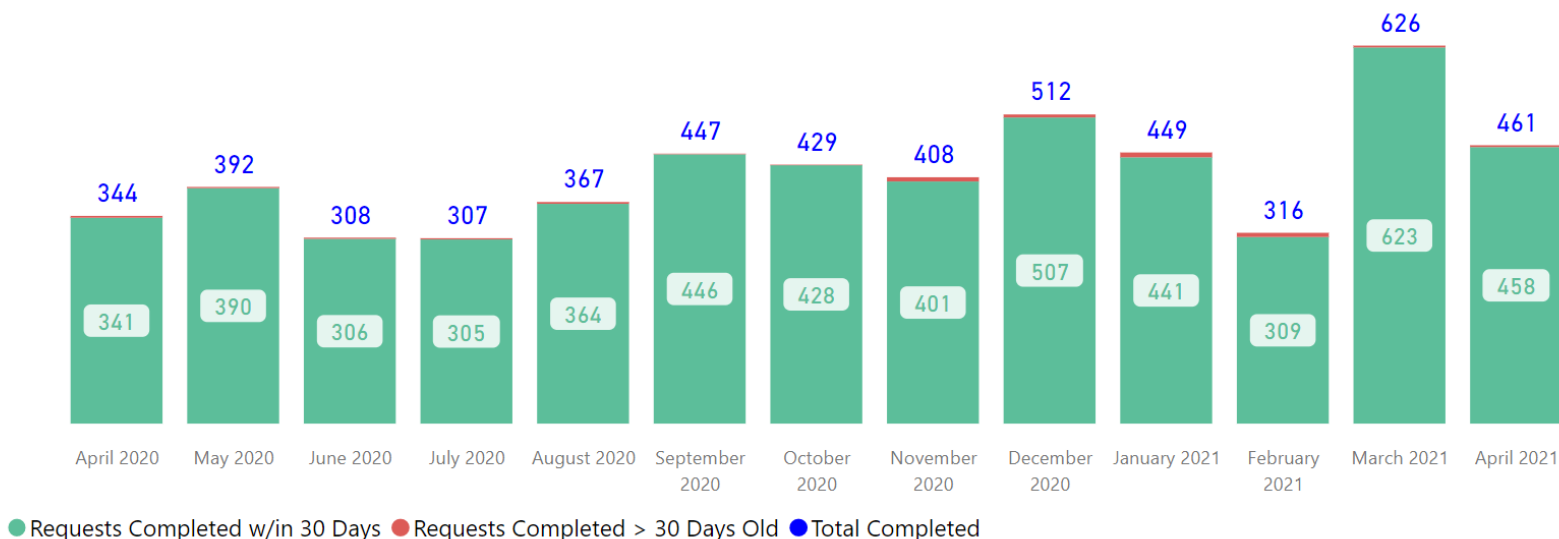
2.21

Total TAT (Rec'd-Compl.) Avg

1.47

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



● Requests Completed w/in 30 Days ● Requests Completed > 30 Days Old ● Total Completed

Received to Complete

5366

Requests Completed

47

Requests Completed > 30 Days Old

0.88 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

Service

NIBIN Only

Priority Type

All

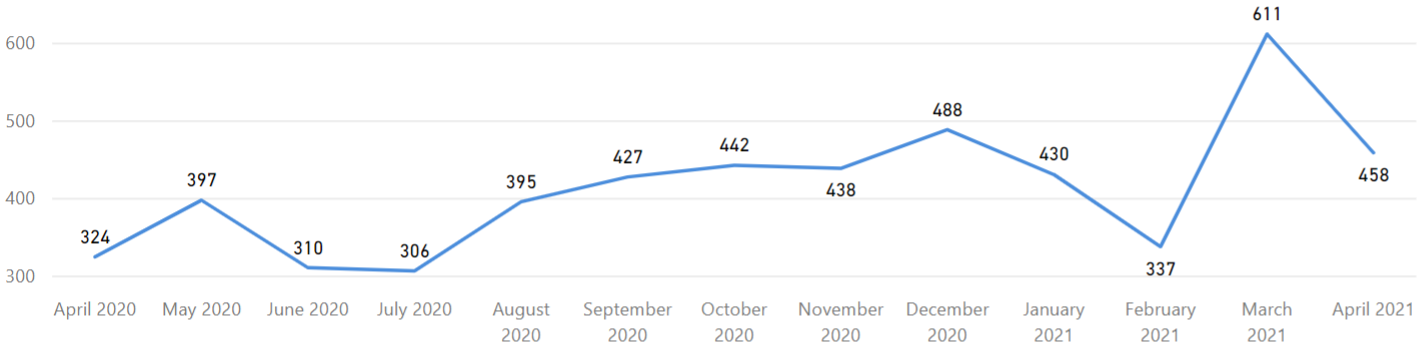


Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

5,363

Received per Month (Avg)*

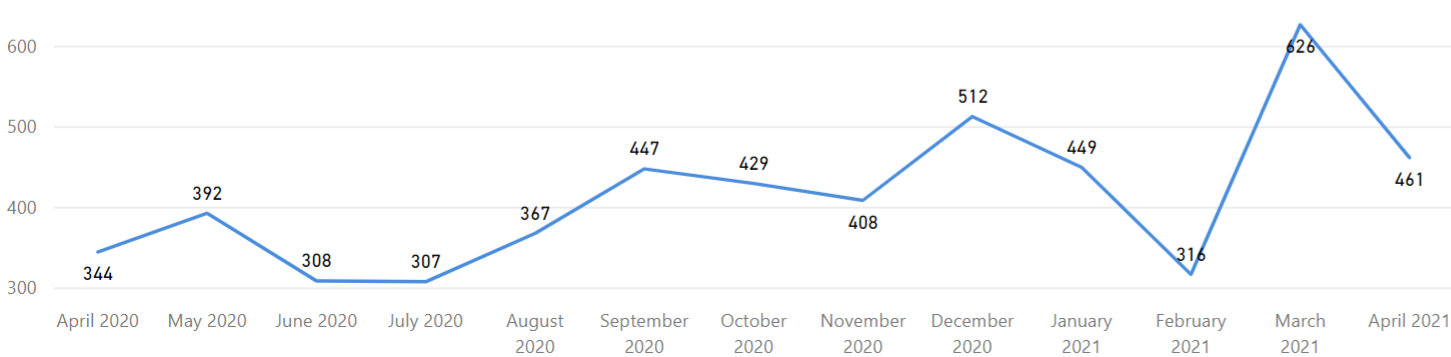
413

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

5,366

Completed per Month (Avg)*

413

* months with zero activity are not calculated into the average

Forensic Biology

Section

DNA

Request Type

All

of Unassigned

1✓

Goal: 20 (+95%)

Pending Draft

842!

Goal: 24 (-3408.33%)

Pending Tech

89!

Goal: 24 (-270.83%)

Pending Admin

12✓

Goal: 20 (+40%)

Goal= Threshold for the max # of requests in each bucket

784

Past Critical Age

212

Avg Age of Reqeusts >30 ...

11

Age-Oldest Unassigned PL

1479

Age-Oldest Pending Draft...

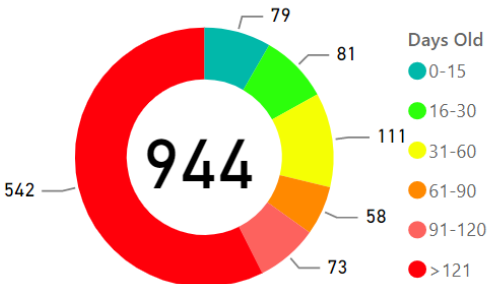
2542

Age-Oldest Pending Tech ...

472

Age-Oldest Pending Adm...

Total Pending Requests



Overall TAT
(Month to Date)

224.3!

Goal: 30, 31

Overall TAT
(Past 90 Days)

266.5!

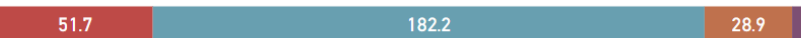
Goal: 30, 31

TAT by Phase of Work (MTD)

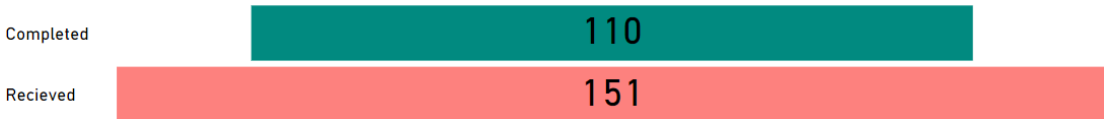
PL-Assign TAT MTD PL-Draft TAT MTD PL-Tech Review TAT MTD PL-Admin Review TAT MTD



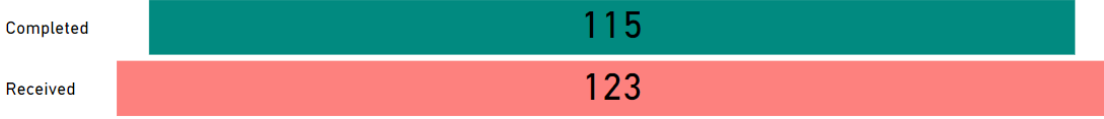
TAT by Phase of Work (Past 90 Days)



Month to Date



30 Day Avg (Over Past 90 Days)



Open Quality Reports

Qualtrax ID	Workflow #	Age
33435	2018-085	662
57686	2020-008	308
61919	2020-031	254
63990	2020-IA-06	228
64034	2020-IA-07	228
64601	2020-049	221
65954	2021-014	201

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

55!

Goal: 40, 41

Avg Age of Open Reports*

152

Quality Filter

Biology/DNA

Section

DNA

Request Type

SAK

of Unassigned

0✓

Goal: 20 (+100%)

Pending Draft

40!

Goal: 24 (-66.67%)

Pending Tech

11✓

Goal: 24 (+54.17%)

Pending Admin

6✓

Goal: 20 (+70%)

Goal = Threshold for the max # of requests in each bucket

54
Past Critical Age

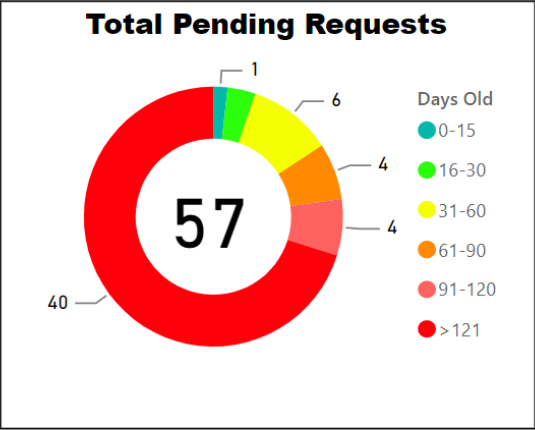
338
Avg Age of Reqeusts >30 ...

0
Age-Oldest Unassigned PL

1479
Age-Oldest Pending Draft...

617
Age-Oldest Pending Tech ...

472
Age-Oldest Pending Adm...



Overall TAT
(Month to Date)

287.5!

Goal: 30, 31

Overall TAT
(Past 90 Days)

329.1!

Goal: 30, 31

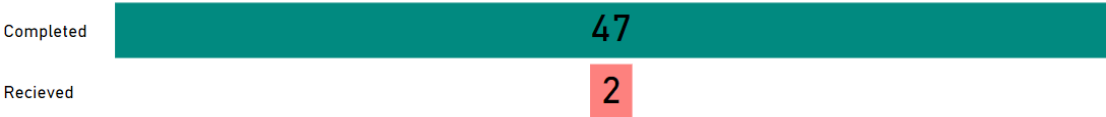
TAT by Phase of Work (MTD)



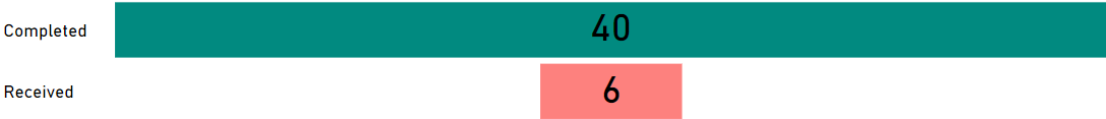
TAT by Phase of Work (Past 90 Days)



Month to Date



30 Day Avg (Over Past 90 Days)



Open Quality Reports		
Qualtrax ID	Workflow #	Age
33435	2018-085	662
57686	2020-008	308
61919	2020-031	254
63990	2020-IA-06	228
64034	2020-IA-07	228
64601	2020-049	221
65954	2021-014	201

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

55!

Goal: 40, 41

Avg Age of Open Reports*

152

Quality Filter

Biology/DNA

Section

Request Type

Outsourced - DNA

All

of Unassigned

548!

Goal: 100 (-448%)

Pending Draft

2✓

Goal: 100 (+98%)

Pending Tech

44✓

Goal: 100 (+56%)

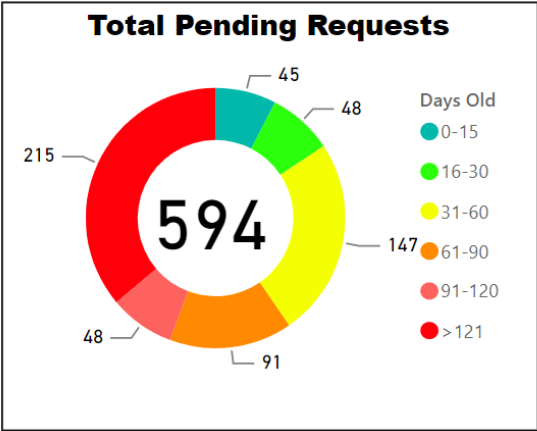
Pending Admin

0✓

Goal: 100 (+100%)

Goal= Threshold for the max # of requests in each bucket

- 501
- Past Critical Age
- 129
- Avg Age of Reqeusts >30 ...
- 410
- Age-Oldest Unassigned PL
- 147
- Age-Oldest Pending Draft...
- 354
- Age-Oldest Pending Tech ...
- 0
- Age-Oldest Pending Adm...



Overall TAT (Month to Date)

113.1!

Goal: 100, 100

Overall TAT (Past 90 Days)

149.9!

Goal: 100, 100

TAT by Phase of Work (MTD)

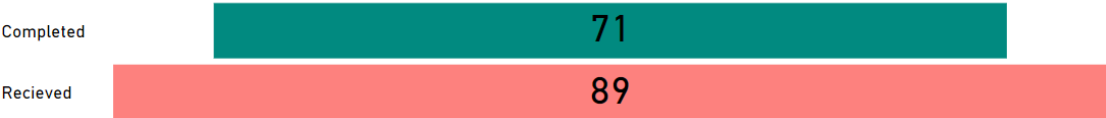
PL-Assign TAT MTD
 PL-Draft TAT MTD
 PL-Tech Review TAT MTD
 PL-Admin Review TAT MTD



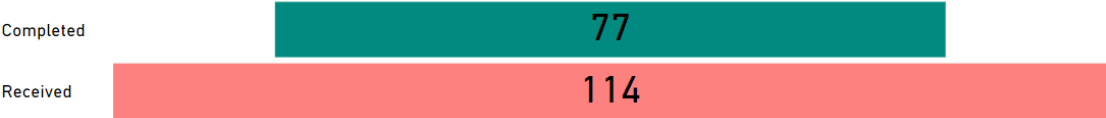
TAT by Phase of Work (Past 90 Days)



Month to Date



30 Day Avg (Over Past 90 Days)



Open Quality Reports

Qualtrax ID	Workflow #	Age
33435	2018-085	662
57686	2020-008	308
61919	2020-031	254
63990	2020-IA-06	228
64034	2020-IA-07	228
64601	2020-049	221
65954	2021-014	201

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

55!

Goal: 40, 41

Avg Age of Open Reports*

152

Quality Filter

Biology/DNA

Date Range

4/1/2020

4/30/2021

Request Type

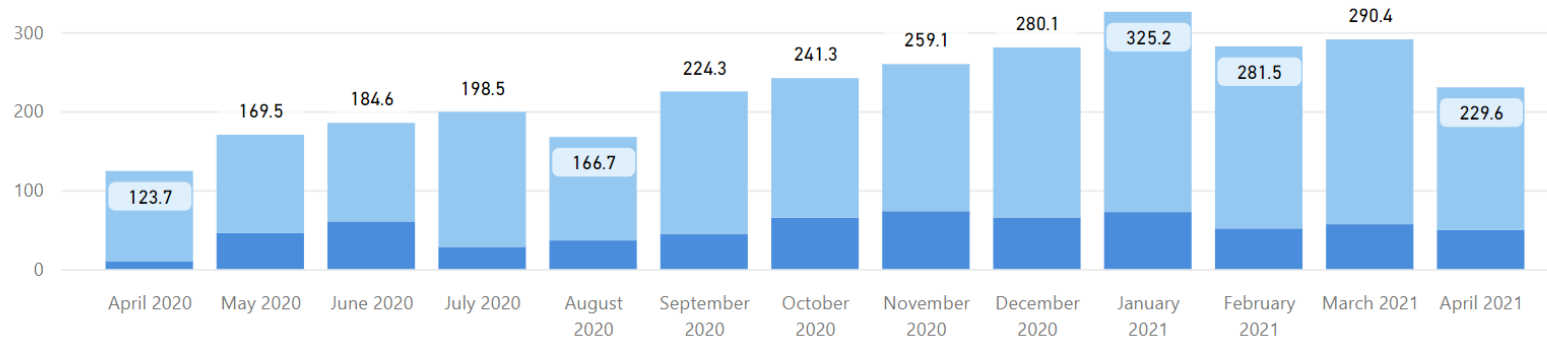
DNA

Request Type

All

Total TAT by Month

● Rec'd-Assign TAT ● Assigned TAT ● Total TAT



Selected Time Frame Averages

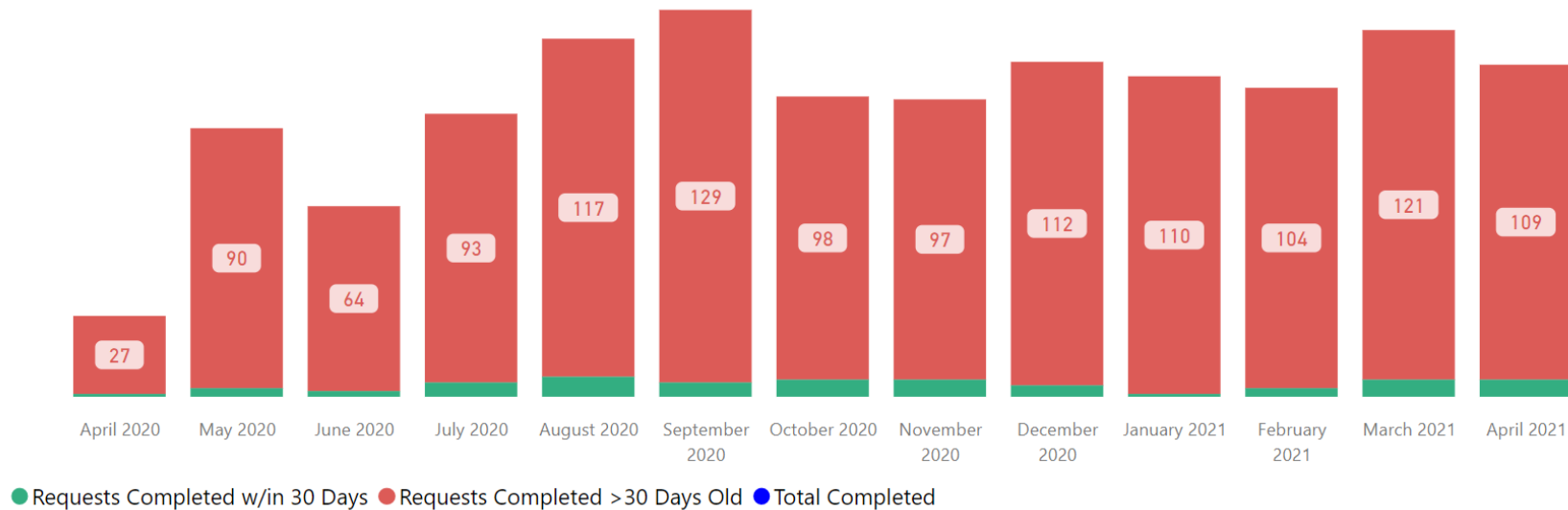
237.84

Total TAT (Rec'd-Compl.) Avg

185.62

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

1326

Requests Completed

1271

Requests Completed > 30 Days

95.85 %

% Completed > 30 Days

Requests more than 30 days old are considered to be backlogged requests

Section

DNA

Request Type

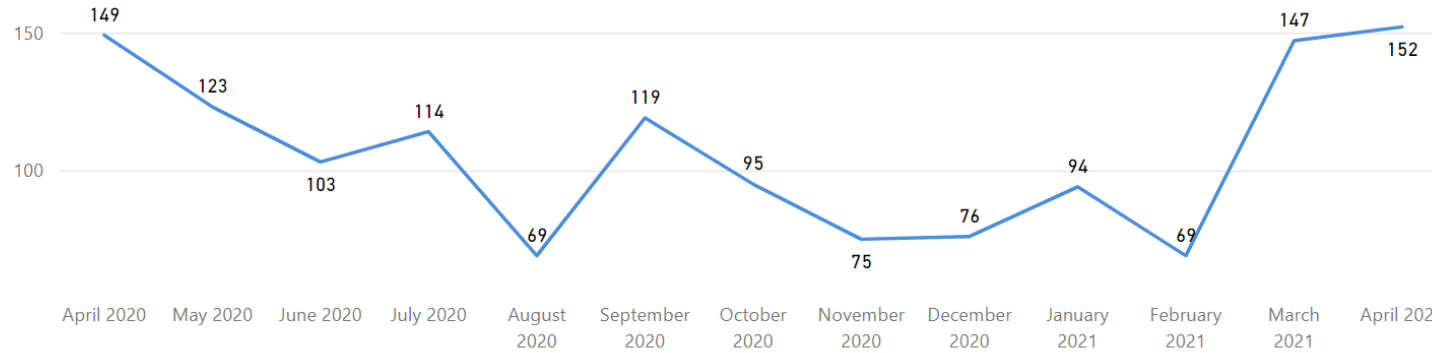
All

Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

1385

Received per Month (Avg)*

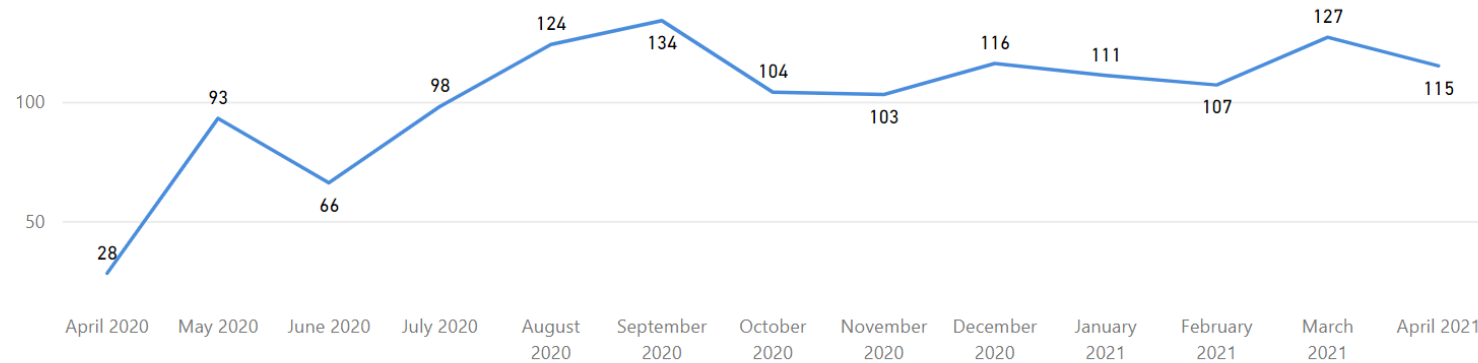
107

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

1326

Completed per Month (Avg)*

102

* months with zero activity are not calculated into the average

Section

Request Type

Screening

All

of Unassigned

0✓

Goal: 10 (+100%)

Pending Draft

20!

Goal: 14 (-42.86%)

Pending Tech

6✓

Goal: 16 (+62.5%)

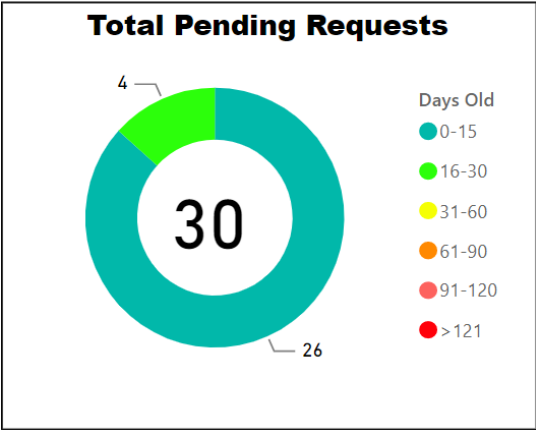
Pending Admin

4✓

Goal: 12 (+66.67%)

Goal= Threshold for the max # of requests in each bucket

0
Past Critical Age
NaN
Avg Age of Reqeusts >30 ...
0
Age-Oldest Unassigned PL
23
Age-Oldest Pending Draft...
17
Age-Oldest Pending Tech ...
17
Age-Oldest Pending Adm...



Overall TAT
(Month to Date)

9.7✓

Goal: 10, 11

Overall TAT
(Past 90 Days)

9.0✓

Goal: 10, 11

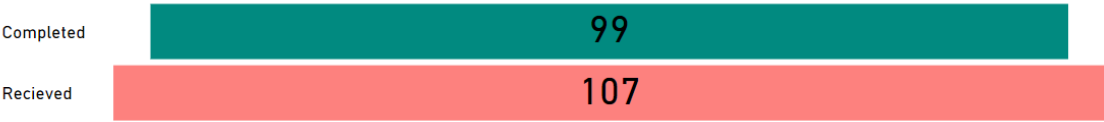
TAT by Phase of Work (MTD)



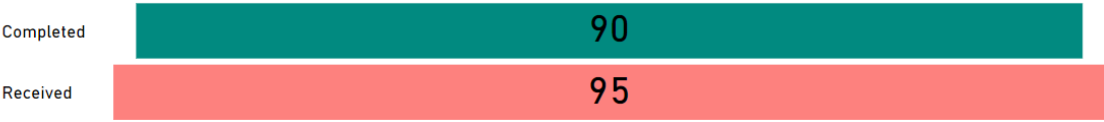
TAT by Phase of Work (Past 90 Days)



Month to Date



30 Day Avg (Over Past 90 Days)



Open Quality Reports		
Qualtrax ID	Workflow #	Age
33435	2018-085	662
57686	2020-008	308
61919	2020-031	254
63990	2020-IA-06	228
64034	2020-IA-07	228
64601	2020-049	221
65954	2021-014	201

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

55!

Goal: 40, 41

Avg Age of Open Reports*

152

Quality Filter

Biology/DNA

Date Range

4/1/2020

4/30/2021

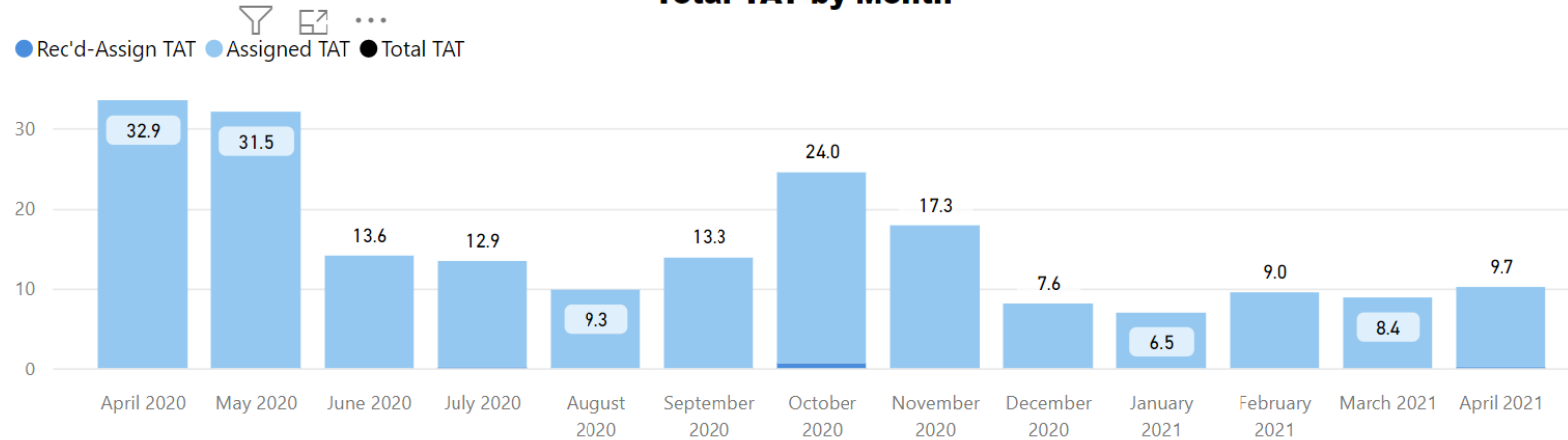
Request Type

Screening

Request Type

All

Total TAT by Month



Selected Time Frame Averages

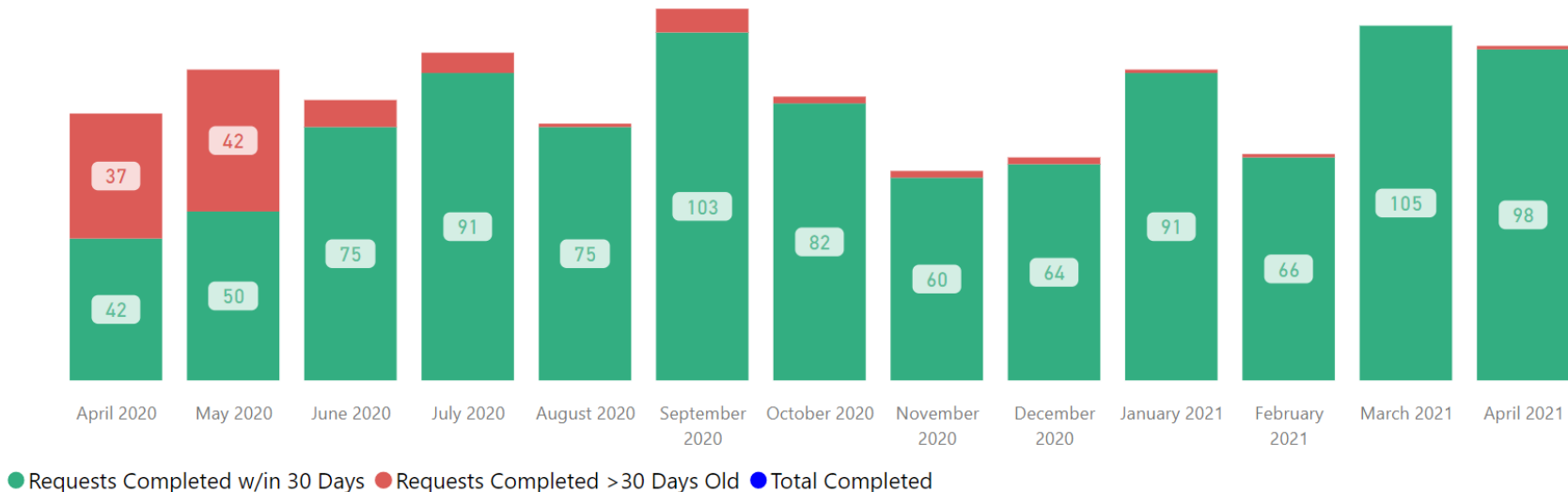
15.01

Total TAT (Rec'd-Compl.) Avg

15.43

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

1112

Requests Completed

110

Requests Completed > 30 Days

9.89 %

% Completed > 30 Days

Requests more than 30 days old are considered to be backlogged requests

Section

Screening

Request Type

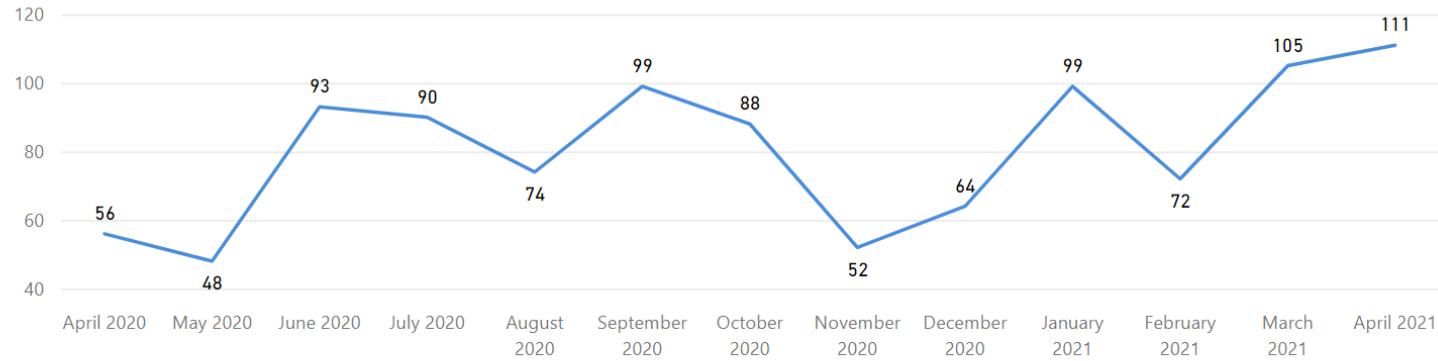
All

Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

1051

Received per Month (Avg)*

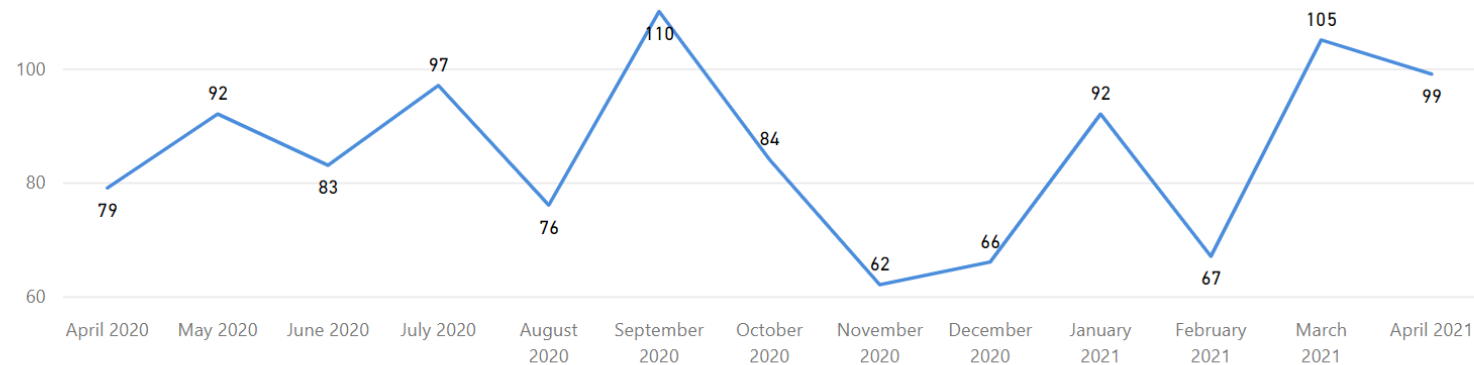
81

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

1112

Completed per Month (Avg)*

86

* months with zero activity are not calculated into the average

Section

CODIS

CODIS Hit Type

All

of Unassigned

13✓

Goal: 100 (+87%)

Pending Draft

9✓

Goal: 20 (+55%)

Pending Tech

2✓

Goal: 15 (+86.67%)

Pending Admin

0✓

Goal: 0

Goal= Threshold for the max # of requests in each bucket

2
Past Critical Age

39
Avg Age of Reqeusts >30 ...

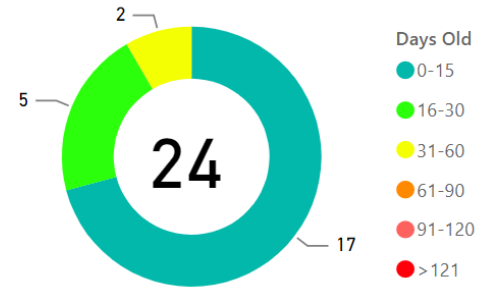
23
Age-Oldest Unassigned PL

39
Age-Oldest Pending Draft...

23
Age-Oldest Pending Tech ...

0
Age-Oldest Pending Adm...

Total Pending Requests

Overall TAT
(Month to Date)

10.3✓

Goal: 30, 31

Overall TAT
(Past 90 Days)

9.0✓

Goal: 30, 31

TAT by Phase of Work (MTD)

● PL-Assign TAT MTD ● PL-Draft TAT MTD ● PL-Tech Review TAT MTD



TAT by Phase of Work (Past 90 Days)



Month to Date

Completed

316

Recieved

190

30 Day Avg (Over Past 90 Days)

Completed

460

Received

445

Open Quality Reports

Qualtrax ID	Workflow #	Age
33435	2018-085	662
57686	2020-008	308
61919	2020-031	254
63990	2020-IA-06	228
64034	2020-IA-07	228
64601	2020-049	221
65954	2021-014	201

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

55!

Goal: 40, 41

Avg Age of Open Reports*

152

Quality Filter

Biology/DNA

Date Range

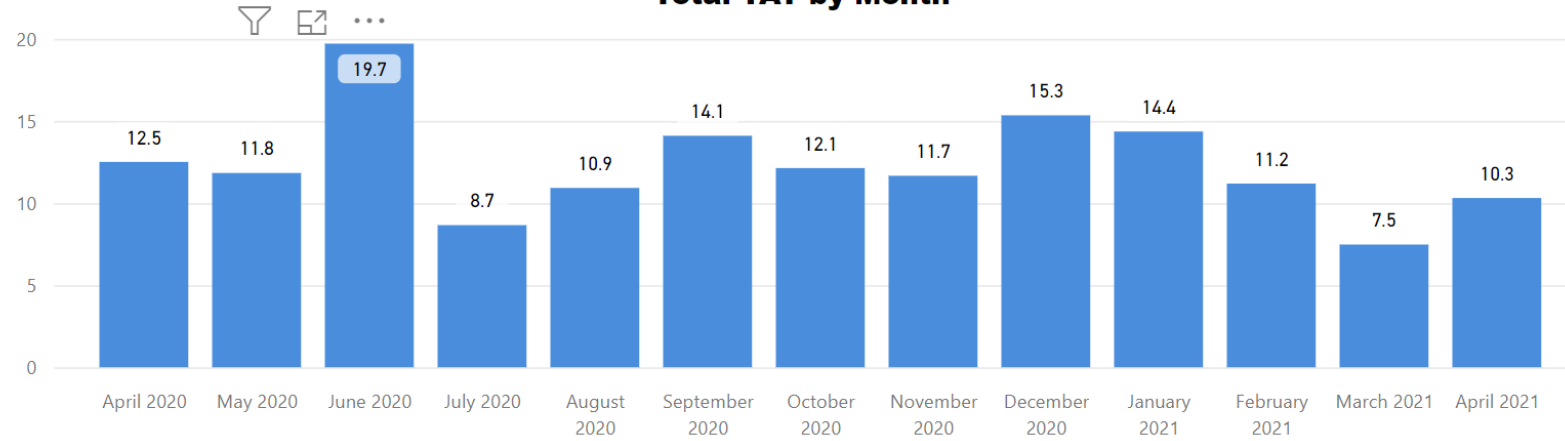
4/1/2020

4/30/2021

Request Type

CODIS

Total TAT by Month

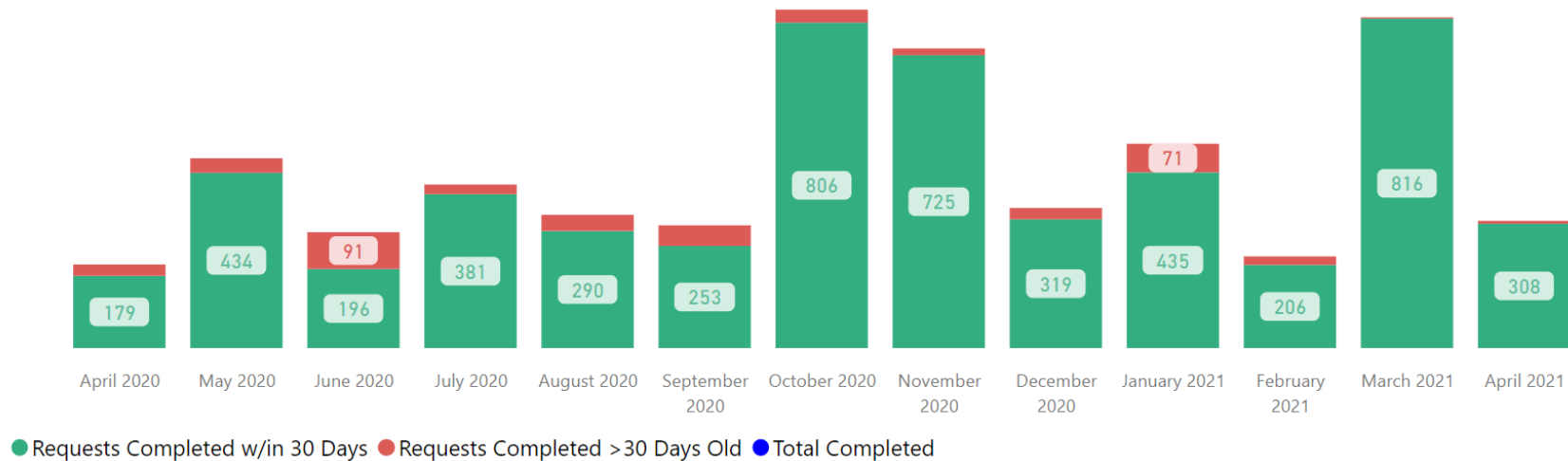


Selected Time Frame Averages

11.82

Total TAT (Rec'd-Compl.) Avg

Requests Completed



Received to Complete

5797

Requests Completed

449

Requests Completed > 30 Days

7.75 %

% Completed > 30 Days

Requests more than 30 days old are considered to be backlogged requests

Section

CODIS

Hit Type

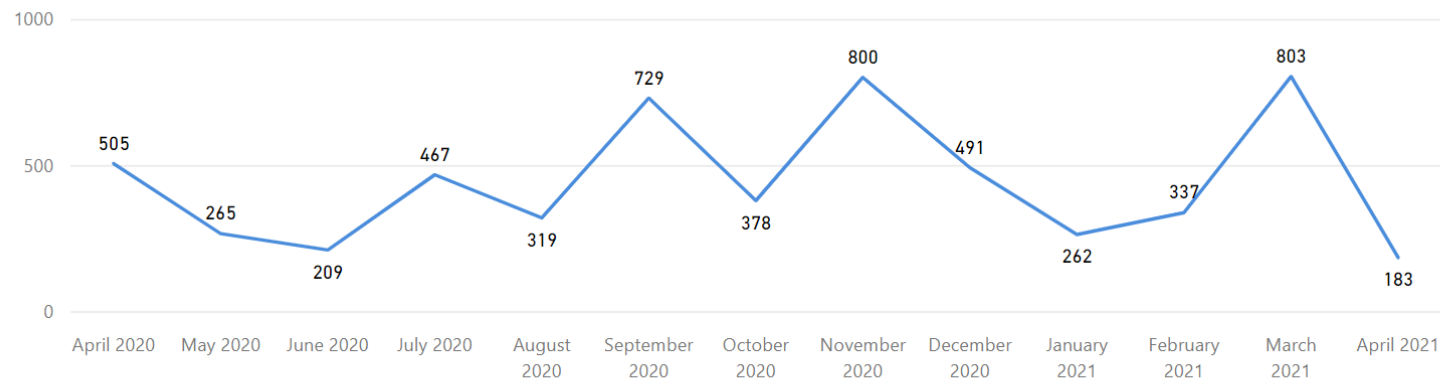
All

Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

5748

Received per Month (Avg)*

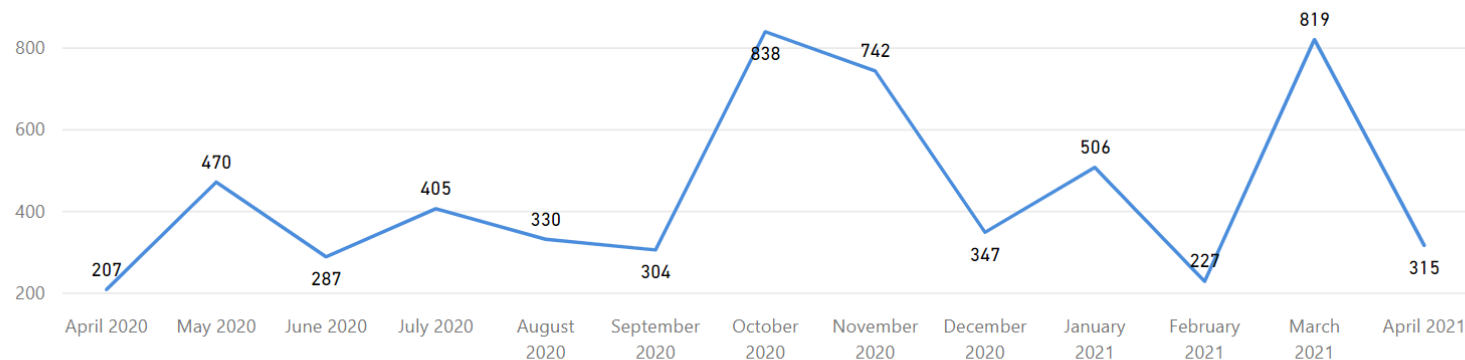
442

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

5797

Completed per Month (Avg)*

446

* months with zero activity are not calculated into the average

Latent Prints

Service

Latent Comparison

Priority Type

All

of Unassigned

2513!

Goal: 230 (-992.61%)

Pending Draft

60!

Goal: 50 (-20%)

Pending Tech

97!

Goal: 50 (-94%)

Pending Admin

0✓

Goal: 50 (+100%)

Goal= Threshold for the max # of requests in each bucket

2489

Justice Trax Past Critical Age

355

Avg Age of Requests >30 D..

714

Age-Oldest Unassigned

994

Age-Oldest Pending Draft

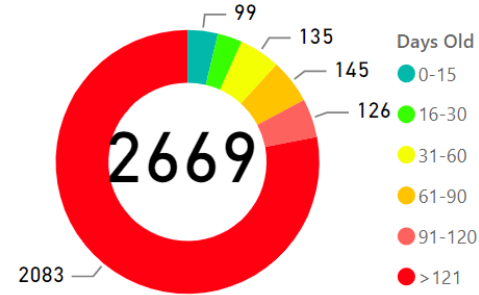
1743

Age-Oldest Pending Tech

0

Age-Oldest Pending Admin

Total Pending Requests

Overall TAT
(Month to Date)

411.3!

Goal: 45, 46

Overall TAT
(Past 90 Days)

447.3!

Goal: 45, 46

TAT by Phase of Work (MTD)

● JT-Assign TAT MTD ● JT-Draft TAT MTD ● JT-Tech Review TAT MTD ● JT-Admin Review TAT MTD

384.7

TAT by Phase of Work (Past 90 Days)

416.1

Open Quality Reports

Qualtrax ID	Workflow #	Age
81856		12
82175		7
80349	2020-033	33
64699	2020-043	219
80971	2021-020	25

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

79!

Goal: 40, 41

Avg Age of Open Reports*

92

Quality Filter

Latent Prints

Month to Date

Completed

157

Received

181

30 Day Avg (Over Past 90 Days)

Completed

160

Received

191

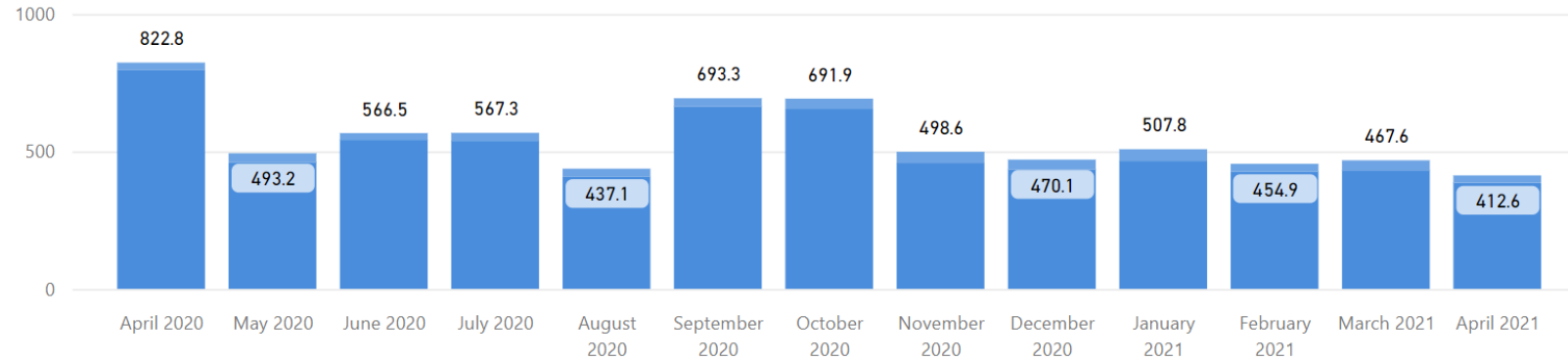
Date Range

4/1/2020

4/30/2021

Total TAT by Month

● Rec'd-Assign TAT ● Assigned TAT ● Total TAT



Request Type

Latent Comparison

Priority Type

All

Selected Time Frame Averages

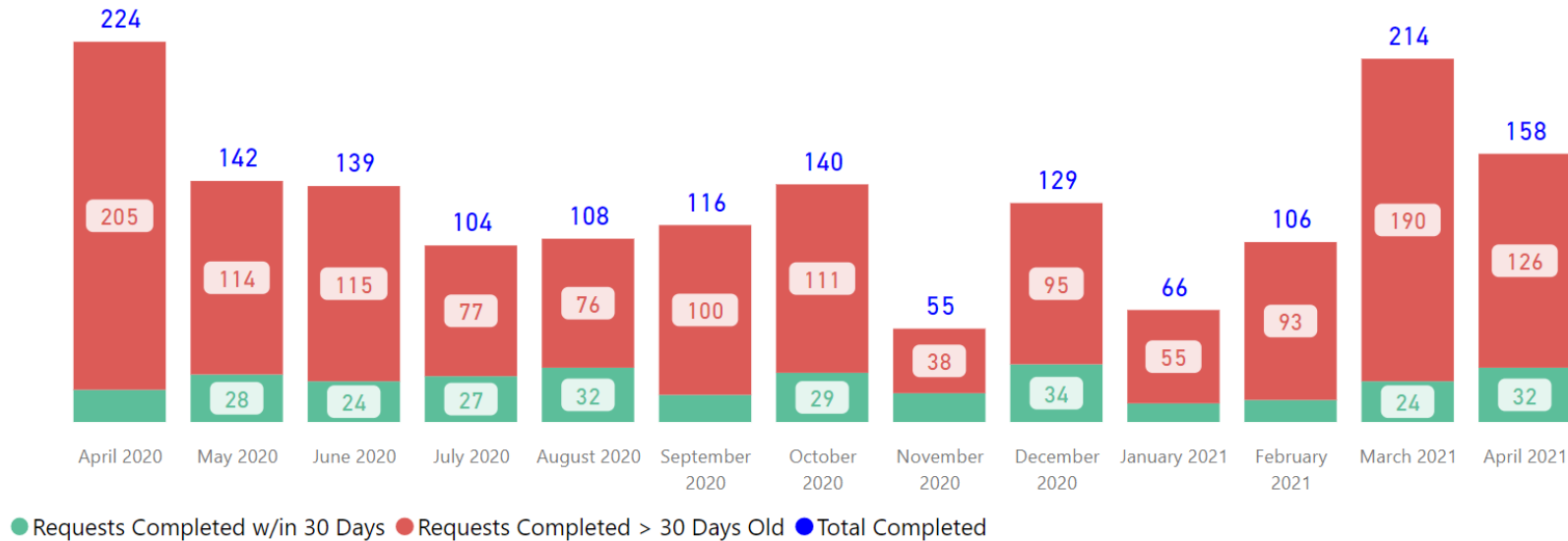
559.45

Total TAT (Rec'd-Compl.) Avg

31.57

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

1701

Requests Completed

1395

Requests Completed > 30 Days Old

82.01 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

Service

Latent Comparison

Priority Type

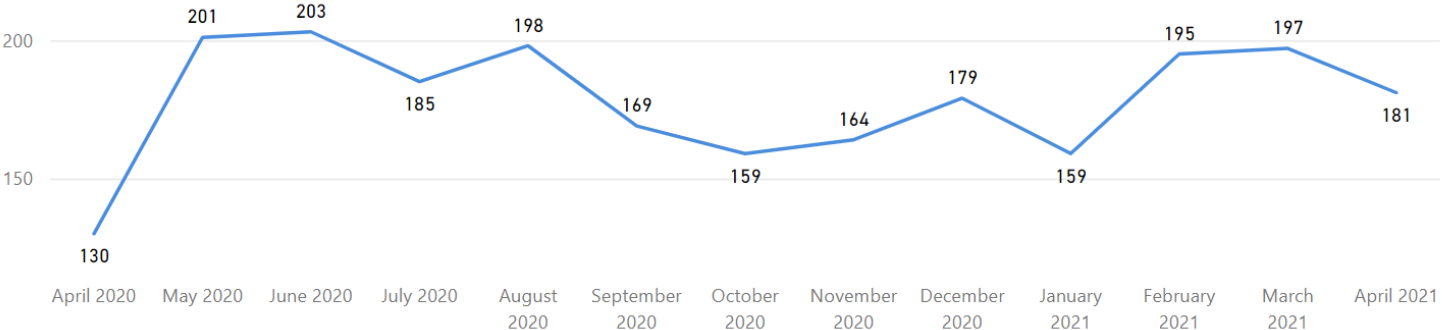
All

Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

2,320

Received per Month (Avg)*

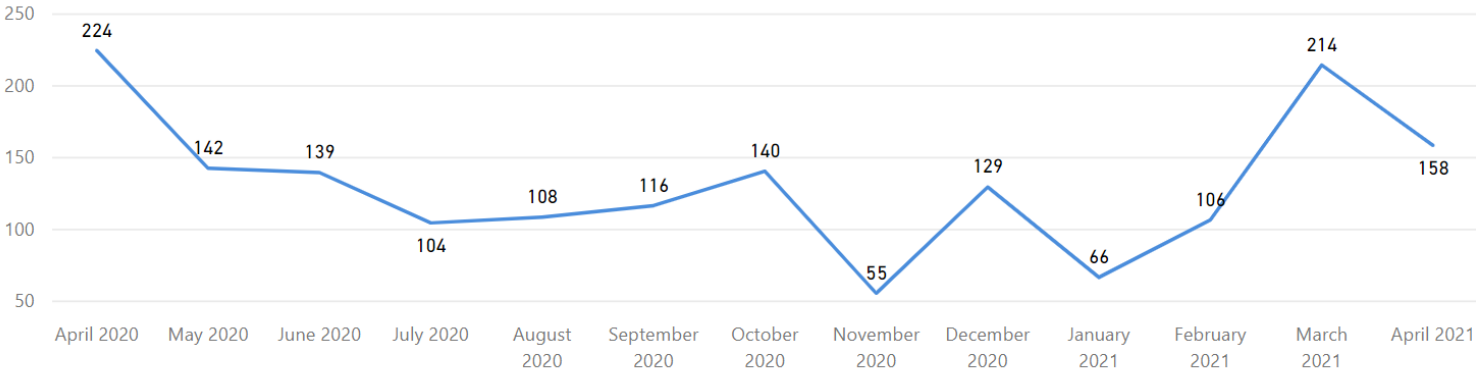
178

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

1,701

Completed per Month (Avg)*

131

* months with zero activity are not calculated into the average

Service

Priority Type

Latent Processing

All

of Unassigned

504!

Goal: 50 (-908%)

Pending Draft

7✓

Goal: 30 (+76.67%)

Pending Tech

3✓

Goal: 30 (+90%)

Pending Admin

3✓

Goal: 30 (+90%)

Goal= Threshold for the max # of requests in each bucket

472
Justice Trax Past Critical Age

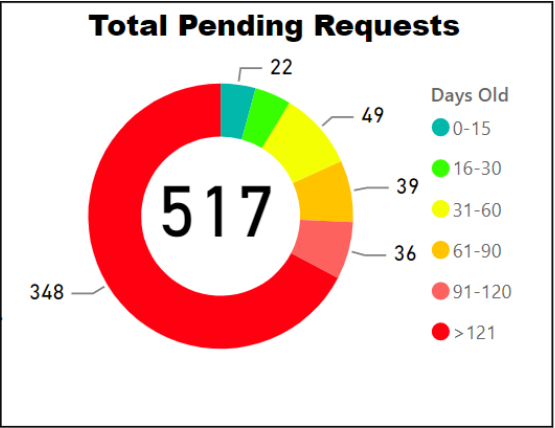
263
Avg Age of Requests >30 D..

604
Age-Oldest Unassigned

343
Age-Oldest Pending Draft

106
Age-Oldest Pending Tech

625
Age-Oldest Pending Admin



Overall TAT
(Month to Date)

195.9!

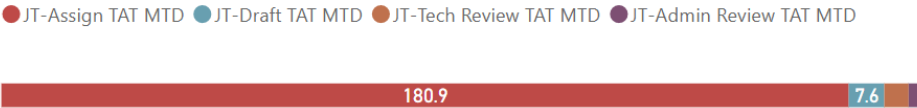
Goal: 30, 31

Overall TAT
(Past 90 Days)

192.4!

Goal: 30, 31

TAT by Phase of Work (MTD)



TAT by Phase of Work (Past 90 Days)



Open Quality Reports

Qualtrax ID	Workflow #	Age
81856		12
82175		7
80349	2020-033	33
64699	2020-043	219
80971	2021-020	25

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

79!

Goal: 40, 41

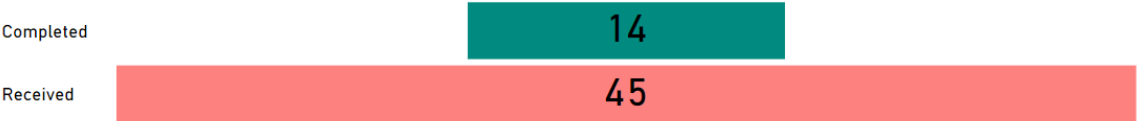
Avg Age of Open Reports*

92

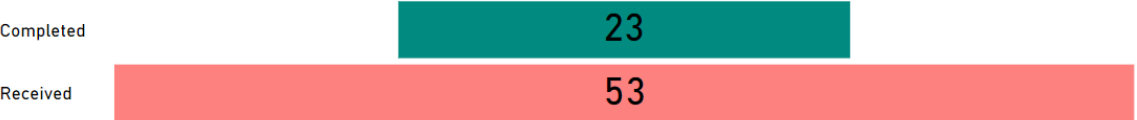
Quality Filter

Latent Prints

Month to Date



30 Day Avg (Over Past 90 Days)

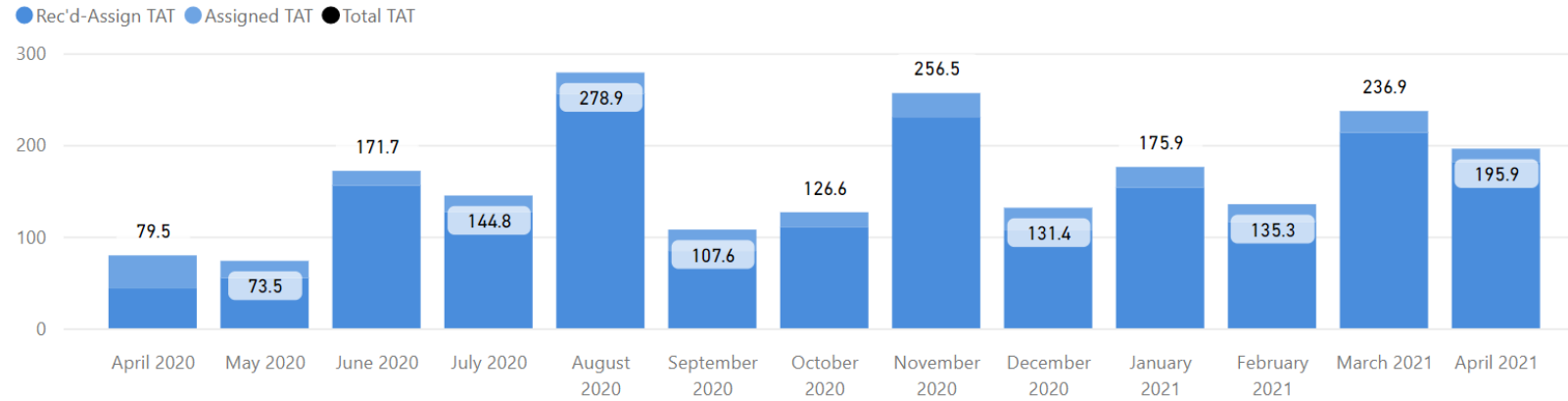


Date Range

4/1/2020

4/30/2021

Total TAT by Month



Request Type

Latent Processing

Priority Type

All

Selected Time Frame Averages

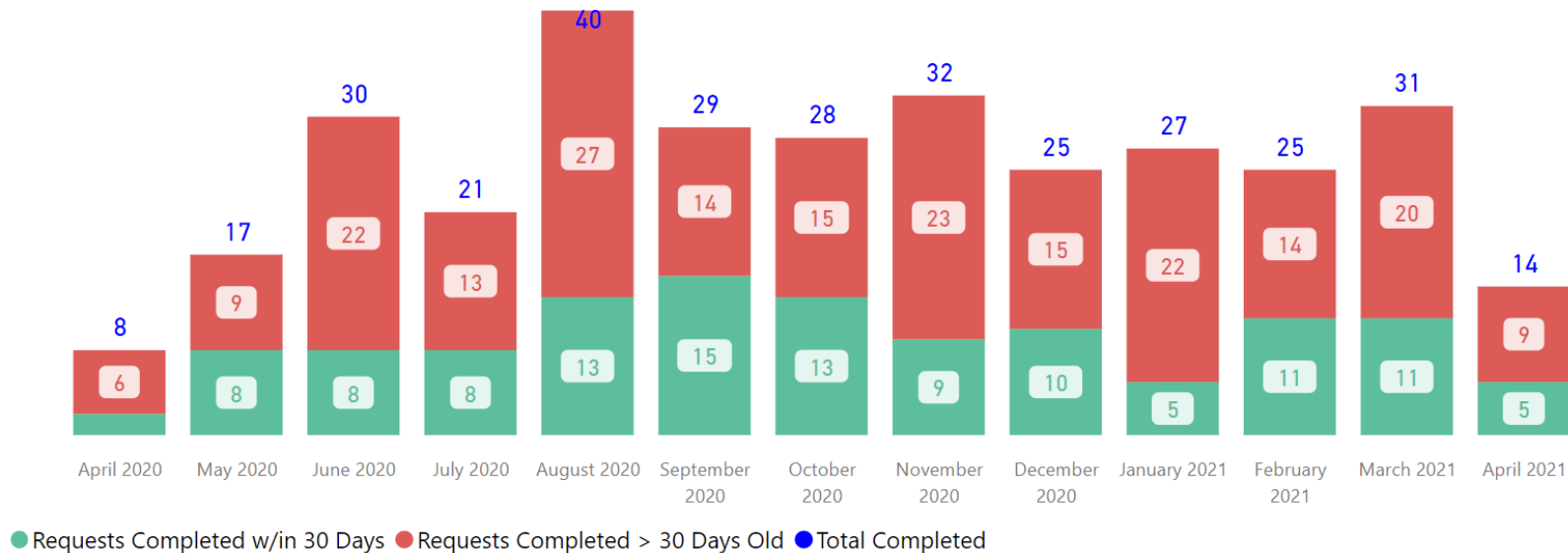
176.18

Total TAT (Rec'd-Compl.) Avg

21.50

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

327

Requests Completed

209

Requests Completed > 30 Days Old

63.91 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

Service

Latent Processing

Priority Type

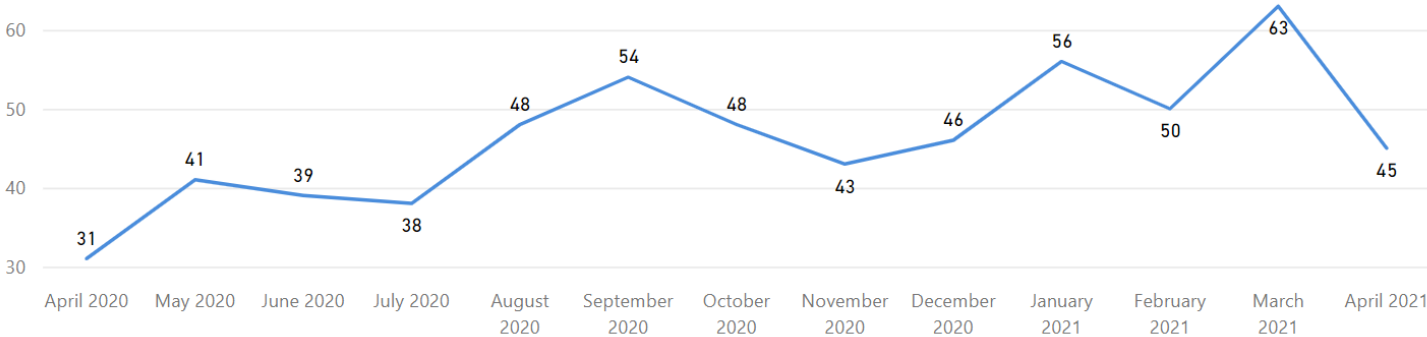
All

Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

602

Received per Month (Avg)*

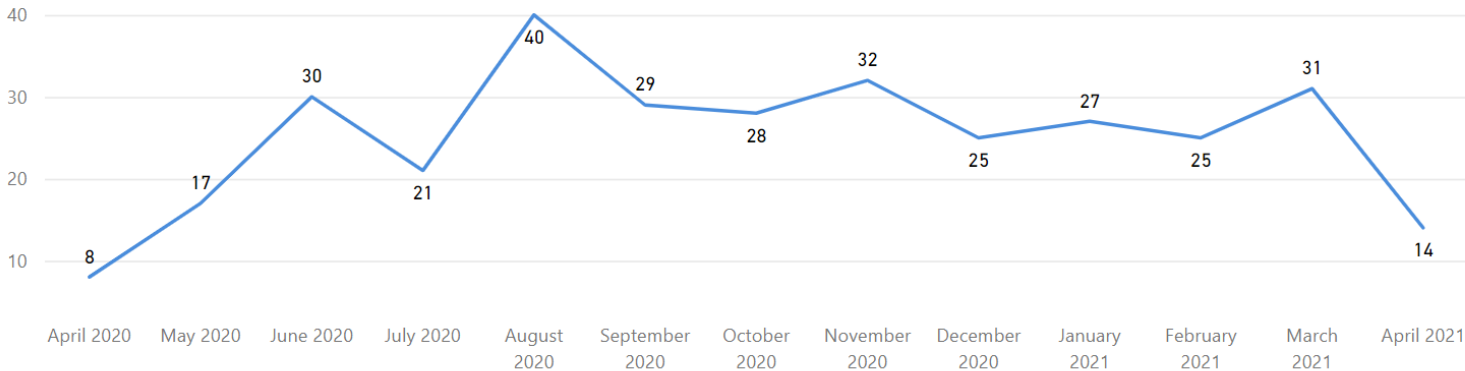
46

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

327

Completed per Month (Avg)*

25

* months with zero activity are not calculated into the average

Digital Multi-Media

Service

AV Call Out

Priority Type

All

of Unassigned

0✓

Goal: 15 (+100%)

Pending Draft

0✓

Goal: 5 (+100%)

Pending Tech

0✓

Goal: 5 (+100%)

Pending Admin

0✓

Goal: 5 (+100%)

Goal= Threshold for the max # of requests in each bucket

0

Justice Trax Past Critical Age

NaN

Avg Age of Requests >30 D..

0

Age-Oldest Unassigned

0

Age-Oldest Pending Draft

0

Age-Oldest Pending Tech

0

Age-Oldest Pending Admin

Total Pending Requests

0

Days Old

0-15

16-30

31-60

61-90

91-120

>121

Overall TAT (Month to Date)

5.2

Goal: 5, 6

Overall TAT (Past 90 Days)

7.1!

Goal: 5, 6

TAT by Phase of Work (MTD)

● JT-Assign TAT MTD ● JT-Draft TAT MTD ● JT-Tech Review TAT MTD ● JT-Admin Review TAT MTD



TAT by Phase of Work (Past 90 Days)



Month to Date

Completed

14

Received

11

30 Day Avg (Over Past 90 Days)

Completed

8

Received

8

Open Quality Reports

Qualtrax ID

Workflow #

Age

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

(Blank)✓

Goal: 30, 31

Avg Age of Open Reports*

NaN

Quality Filter

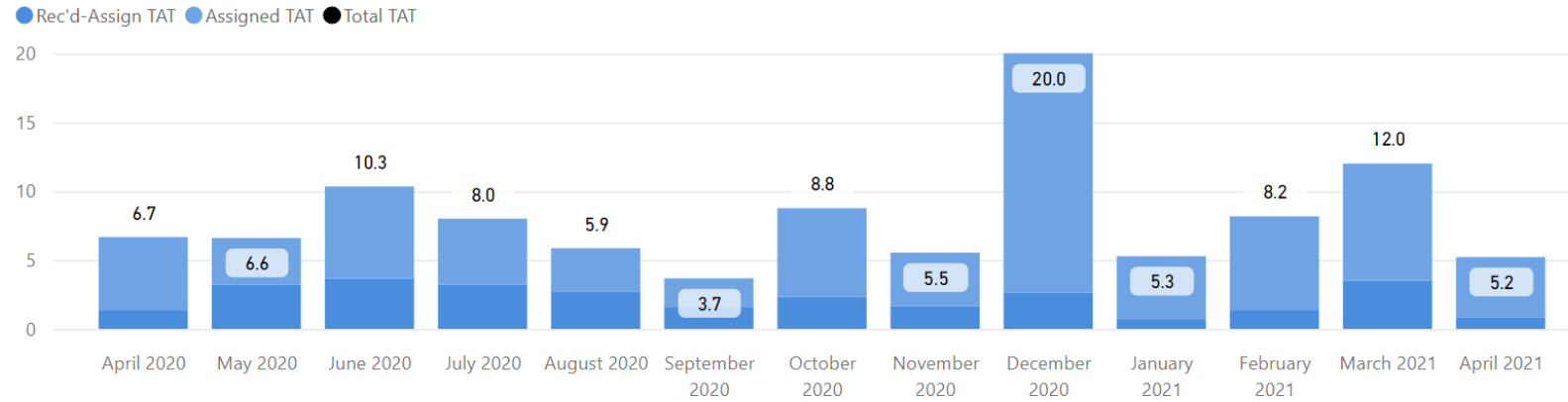
Audio/Video

Date Range

4/1/2020

4/30/2021

Total TAT by Month



Request Type

AV Call Out

Priority Type

All

Selected Time Frame Averages

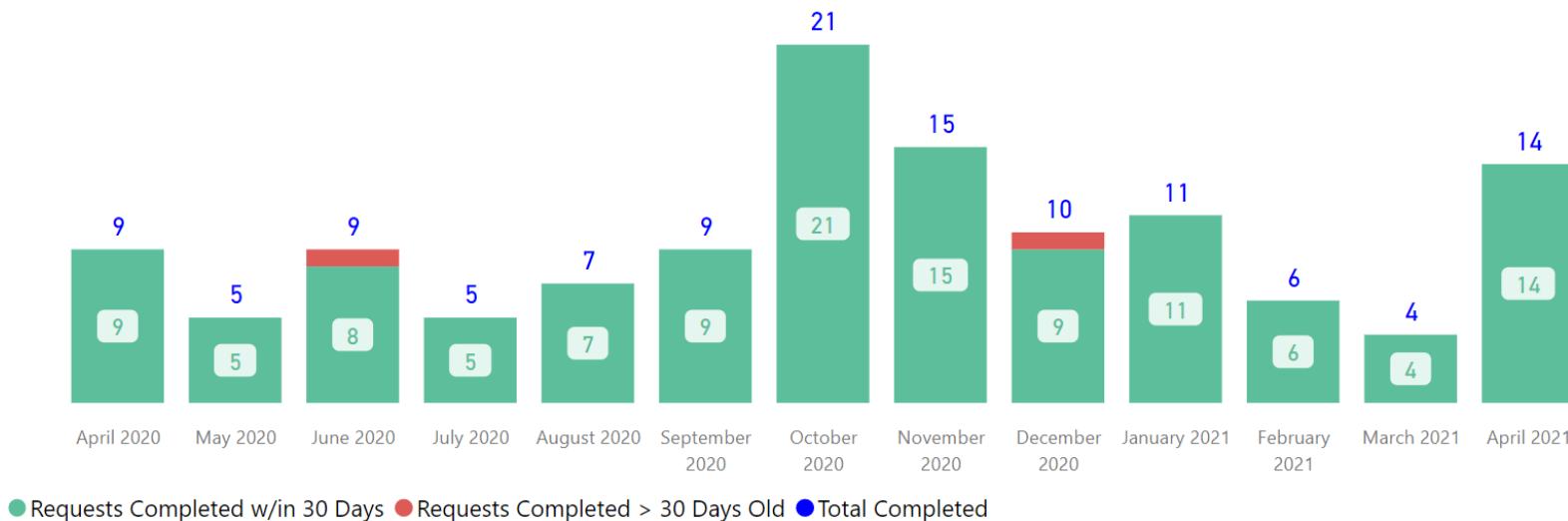
7.96

Total TAT (Rec'd-Compl.) Avg

5.94

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

125

Requests Completed

2

Requests Completed > 30 Days Old

1.60 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

Service

AV Call Out

Priority Type

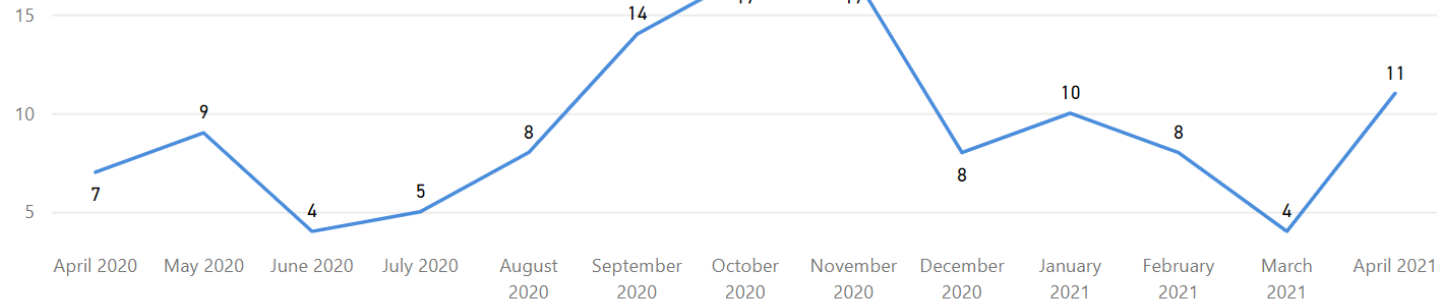
All

Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

122

Received per Month (Avg)*

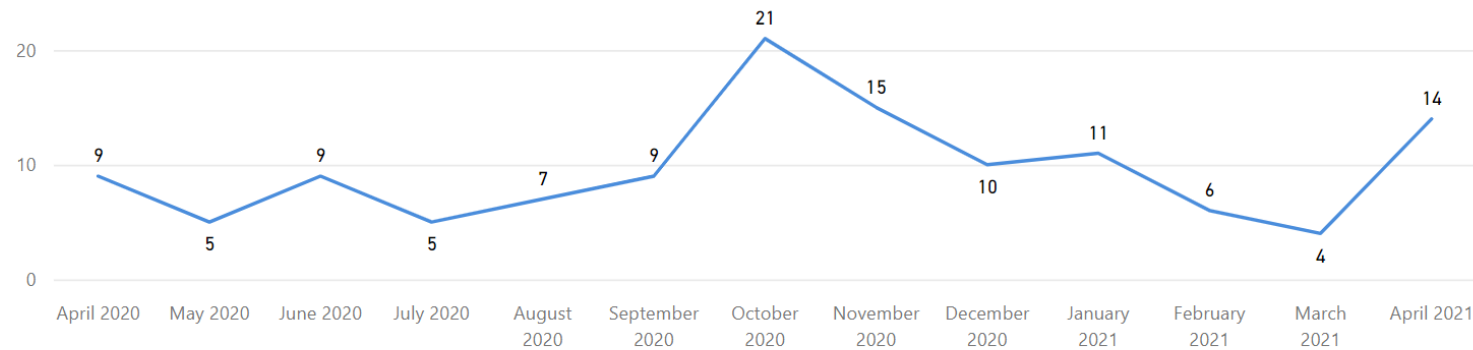
9

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

125

Completed per Month (Avg)*

10

* months with zero activity are not calculated into the average

Service

AV Examination

Priority Type

All

of Unassigned

7✓

Goal: 15 (+53.33%)

Pending Draft

3✓

Goal: 5 (+40%)

Pending Tech

0✓

Goal: 5 (+100%)

Pending Admin

0✓

Goal: 5 (+100%)

Goal= Threshold for the max # of requests in each bucket

0

Justice Trax Past Critical Age

NaN

Avg Age of Requests >30 D..

11

Age-Oldest Unassigned

25

Age-Oldest Pending Draft

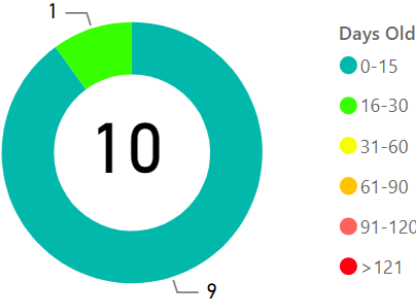
0

Age-Oldest Pending Tech

0

Age-Oldest Pending Admin

Total Pending Requests



Overall TAT (Month to Date)

20.1✓

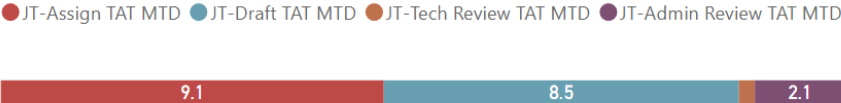
Goal: 45, 46

Overall TAT (Past 90 Days)

18.6✓

Goal: 45, 46

TAT by Phase of Work (MTD)



TAT by Phase of Work (Past 90 Days)



Open Quality Reports

Qualtrax ID

Workflow #

Age

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

(Blank)✓

Goal: 30, 31

Avg Age of Open Reports*

NaN

Quality Filter

Audio/Video

Month to Date

Completed

21

Received

19

30 Day Avg (Over Past 90 Days)

Completed

17

Received

16

Date Range

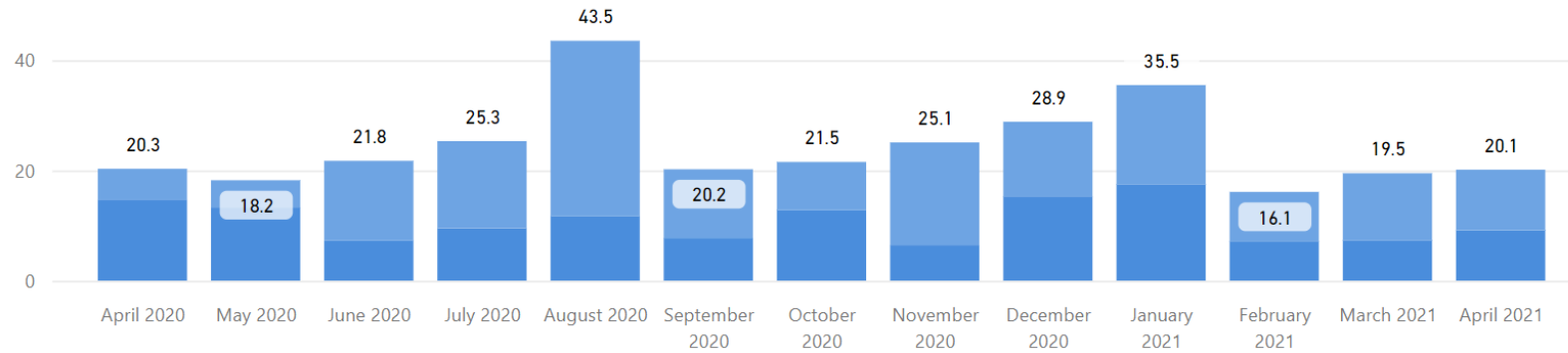
4/1/2020

4/30/2021



Total TAT by Month

● Rec'd-Assign TAT ● Assigned TAT ● Total TAT



Request Type

AV Examination

Priority Type

All

Selected Time Frame Averages

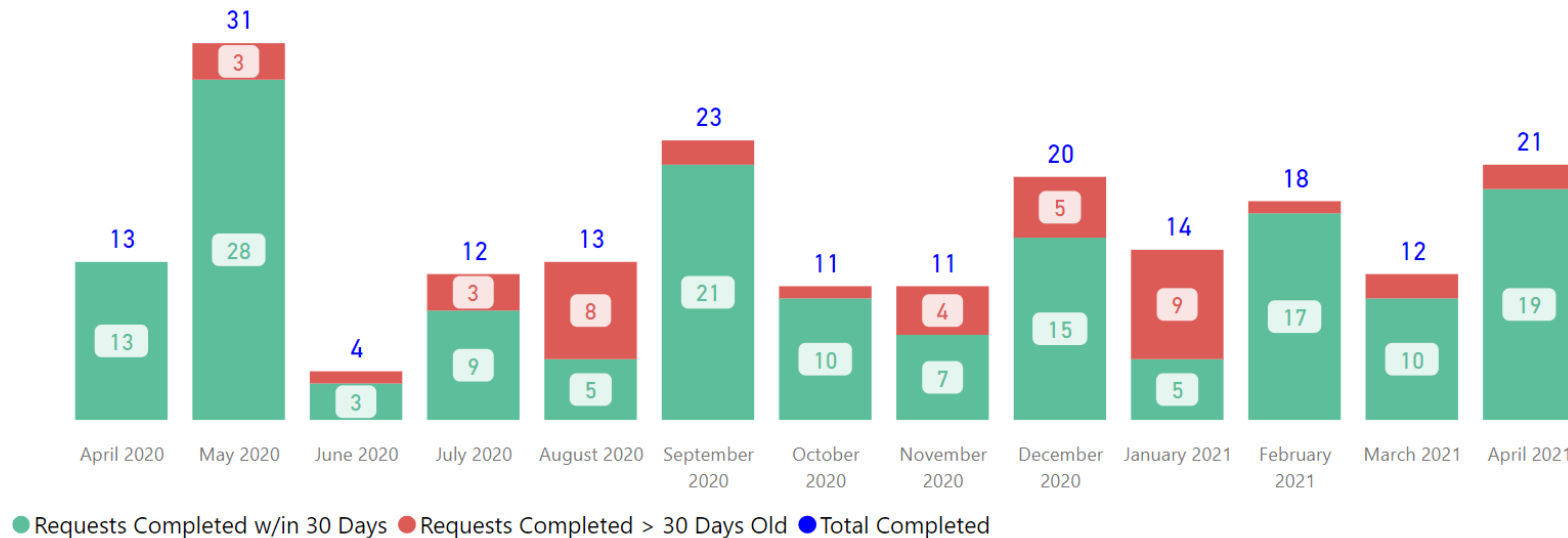
23.57

Total TAT (Rec'd-Compl.) Avg

12.50

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

203

Requests Completed

41

Requests Completed > 30 Days Old

20.20 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

Service

AV Examination

Priority Type

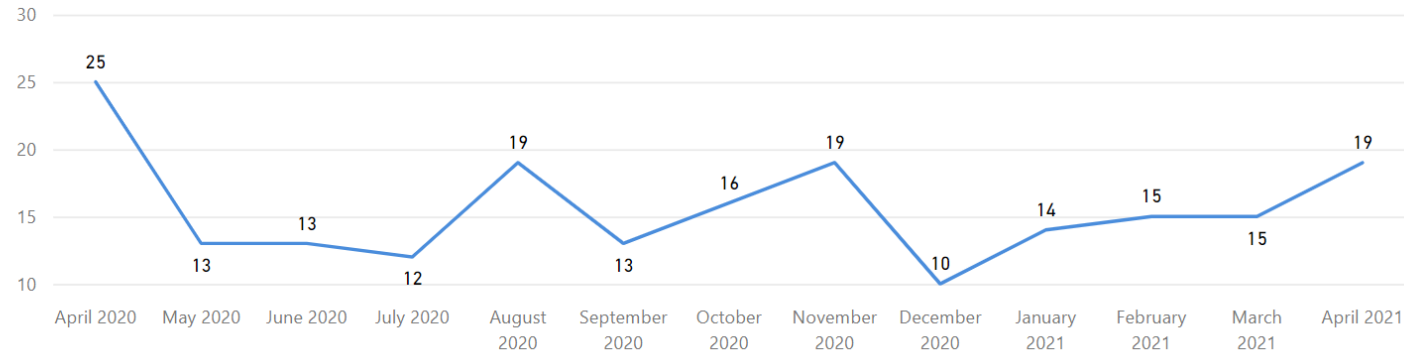
All

Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

203

Received per Month (Avg)*

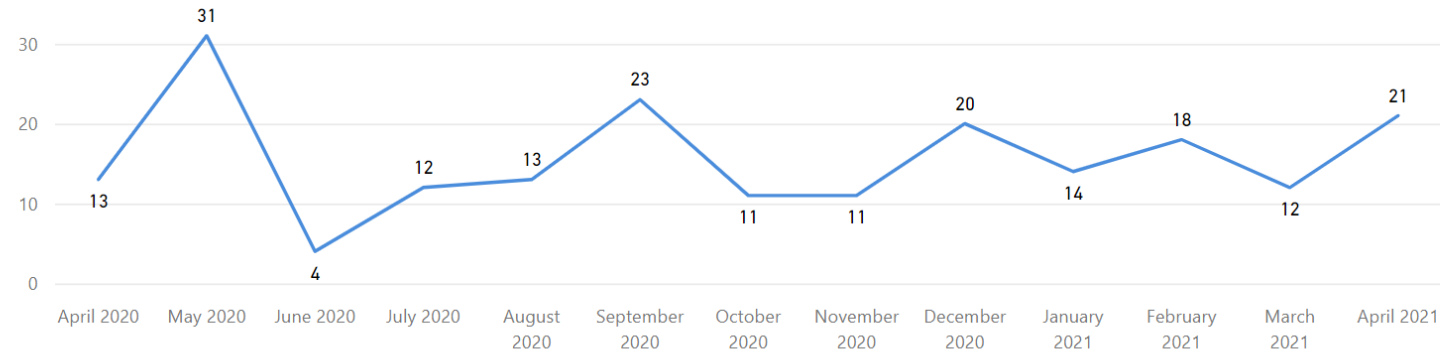
16

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

203

Completed per Month (Avg)*

16

* months with zero activity are not calculated into the average

Service

Priority Type

DFL

All

of Unassigned

244!

Goal: 50 (-388%)

Pending Draft

13!

Goal: 5 (-160%)

Pending Tech

0✓

Goal: 5 (+100%)

Pending Admin

1✓

Goal: 5 (+80%)

Goal= Threshold for the max # of requests in each bucket

199

Justice Trax Past Critical Age

140

Avg Age of Requests >30 D..

302

Age-Oldest Unassigned

256

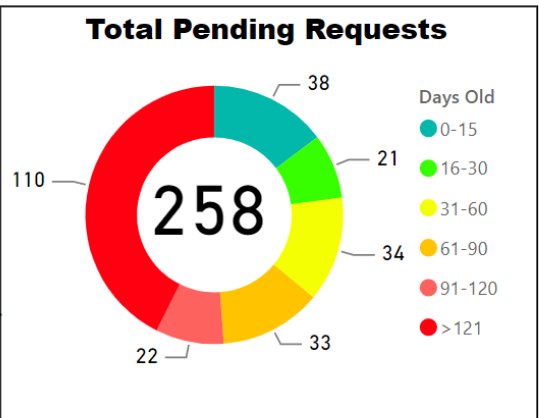
Age-Oldest Pending Draft

0

Age-Oldest Pending Tech

318

Age-Oldest Pending Admin



Overall TAT (Month to Date)

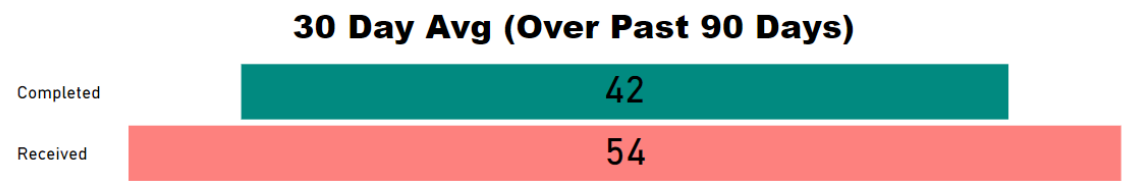
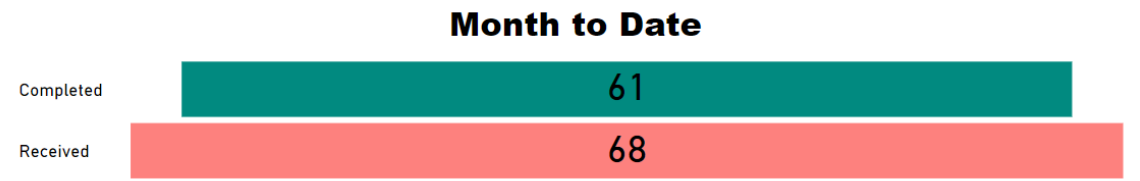
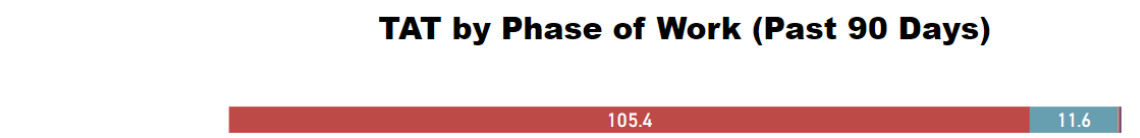
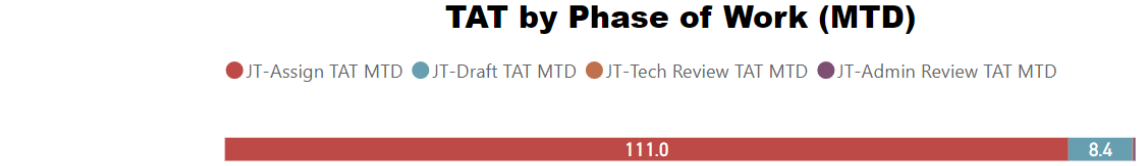
119.8!

Goal: 45, 46

Overall TAT (Past 90 Days)

117.5!

Goal: 45, 46



Open Quality Reports

Qualtrax ID

Workflow #

Age

Quality TAT

(Blank)✓

Goal: 30, 31

Avg Age of Open Reports*

NaN

Quality Filter

Digital Forensics

*Reports without a Workflow Id# are not included in the Avg Age

DFL and DME

Date Range

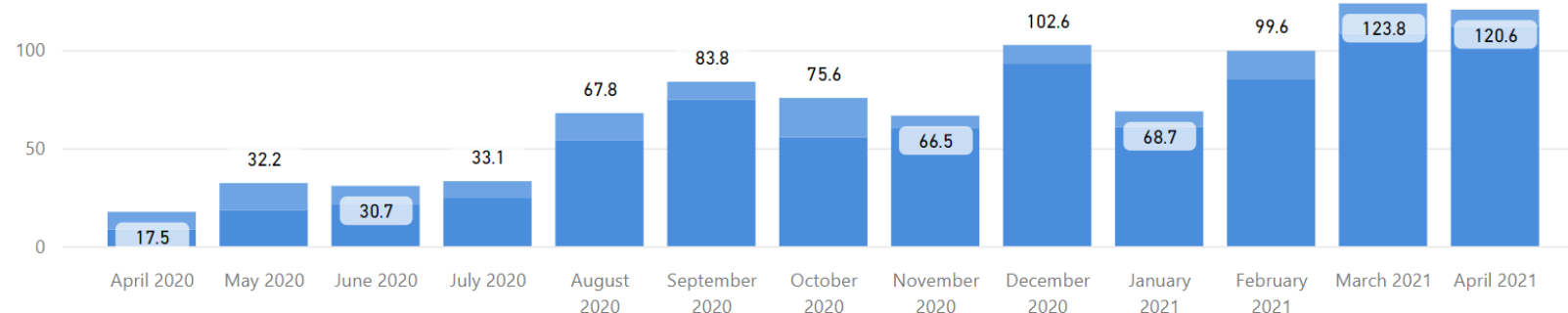
4/1/2020

4/30/2021



Total TAT by Month

● Rec'd-Assign TAT ● Assigned TAT ● Total TAT



Request Type

Multiple selections

Priority Type

All

Selected Time Frame Averages

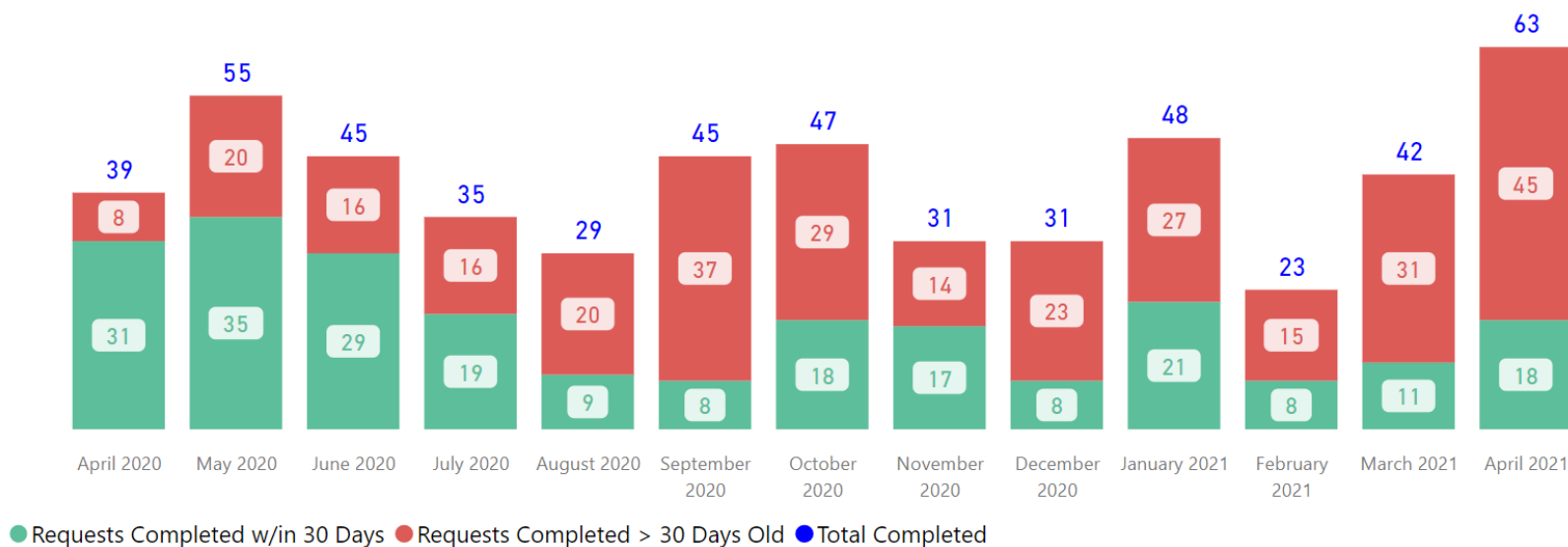
71.13

Total TAT (Rec'd-Compl.) Avg

11.23

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

533

Requests Completed

301

Requests Completed > 30 Days Old

56.47 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

DFL and DME

Service

Multiple selections

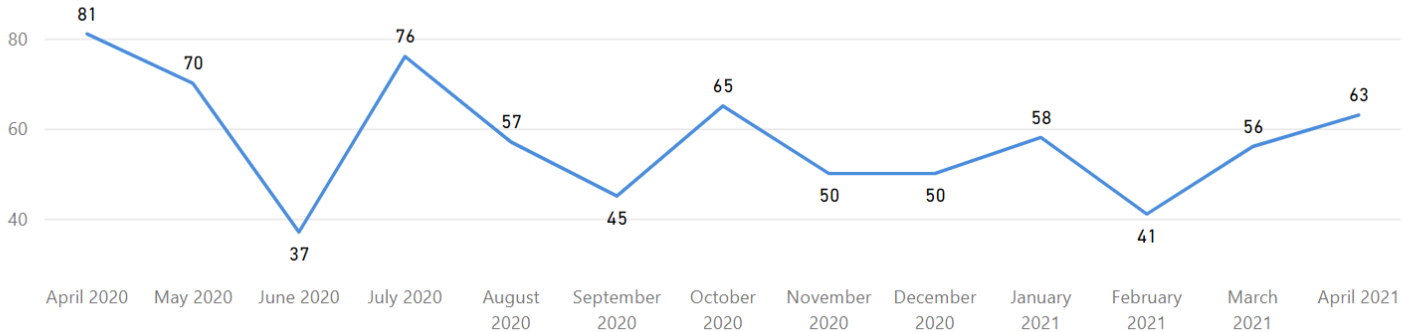
Priority Type

All

Received Filter

4/1/20204/30/2021

Received by Month



Total Received

749

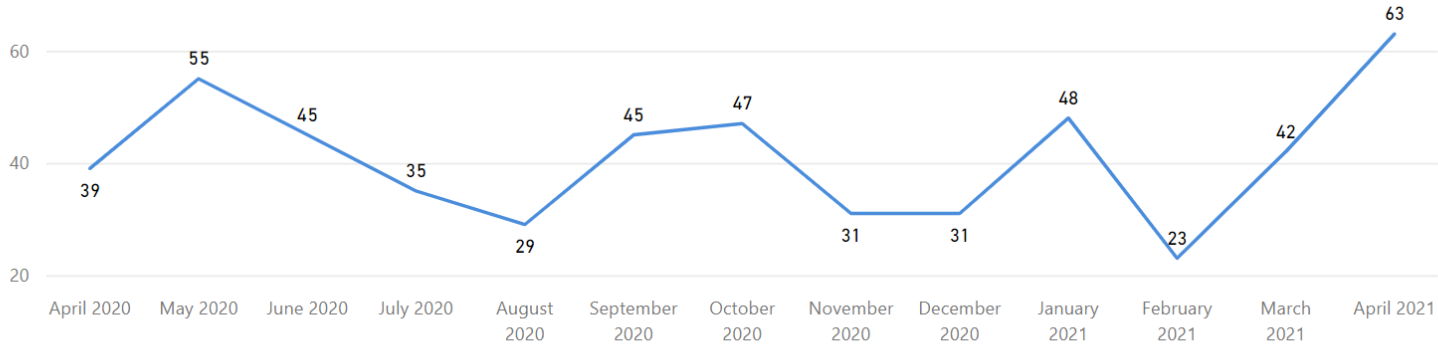
Received per Month (Avg)*

58

Completed Filter

4/1/20204/30/2021

Completed by Month



Total Completed

533

Completed per Month (Avg)*

41

* months with zero activity are not calculated into the average

Crime Scene Unit

Service

Priority Type

CSU Response

All

of Unassigned

0✓

Goal: 0

Pending Draft

233!

Goal: 30 (-676.67%)

Pending Tech

574!

Goal: 30 (-1813.33%)

Pending Admin

1!

Goal: 0

Goal= Threshold for the max # of requests in each bucket

584

Justice Trax Past Critical Age

108

Avg Age of Requests >30 D..

0

Age-Oldest Unassigned

606

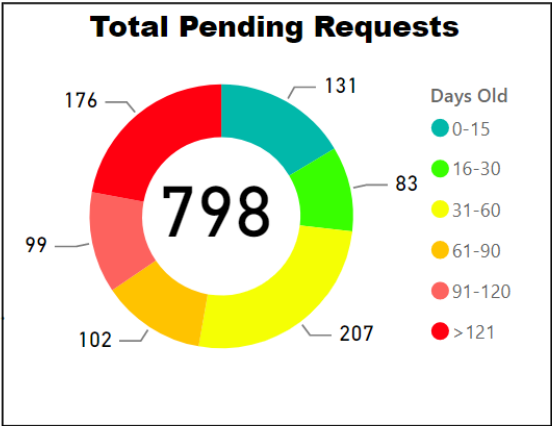
Age-Oldest Pending Draft

619

Age-Oldest Pending Tech

203

Age-Oldest Pending Admin



Overall TAT
(Month to Date)

106.2!

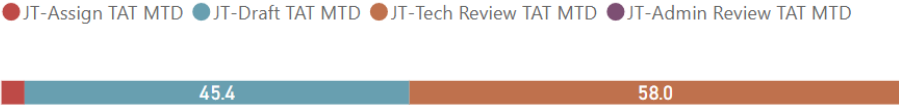
Goal: 30, 31

Overall TAT
(Past 90 Days)

93.7!

Goal: 30, 31

TAT by Phase of Work (MTD)



TAT by Phase of Work (Past 90 Days)



Open Quality Reports

Qualtrax ID	Workflow #	Age
80821		28
63388	2020-038	236
76096	2021-001	81
78473	2021-012	57
80817	2021-017	28
82544	2021-025	1

*Reports without a Workflow Id# are not included in the Avg Age

Quality TAT

63!

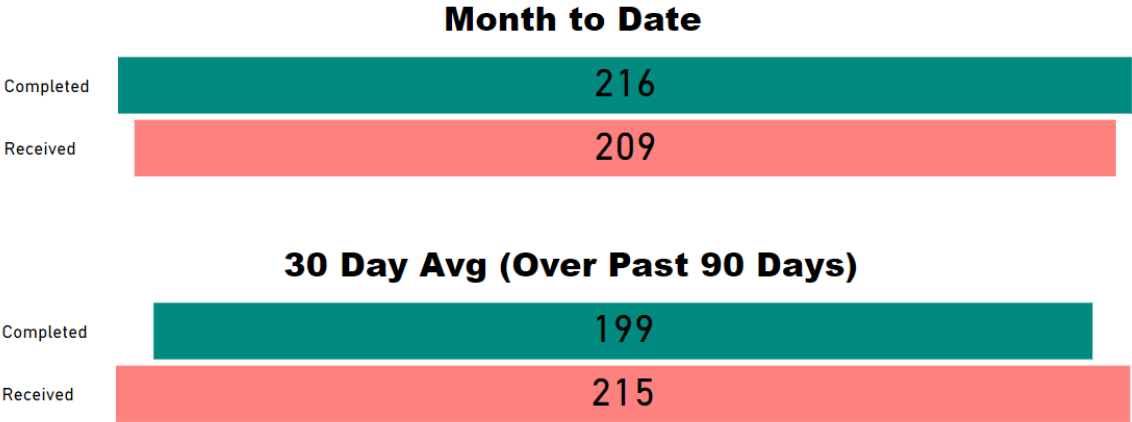
Goal: 30, 31

Avg Age of Open Reports*

81

Quality Filter

Crime Scene



Date Range

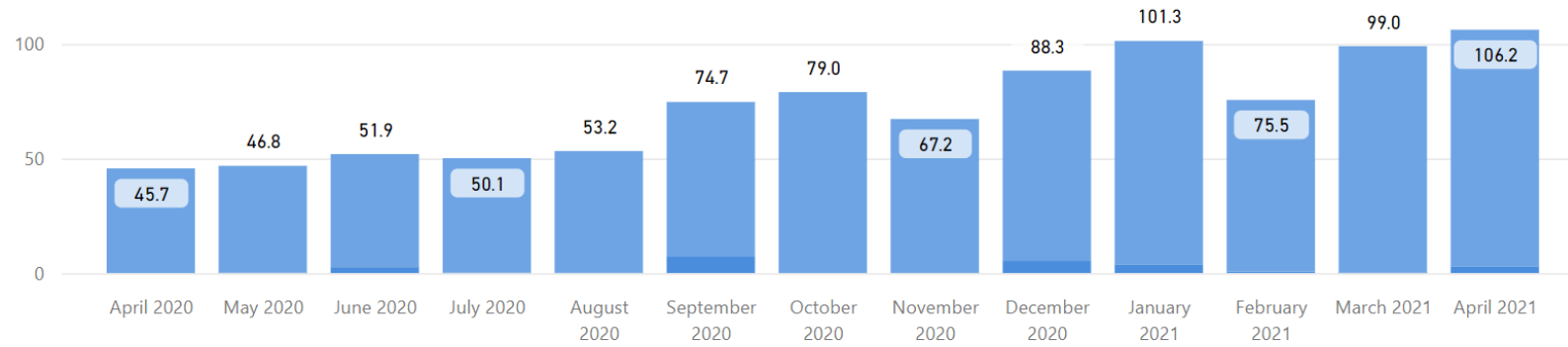
4/1/2020

4/30/2021



Total TAT by Month

● Rec'd-Assign TAT ● Assigned TAT ● Total TAT



Request Type

CSU Response

Priority Type

All

Selected Time Frame Averages

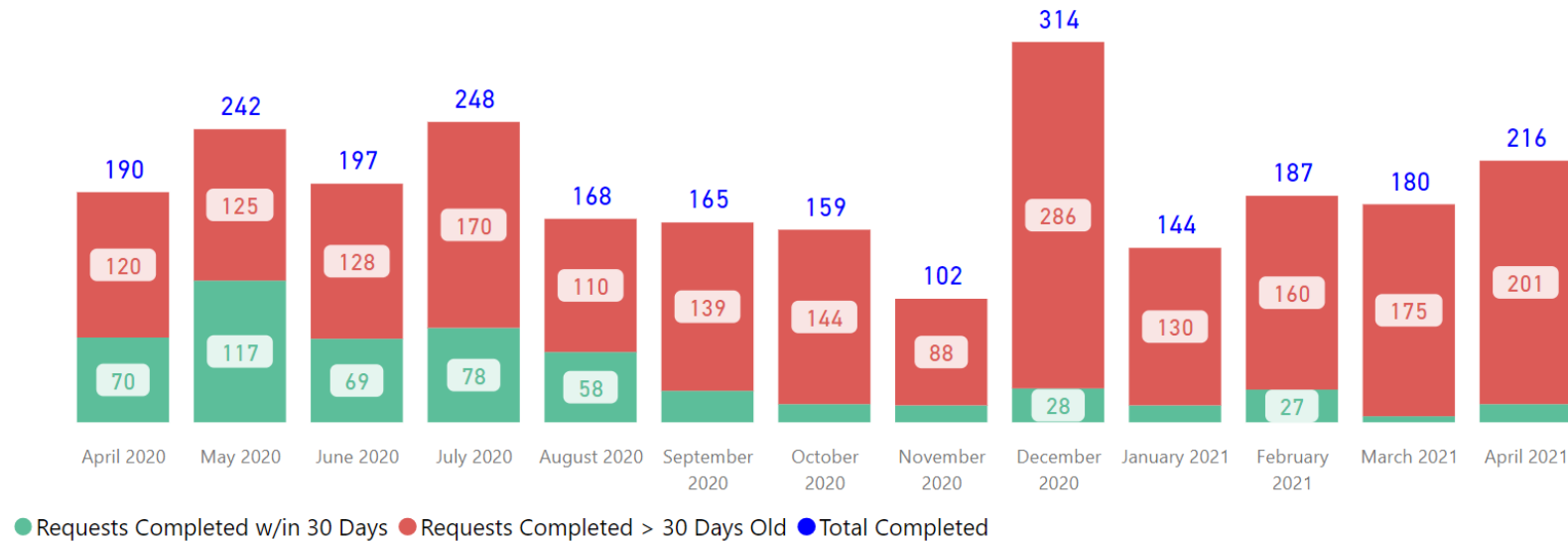
71.86

Total TAT (Rec'd-Compl.) Avg

69.95

Assigned TAT (Asgmt.-Compl.) Avg

Requests Completed



Received to Complete

2512

Requests Completed

1976

Requests Completed > 30 Days Old

78.66 %

% Completed > 30 Days Old

Requests more than 30 days old are considered to be backlogged requests

Service

CSU Response

Priority Type

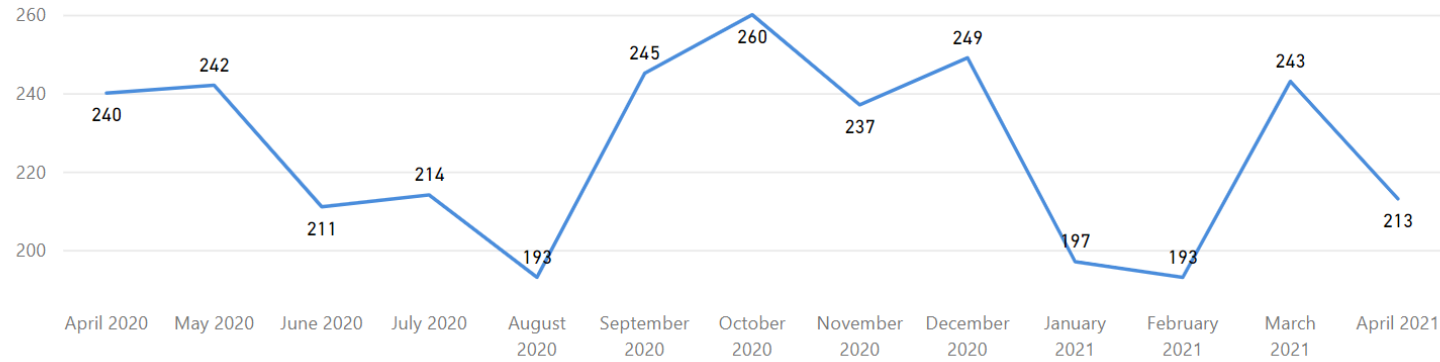
All

Received Filter

4/1/2020

4/30/2021

Received by Month



Total Received

2,937

Received per Month (Avg)*

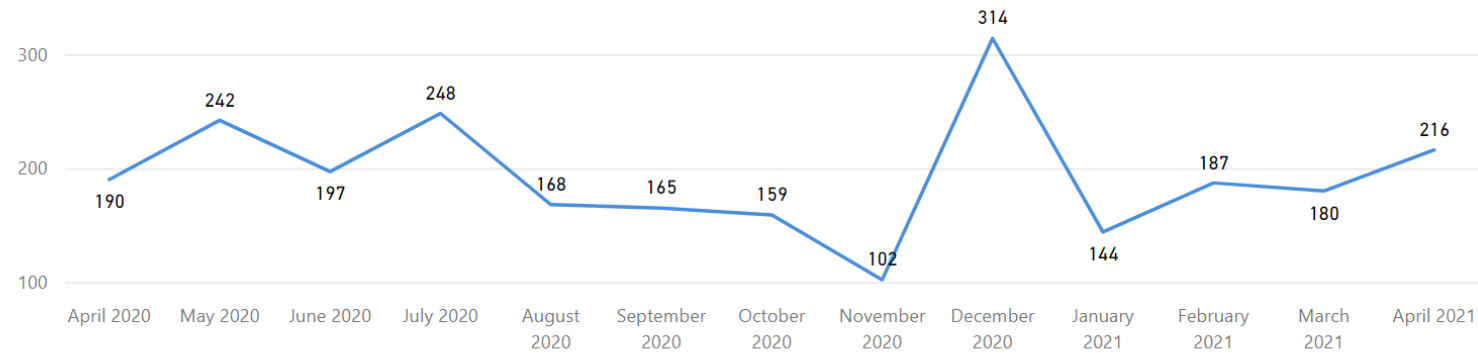
226

Completed Filter

4/1/2020

4/30/2021

Completed by Month



Total Completed

2,512

Completed per Month (Avg)*

193

* months with zero activity are not calculated into the average