Houston Forensic Science Center, Inc.

## Board of Directors Meeting

April 13, 2018


## HOUSTON FORENSIC SCIENCE CENTER, INC.

## NOTICE OF PUBLIC MEETING <br> April 13, 2018

Notice is hereby given that beginning at 9:00 a.m. on the date set out above, the Board of Directors (the "Board") of the Houston Forensic Science Center, Inc. (the "Corporation") will meet in the Council Annex Chambers, 900 Bagby St. (Public Level), Houston, Texas 77002. The items listed below may be taken out of order at the discretion of the Chair and any items listed for closed session may be discussed and/or approved in open session and vice versa as permitted by law.

## AGENDA

1. Call to Order.
2. Roll call; confirmation of presence of quorum.
3. Reading of draft minutes of March 9, 2018 Board meeting. Consideration of proposed corrections, if any. Approval of minutes.
4. Public Comment.
5. Report from Board Chair including a monthly update of activities and other announcements.
6. Report from President and CEO including technical updates, outreach efforts, staffing changes and other corporate business items.
7. Director of Information Strategy status update on progress in the rollout of a new Laboratory Information Management System (LIMS).
8. Monthly operations report from Vice President and COO, including a review of turnaround times and backlogs.
9. Treasurer's report regarding company financials and other fiscal updates.
10. Report from Ms. Lori Wilson regarding quality assurance including review of testimony monitoring, proficiency tests and corrective actions.
11. Executive session in accordance with Sections 551.071 and 551.072 , et seq. of the Texas Government Code for consultation with attorney and deliberation regarding real property.
12. Adjournment.

Persons requiring accommodations for special needs may contact the HFSC at 713-9296760 to arrange for assistance.
-NOTICE REGARDING PUBLIC COMMENT -
Members of the public may address the Board during the "Public Comment" segment of the meeting. Each speaker should limit his or her comments to three minutes. The Chairman may limit both the number of speakers and the time allotted for each speaker. A speaker may address any subject relevant to the purpose of the Corporation; however, under Texas law the Board may not respond to or otherwise discuss a subject not listed on the Agenda set out above. (Exception: The Board may discuss a proposal to place a subject on the agenda for a future meeting.) A speaker who plans to submit a document for the Board's consideration should provide at least ten copies of the document, each marked with the speaker's name.

## - NOTICE REGARDING CLOSED MEETINGS -

As authorized by Texas Government Code Chapter 551.001 (the "Open Meetings Act"), if, during the course of the meeting covered by this Notice, the Board should determine that a closed or executive meeting or session of the Board should be held or is required in relation to any items included in this Notice, then such closed or executive meeting or session as authorized by Section 551.001 et seq. of the Texas Government Code (the Open Meetings Act) will be held by the Board at that date, hour and place given in this Notice or as soon after the commencement of the meeting covered by the Notice as the Board may conveniently meet in such closed or executive meeting or session concerning any and all subjects and for any and all purposes permitted by Section 551.071-551.089, inclusive, of the Open Meetings Act, including, but not limited to:
Section 551.071 - Consultation with Attorney
Section 551.072 - Deliberation Regarding Real Property
Section 551.073 - Deliberation Regarding Prospective Gift
Section 551.074 - Personnel Matters
Section 551.076 - Deliberation Regarding Security Devices
Section 551.084 - Exclusion of Witness
Section 551.087 - Economic Development Negotiations
The presiding officer shall announce that the Board will convene in a closed meeting; that is, in "a meeting to which the public does not have access," sometimes known as an "executive session." The presiding officer's announcement will identify the provision(s) of the Open Meetings Act permitted by Section 551.071-551.089 under which the closed meeting will be held. Should any final action, final decision, or final vote be required in the opinion of the Board with regard to any matter considered in such closed or executive meeting or session, then such final action, final decision, or final vote shall be at either:
A. The open meeting covered by this Notice upon the reconvening of the public meeting, or
B. At a subsequent public meeting of the Board upon notice thereof, as the Board shall determine.

## Certification of Posting of Notice of the Board of Directors ("the Board) of the Houston Forensic Science Center, Inc. (the "Corporation)

I, Jordan Benton, coordinator of board relations and executive administration, do hereby certify that a notice of this meeting was posted on Tuesday, the 10th day of April, 2018 in
a place convenient to the public in the Council Annex Chambers, 900 Bagby Street. (Public Level), Houston, Texas 77002, and on the HFSC website as required by Section 551.002 et seq., Texas Government Code.

Given under my hand this the 10th day of April 2018.
Jordan Benton

Houston Forensic Science Center, Inc.

## MEETING OF BOARD OF DIRECTORS <br> MINUTES <br> March 9, 2018

The undersigned, being the duly appointed secretary of the Houston Forensic Science Center, Inc., (the "Corporation") hereby certifies the following are true and correct minutes of the March 9, 2018 meeting of the Board of Directors (the "Board") of the Corporation.
A. In a manner permitted by the Corporation's Bylaws, the meeting was called by providing all directors with notice of the date, time, place and purposes of the meeting more than three days before the date of the meeting.
B. In accordance with Chapter 551, Texas Government Code, made applicable to the Corporation by Section 431.004, Texas Transportation Code, a notice of the meeting was duly filed on March 6, 2018, in the same manner and location as required by law of the City of Houston, Texas (the "City").
C. The meeting was called to order by Nicole B. Cásarez, Board chairwoman, at approximately 9:00 a.m. on Friday March 9, 2018 in the Council Annex Chambers, 900 Bagby St. (Public Level), Houston, Texas 77002.
D. Ms. Jordan Benton called the roll. The following directors were present: Nicole B. Cásarez, Anthony Graves, Philip Hilder, Francisco G. Medina, Janet Blancett, Dr. Robert "Bob" H. McPherson, Dr. Stacey A. Mitchell, Chief Mary Lentschke, Sandra Guerra Thompson.

The following directors were absent: Janet Blancett and Tom P. Allen (ex-officio)
Chairwoman Cásarez declared a quorum was present
E. Chairwoman Cásarez noted a draft of the minutes of the February 9, 2018 Board meeting had been distributed to the directors. Dr. Mitchell made a motion to approve the minutes. Ms. Thompson seconded the motion. The motion passed unanimously.
F. Chairwoman Cásarez asked if any members of the public wished to address the Board. No one addressed the Board.
G. Chairwoman Cásarez provided a chair's report. She informed the Board there were no updates regarding HFSC's negotiations with the University of Houston regarding a lease for a new facility. HFSC has submitted its FY19 to the City of Houston and is awaiting feedback. The Chairwoman said Councilmember Robert Gallegos and Commissioner Rodney Ellis and their staffs separately toured HFSC this month and she thanked them for their support. Dr. Mitchell participated in an evidence management steering committee conference in Washington D.C. She said the committee will make recommendations on how to improve the handling and management of evidence. Ms. Cásarez shared feedback from her wrongful convictions course students who toured HFSC and praised the blind quality control program and noted the lab's
insufficient space.
H. Dr. Peter Stout, president and CEO, provided the president's report. Dr. Stout reviewed disclosures made to the Texas Forensic Science Commission (TFSC), including a disclosure HFSC will present to the TFSC at its April meeting regarding potential professional misconduct by a former analyst in the audio/video section. Dr. Stout presented the Board with a video created by HFSC's logistics specialist, Ms. Susan Harrell, which provided an overview of supply management and the RFID pilot (radio frequency identification) project being used to track supplies and which will eventually expand to evidence tracking. Dr. Stout reviewed the lab's average turnaround time (TAT) for February 2018, total TAT, backlogs and requests received. Dr. Stout shared recent outreach activities and highlighted events led by staff who volunteer at community events and have participated in more than 18 activities since December. He also reviewed new certifications and staffing updates.
I. Mr. Darrell Stein, director of information strategy, provided an update on HFSC's transition to a new Laboratory Information Management System (LIMS). Mr. Stein said HFSC had paused the transition to the new LIMS while it completed a move from the Houston Police Department's network to its own independent computer network. Mr. Stein said once the network transition is complete HFSC will resume its move to the new LIMS.
J. Dr. Amy Castillo, vice president and COO, presented the operation's report. She provided a network and LIMS transition update. She reviewed each section's scorecard showcasing overall TAT, updates on accreditation, progress and impacts of the ongoing transition to LIMS, current backlogs. Dr. Castillo introduced a new scorecard for the Lean Six Sigma (LSS) group, which is overseeing projects designed to increase HFSC's quality and cost-effectiveness.
K. Mr. Leach, treasurer and CFO, requested Board approval for a reallocation of the FY18 budget. Dr. McPherson made a motion to approve the reallocations. Vice Chair Thompson seconded the motion. The motion was approved.
L. Mr. Leach presented a treasurer's report. Mr. Leach reviewed the status of revenue received year to date. Mr. Leach reviewed grant funds that have been received and spent.
M. Ms. Lori Wilson, quality director, gave a quality update for February 2018. Ms. Wilson said as the courts return to a more normal schedule following Hurricane Harvey, analysts are again being called to testify. She also talked about testimony monitoring, transcript reviews, TFSC disclosures, audits and HFSC's reaccreditation this year.
N. Chairwoman Cásarez made a motion to create a non-voting advisory board of former members. The advisory structure will allow former Board members to stay in touch with HFSC and for staff to still get their advice or use their knowledge when necessary. Mr. Hilder seconded the motion. The motion passed unanimously.
O. The meeting ADJOURNED at 10:35 a.m.

By:
Jordan Benton Secretary

# President's Report 

April 13, 2018

## Texas Forensic Science Commission

Disclosed

- Audio/Video self-disclosure


## Open: Pending

- DNA complaint
- TFSC visited lab
- Discussion surrounding communication, training

Requests Completed by Section
Average Turnaround Time for March 2018


Requests Completed by Section
Average Turnaround Time for March 2018


## From the start of HFSC

$\checkmark 76 \%$ * in Avg TOTAL turnaround (TAT) time
566\% in backlogged requests
$\boxed{5} 49$ in Avg PROCESS TAT
87\%* in WAIT gap

* Total turnaround time calculation affected by latent print backlog, values presented with and without latent prints TAT



## Requests received



* Total turnaround time calculation affected by latent backlog. ${ }_{6}$ Calculated without latent prints


## Outreach

- Tour with Carmen Roe, former president of HCCLA, and other defense attorneys
- Tour with Israeli security group
- Tour with Brandon Garrett from University of Virginia and Sandy Thompson
- Tour with Board member Francisco Medina
- Tour with River Oaks Senior Living
- Tour with students from U of H Professional Society of Criminal Justice
- Chemistry talk at Houston high school, Emery/Weiner


## Certifications

- Ryan Hookano - Certified Firearms Examiner Association of Firearm and Toolmark Examiners (AFTE)
- Kelly Manrriquez - Certified Crime Scene Investigator International Association for Identification (IAI)


## Staffing - April 13, 2018

- 192 staff members
- 12 COH civilians
- 8 COH classified
- 172 HFSC
- 18 open positions; 8 offers accepted
- 1 client services/case management specialist
- 2 crime scene investigators
- 3 forensic analysts - FBIO
- 1 forensic analyst - multimedia
- 1 forensic analyst - toxicology
- 10 active vacancies
- 1 client services/case management specialist
- 1 CODIS assistant administrator
- 1 crime scene investigator
- 1 forensic analyst - FBIO (grant funded)
- 1 quality specialist
- 2 supervisors - CSU
- 1 training coordinator - FBIO
- 1 supervisor - FBIO (incumbent exit in August)
- 1 systems analyst
- 2 vacancies pending
- 1 triage (exact title TBD) - FBIO (grant funded)
- 1 quality associate


## Major Initiatives - Laboratory Information Management System (LIMS)

## Go Live:

- Moved legacy LIMS to Azure cloud on HFSC network for disciplines not yet in new LIMS
- Resumed testing in current LIMS for additional disciplines to come online


## Updates:

- LIMS request portal:
- Testing and evaluating the interaction of the portal with LIMS
- Refining user interfaces

Working on interim solution

## Current tasks:

- Identifying and resolving slow network responsiveness
- Working with LIMS vendor to develop analytical reports and worksheets for remaining disciplines
- Supporting disciplines live in new LIMS


## Next steps:

- Implement a faster network
- Continued acceptance testing of LIMS interfaces and reports for remaining disciplines


# Operations Report 

April 13, 2018

## CS/CM - March

Administrative Support
Administrative Support


Record Management \& Evidence Handling


## Accreditation

- Working toward International Association of Property \& Evidence (IAPE) accreditation (target mid-2018)
- IAPE on site for assessment April 23-27, 2018


## CS/CM -- March



## Seized Drugs

Seized Drugs: 9-day avg,<br>0 pending requests $>30$ day

Target: <14 days


## Critical issues

- Potential impacts of additional expedited case needs
- Network transition


## Projections for next 90 days

- Back to uninterrupted operations (post-LIMS and post-network transitions)
- Continued pressure on resources from increased case complexity
- Continue to track submission of opioid cases/lab safety measures in place
- Collaborations with R\&D on grant submissions focusing on opioid cases


## Firearms



```
Exams: 20-day avg,
    11 pending requests >30 day
NIBIN: 42-day avg,
    4 7 9 \text { pending requests >30 day}
    of these }171\mathrm{ requests processed in
    NIBIN database
Target: <25 days
```


## Critical issues

- Backlog in NIBIN requests for guns
- Transition to new LIMS and network (5-day LIMS outage)


## Projections for next 90 days



## Digital and Multimedia

A/V: 58-day avg,
99 pending requests $>30$ day
AVCO: 10-day avg,
1 pending request >30 day
Digital: 21-day avg,
0 pending requests $>30$ day

## Critical issues

- Vacant A/V analyst position
- $166 \%$ increase in $\mathrm{A} / \mathrm{V}$ call outs over the last year, while short 3 analysts.
- Transition to new LIMS/network/workflow


## Projections for next 90 days

- Address the A/V backlog, while training two new hires
- Increase call out support without hurting productivity
- Working with quality division to rectify audit and complete necessary corrective actions
- A/V to transition to JusticeTrax LIMS


## Toxicology

 56

Alcohol: 27-day avg,
0 pending requests $>30$ day
Tox: 54-day avg
56 pending requests $>30$ day
0 pending requests $>30$ day

## Critical issues

- Legacy GC/MS instruments
- Down two analysts; one in training, one accepted offer
- Transition to network (15 days lost)


## Projections for next 90 days

- Training of new alcohol analyst completed (June 2018)
- Transition to JusticeTrax LIMS
- DWI alcohol sub-21 days (target threshold)
- Drug methods online


## Forensic Biology

```
SA Kit: 116-day avg TAT
    186 pending SAK requests >30 day
    of those: ~75 >60 day, ~44> 90 day
SAK "other": 186-day avg
Non-SAK DNA: 189-day avg
    651 total requests >30 days
```

** All sexual assault kit requests are in process

## Critical issues

- Target: minimum 12 DNA report writers, currently 6
- Training "boot camp" (5 began in December, 3 in progress)
- Transition to network (10-day outage)
- Hire training coordinator


## Projections for next 90 days

- 3 DNA report writers in training; projected sign off in July
- Hire training coordinator
- Transition to JusticeTrax LIMS
- Additional process improvement projects (CODIS)
- Immediate goal of no SAKs >90 days


## CODIS (National DNA Database) 50

Profiles Entered: 36
Hits: Local: 15
State: 28
National: 11
CODIS Hit Report: 29-day avg,
60 pending requests $>30$ day

## Critical issues

- Transition to network (10-day outage)
- Transition to new CODIS staff structure
- Training of non-CODIS tasks and add'I resources needed
- Open position for assistant CODIS administrator
- Time commitment to Lean Six Sigma CODIS project


## Projections for next 90 days

- Continued TAT for CODIS hit reports <30 days
- Lean Six Sigma CODIS project


## Latents


Comparisons: 483-day avg TAT from request,
Processing: 70-day avg TAT from request, 2,159 pending requests $>30$ day

## Critical issues <br> Critical issues

- TAT increases as work through aging backlog
- Transition to HFSC network (10-day outage)
- Transition to HFSC network (10-day outage)

Anticipate entire backlog to be cleared by the end of 2018

Comparison Reports Completed


Comparison Backlog


## CSU

CSU Callouts: 68
Items of Evidence Collected: 1,180
Cars processed at VEB: 38
Scenes/Vehicles Processed for Latents: 28


## Critical issues

- Preparing for accreditation this summer
- Transition to network (10-day outage)

- CSU Supervisor taught at University of Houston Police Academy: 65 students
- Nine of the 11 academy CSI's signed off on independent casework
- 13 latent prints processed by five CSI's led to AFIS Investigative Leads

Lean Six Sigma (LSS) Development Group Current Projects


- CODIS Project
- On schedule
- Timeline: March-September 2018
- Supply Chain Management
- On schedule
- Timeline March-August 2018

Detail data

## Seized Drugs



CS Live in Justice Trax on 12/11/17, metrics combined/manually tracked from Jtrax and Porter Lee for December

## Firearms




Note: change in presentation at February 2017.
Requests now for FBIO and Sexual Assault Kits.
Forensic Biology -- Total Turnaround time is a combined average time. Green bars represent the change in metric status.



Note: change in presentation at February Total DNA Backlog (>30 day) requests by month


## Toxicology: Alcohol




## Toxicology: Other Drugs

Approximately 300 legacy toxicology analysis cases that preceded HFSC were closed out in February. With the collaboration of HPD, no analysis was conducted, but reports were issued with instructions for ordering analysis should it be needed.



## Latents



Latents Live in Justice Trax on 12/18/17, metrics from Porter Lee but estimated due to time in Jtrax in December

## DME -- Digital




## DME -- A/V




Starting with December Metrics-A/V and AVCO metrics both reported together


HOUSTON FORENSIC SCIENCE CENTER, INC.
COMPARATIVE STATEMENT OF ACTIVITIES - Accrual basis
For the Period July 1, 2017 through March 31, 2018


HOUSTON FORENSIC SCIENCE CENTER，INC．
COMPARATIVE STATEMENT OF ACTIVITIES－ACCRUAL bASIS
For the Period July 1， 2017 through March 31， 2018

Services：
Temporary Personnel Services
Accounting \＆Auditing Svcs Architectural Svcs Computer Info／Contracting Svcs Medical Dental \＆Laboratory Ser Management Consulting Services Banking Services
Photographic Services
Misc Support Serv Recruit Relo Real Estate Rental
Refuse Disposal
Computer Equip／Software Maint． IT Application Services Vehicle \＆Motor Equip．Services Other Equipment Services Credit／Bank Card Svcs Criminal Intelligence Services Printing \＆Reproduction Serv． Public Information Svcs Insurance（Non－Medical） Contributions Membership \＆Prof．Fees Education \＆Training Tuition Reimbursement Travel－Training Related Travel－Non－training Related Building Maintenance Services Utilities
Data Services
Voice Services，Equip \＆Labor Vehicle／Equipment Rental／Lease
Other Rental Fees
Parking Space Rental
Legal Services
Metro Commuter Passes
Shipping and Freight
Misc．Other Services \＆Chrgs
Insurance－General \＆Professional Civilian Payroll Classified Payroll Supplies
Services
Sub－Contractor（COH－HPD）Total

| Current Month（Preliminary） |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY18 | FY18 | FY17 |  | Vari | nce |  |
| $\begin{gathered} \hline \text { Mar1- Mar 31, } \\ 2018 \\ \hline \end{gathered}$ | Budget V3 | $\begin{gathered} \hline \text { Mar 1- Mar 31, } \\ 2017 \\ \hline \end{gathered}$ | Budget－Actual | \％ | FY18－FY17 | \％ |
| 2 | － | － | （2） |  | （2） |  |
| 2 | 3 | 4 | 1 | 43\％ | 2 | 58\％ |
| － | ${ }_{2}$ | 20 | 2 | 100\％ | 20 | 100\％ |
| 33 | 15 | － | （18） | －124\％ | （33） |  |
| 116 | 25 | 37 | （91） | －365\％ | （79） | －212\％ |
| 0 | 0 | 0 | 0 | 6\％ | 0 | 12\％ |
| － | 0 | － | 0 | 100\％ | － |  |
| 3 | 7 | 4 | 4 | 58\％ | 1 | 23\％ |
| 86 | 90 | 84 | 4 | 5\％ | （2） | －2\％ |
| 1 | 0 | 0 | （1） | －217\％ | （1） | －541\％ |
| 24 | 63 | 35 | 38 | 61\％ | 11 | 31\％ |
| 37 | 11 | － | （27） | －246\％ | （37） |  |
| ． | 1 | 0 | 1 | 100\％ | 0 | 100\％ |
| 60 | 25 | 34 | （35） | －138\％ | （25） | －74\％ |
| － | 0 | － | 0 | 100\％ | ． |  |
| － | － | － | － |  | － |  |
| 0 | 1 | 3 | 1 | 89\％ | 3 | 96\％ |
| 1 | 1 | 0 | （0） | －47\％ | ${ }^{(1)}$ | －3436\％ |
| 8 | 12 | 14 | 4 | 36\％ | 6 | 46\％ |
| － | 0 | － | 0 | 100\％ | － |  |
| 5 | 4 | 2 | ${ }^{(1)}$ | －33\％ | （3） | －194\％ |
| 14 | 12 | 6 | （2） | －19\％ | （8） | －128\％ |
| － | 3 | 2 | 3 | 100\％ | 2 | 100\％ |
| 22 | 13 | 16 | （9） | －64\％ | （6） | －40\％ |
| 2 | 2 | 2 | ${ }^{(1)}$ | －44\％ | （1） | －59\％ |
| 13 | 3 | 2 | （10） | －399\％ | （11） | －579\％ |
| 0 | 1 | 0 | 1 | 77\％ | 0 | 9\％ |
| 14 | 5 | 4 | （9） | －201\％ | （10） | －275\％ |
| 4 | 6 | 6 | 2 | 37\％ | 2 | 36\％ |
| － | 0 | － | 0 | 100\％ | － |  |
| 4 | 2 | 2 | （2） | －119\％ | （2） | －97\％ |
| 18 | 12 | 10 | （5） | －43\％ | （8） | －78\％ |
| 23 | 2 | － | （21） | －1003\％ | （23） |  |
| 6 | 5 | 6 | （0） | －6\％ | － | 0\％ |
| 1 | 2 | 1 | 0 | 22\％ | （0） | －15\％ |
| 1 | 13 | 5 | 12 | 91\％ | 4 | 78\％ |
| － | － |  | － |  | － |  |
| 122 | 212 | 188 | 90 | 43\％ | 66 | 35\％ |
| 104 | 207 | 263 | 102 | 49\％ | 158 | 60\％ |
| － | 0 | － | 0 | 100\％ | － |  |
| 3 | 4 | 5 | 0 | 5\％ | 1 | 29\％ |
| 230 | 422 | 455 | 193 | 46\％ | 226 | 50\％ |
| 729 | 762 | 754 | 33 | 4\％ | 26 | 3\％ |


| YTD |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY18 | FY18 | FY17 |  | Varia |  |  |
| $\begin{aligned} & \text { July 1-Mar } \\ & 31,2018 \end{aligned}$ | Budget V3 | $\begin{gathered} \text { July 1-Mar } \\ 31,2017 \end{gathered}$ | Vs．Budget | \％ | Vs．FY17 | \％ |
| 12 | ． | 7 | （12） | 0\％ | （5） | 0\％ |
| 26 | 25 | 23 | （1） | －5\％ | （3） | －14\％ |
| － | － |  | － | 0\％ | － | 0\％ |
| 0 | 21 | 28 | 21 | 100\％ | 28 | 100\％ |
| 71 | 131 | 375 | 60 | 46\％ | 304 | 81\％ |
| 380 | 224 | 465 | （156） | －70\％ | 84 | 18\％ |
| 2 | 3 | 2 | 0 | 17\％ | 0 | 12\％ |
| 1 | 1 | 0 | 0 | 35\％ | （0） | －103\％ |
| 85 | 63 | 51 | （21） | －34\％ | （34） | －66\％ |
| 725 | 809 | 762 | 84 | 10\％ | 37 | 5\％ |
| 2 | 3 | 4 | 1 | 39\％ | 2 | 0\％ |
| 771 | 564 | 248 | （207） | －37\％ | （523） | －211\％ |
| 100 | 97 | 23 | （3） | －3\％ | （77） | 0\％ |
| 0 | 6 | 1 | 6 | 100\％ | 1 | 100\％ |
| 146 | 227 | 186 | 81 | 36\％ | 39 | 21\％ |
| 0 | 0 | 1 | 0 | 56\％ | 1 | 85\％ |
| － | － | － | － | 0\％ | － | 0\％ |
| 3 | 9 | 11 | 6 | 63\％ | 7 | 68\％ |
| 3 | 9 | 9 | 5 | 61\％ | 5 | 62\％ |
| 77 | 107 | 80 | 29 | 27\％ | 3 | 4\％ |
| － | 1 | 1 | 1 | 100\％ | 1 | 0\％ |
| 17 | 32 | 36 | 15 | 47\％ | 19 | 52\％ |
| 112 | 105 | 76 | （7） | －7\％ | （36） | －47\％ |
| 29 | 28 | 22 | （1） | －4\％ | （7） | －31\％ |
| 128 | 121 | 117 | （7） | －6\％ | （11） | －9\％ |
| 11 | 15 | 13 | 4 | 27\％ | 2 | 14\％ |
| 33 | 23 | 21 | （10） | －43\％ | （12） | －56\％ |
| 3 | 11 | 11 | 7 | 69\％ | 7 | 69\％ |
| 46 | 42 | 39 | （5） | －11\％ | （8） | －20\％ |
| 44 | 53 | 44 | 9 | 17\％ | （1） | －2\％ |
| ． | 0 | 0 | 0 | 0\％ | 0 | 0\％ |
| 26 | 17 | 18 | （9） | －53\％ | （9） | －49\％ |
| 128 | 111 | 99 | （17） | －15\％ | （29） | －29\％ |
| 42 | 19 | 2 | （24） | －126\％ | （41） | 0\％ |
| 43 | 48 | 43 | 5 | 10\％ | （0） | －1\％ |
| 12 | 16 | 15 | 4 | 24\％ | 2 | 15\％ |
| 117 | 115 | 128 | （2） | －2\％ | 11 | 8\％ |
|  | － |  | － | 0\％ | － | 0\％ |
| 1，130 | 1，908 | 1，985 | 778 | 41\％ | 855 | 43\％ |
| 1，103 | 1，861 | 2，992 | 759 | 41\％ | 1，890 | 63\％ |
| 0 | 0 | 29 | 0 | 41\％ | 29 | 0\％ |
| 19 | 32 | 16 | 13 | $41 \%$ | （3） | －18\％ |
| 2，252 | 3，801 | 5，022 | 1，550 | 41\％ | 2，770 | 55\％ |
| 5，451 | 6，857 | 7，981 | 1，406 | 21\％ | 2，531 | 32\％ |


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HOUSTON FORENSIC SCIENCE CENTER, INC.
COMPARATIVE STATEMENT OF ACTIVITIES - ACcrual basis
For the Period July 1, 2017 through March 31, 2018

| Non-Capital Expenditures |  |
| :---: | :---: |
| 551010 | Furniture and Fixtures |
| 551015 | Computer Hardware/SW |
| 551025 | Scientific/Foren Eqmt |
|  | Total Non-Capital Expenditures |
| Capital Expenditures |  |
| 170140 | Improvements |
| 170210 | Furniture \& Fixtures |
| 170230 | Computer Hardware/SW |
| 170240 | Scientific/Foren Eqmt |
| 170980 | Const in Progress |
|  | Total Capital Expenditures |
| Total Expense and Capital Before Depreciation |  |
| 561230 | Depreciation |
| 570505 | FA Gain/Loss |
| 610000 | City of Houston Direct Overhead |
|  | Grant and Training Expense |
| Total Expense and Capital After Depreciation |  |


| Current Month (Preliminary) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY18 | FY18 | FY17 |  |  |  |  |
| $\begin{gathered} \hline \text { Mar1- Mar 31, } \\ 2018 \end{gathered}$ | Budget V3 | $\begin{gathered} \hline \text { Mar 1-Mar 31, } \\ 2017 \end{gathered}$ | Budget - Actual | \% | FY18-FY17 | \% |
| - | 8 | 3 | 8 | 100\% | 3 | 100\% |
| 37 | 13 | 3 | (24) | -180\% | (35) | -1272\% |
| 1 | 2 |  | 0 | 25\% | (1) |  |
| 39 | 23 | 5 | (15) | -66\% | (33) | -637\% |
| - | - |  | - |  | - |  |
| - | - |  | - |  | - |  |
| - | - |  | - |  | - |  |
| - | 53 | 9 | 53 | 100\% | 9 | 100\% |
| 111 | . |  | (111) |  | (111) |  |
| 111 | 53 | 9 | (58) | -110\% | (102) | -1127\% |
| 2,868 | 2,301 | 1,938 | (567) | -25\% | (930) | -48\% |
| 41 | 36 | 38 | (5) | -13\% | (2) | -6\% |
| 122 |  | 122 |  | \% |  | 100\% |
| . | 49 |  | 49 | 100\% | - |  |
| 3,030 | 2,508 | 2,098 | (522) | -21\% | (933) | -44\% |
| $(2,742)$ | (284) | 160 | $(1,414)$ | 498\% | $(2,902)$ | -1812\% |

Net Ordinary Income less capital spending

| YTD |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY18 | FY17 | Variance |  |  |  |
|  | Budget V3 | $\begin{aligned} & \text { July 1- Mar } \\ & 31,2017 \end{aligned}$ | Vs. Budget | \% | Vs. FY17 | \% |
| 30 | 75 | 72 | 45 | 60\% | 42 | 59\% |
| 138 | 120 | 58 | (18) | -15\% | (80) | -139\% |
| 11 | 15 | 34 | 4 | 24\% | 22 | 66\% |
| 179 | 210 | 163 | 31 | 15\% | (16) | -10\% |
| - | . | - | - | 0\% | - | 0\% |
| - | - | - | - | 0\% | - | 0\% |
| 197 | - | 340 | (197) | 0\% | 143 | 0\% |
| 46 | 477 | 459 | 431 | 90\% | 413 | 90\% |
| 579 | - |  | (579) | 0\% | (579) | 0\% |
| 822 | 477 | 799 | (345) | -72\% | (23) | -3\% |
| 18,286 | 20,713 | 19,036 | 2,426 | 12\% | 750 | 4\% |
| 362 | 324 | 321 | (38) | -12\% | (41) | -13\% |
| - | - |  | - | 0\% | 0 | 0\% |
| 1,095 | 1,095 | 1,095 | (0) | 0\% | - | 0\% |
| - | 443 |  | 443 | 100\% | - | 0\% |
| 19,743 | 22,575 | 20,453 | 2,831 | 13\% | 709 | 3\% |
| 4,303 | $(2,557)$ | 2,539 | 6,859 | -268\% | 1,763 | 69\% |


| FY18 |  |
| :---: | :---: |
| FY18 | \% Year |
| Budget V3 | Completed |
| 100 | 30\% |
| 160 | 86\% |
| 20 | 57\% |
| 280 | 64\% |
| - | 0\% |
|  | 0\% |
| ${ }_{6} \cdot$ | 0\% |
| 635 | 0\% |
| 635 | 129\% |
| 27,617 | 66\% |
| 432 | 84\% |
| - | 0\% |
| 1,460 | 75\% |
| 591 | 0\% |
| 30,100 | 66\% |
| $(3,409)$ | -126\% |

HOUSTON FORENSIC SCIENCE CENTER, INC.

## COMPARATIVE STATEMENT OF NET POSITION

By Quarter
(in '000's)

## ASSETS

Cash and Cash Equivalents Bank of Texas-Operating
Total Current Assets
Accounts Receivable
Accounts Receivable
Total Accounts Receivable
Capital Assets Net of Depreciation
Capital Assets
Accumulated Depreciation
Total Net Capital Assets
Other Assets
Prepaid - HR
Prepaid - Insurance
Prepaid - Service Agreements
Prepaid - Other
Total Other Assets
TOTAL ASSETS
LIABILITIES
Accounts Payable
Payroll Tax Liability
Other Liabilities, Including Fund 2213 Billing Deferred - Others
Total Liabilities
NET POSITION/FUND BALANCE
Unrestricted/Unassigned
Temporarily Restricted - SAFE Funds
Net Investment in Capital Assets
Total Net Position
TOTAL LIABILITIES AND NET POSITION

Houston Forensic Science Center, Inc.
Finance Division
List of Grant Contracts
As of April 8, 2018

## Awarded

Awarding Agency: USDOJ-OJP-NIJ
Name of Project: NIJ FY 15 DNA Capacity Enhancement and Backlog Reduction Program

Start and End Dates: 01/2016 to 12/2017
Contact: Sherry Cochran
Award Number: 2015-DN-BX-0072

| Award Bal. | Invoiced TotalTo Invoice <br> Total |  |  |
| :--- | :--- | :--- | :--- |
| $\$ 1,172,752.00$ |  |  |  |
| $\$$ | $(1,141,093.66)$ | $1,141,093.66$ |  |
| $\$$ | $31,658.34$ |  |  |

Status CLOSED

Awarding Agency: USDOJ-OJP-NIJ

Name of Project:
NIJ FY 16 DNA Capacity Enhancement and Backlog Reduction Program

Start and End Dates: 01/01/2017-12/31/2018
Contact: Alissa Genovese
Award Number: 2016-DN-BX-0142

| Award Bal. |  | Invoiced TotalTo Invoice <br> Total |  |
| :--- | :---: | ---: | :--- |
| $\$$ | 741,000 |  |  |
| $\$$ | $(270,535)$ | $266,533.88$ | $(4,000.75)$ |
| $\$$ | 470,465 |  |  |

Status: Awarded

Awarding Agency: USDOJ-OJP-NIJ
Name of Project: NIJ FY 17 DNA Capacity Enhancement and Backlog Reduction Program

Start and End Dates: 01/01/2018-12/31/2019
Contact: Monte Evans
Award Number: 2017-DN-BX-0027
Award Bal. Invoiced Total 10334.92

Amount of Award: \$ 867,755

| Grant Inception to date: | $\$$ | $(43,153.90)$ | $(43,153.90)$ |
| ---: | :---: | :---: | :---: |
| Grant Balance: | $\$$ | 824,601 |  |

Status: Awarded

Awarding Agency: USDOJ-OJP-NIJ
Name of Project: $\begin{aligned} & \text { Cap Enhancement for Drug and DNA } \\ & \text { Testing in Sexual Assault Cases }\end{aligned}$
Contact: Monte Evans
Award Number: 2017-DN-BX-0176

| Award Bal. |  | Invoiced TotalTo Invoice <br> Total |
| :---: | ---: | ---: |
| $114,000.00$ | - |  |
| $38,000.00$ | - | $38,000.00$ |
| $(999.00)$ | - | $(999.00)$ |

Grant Balance:
Status: Awarded


## Houston Forensic Science Center

| To: | Peter Stout, PhD, President and CEO |
| :--- | :--- |
| From: | Lori Wilson, Quality Director |
| Cc: | Amy Castillo, PhD, COO |
| Datery Pena, Director, Crime Scene/Digital and Multimedia Division |  |
| Re: | April 9, 2018 |

## TESTIMONY MONITORING

Fifteen staff members testified during the month and testimony was monitored in ten of those proceedings. Testimony was given by a Crime Scene supervisor and a Latent Print examiner on work performed when they were employed by other laboratories. These testimonies are reflected in the total testimony numbers shown below but the staff members' testimonies were not monitored.

Please see below for graphical details.


The first testimony transcript review was assigned to a team consisting of the Biology technical leader, a quality specialist with DNA experience, and the Client Services/Case Management manager. The team will propose recommendations for improvement in both the testimony and the transcript review project upon completion of the review.

## PROFICIENCY TESTS

Proficiency activity is shown below.

| Test Identifier | Discipline | Number of Tests Assigned | Number of Participants | Date Assigned | Date Submitted to Provider | Issue? |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 18-5701 | Forensic Biology | 8 | varies | 1/9/2018 | 2/27/2018 | n/a |
| 18-5250 | Firearms: Serial Number Restoration | 2 | 2 | 1/22/2018 | 3/08/2018 | n/a |
| 18-5162 | Latent Prints | 1 | 1 external 6 internal | 1/30/2018 | 3/21/2018 | n/a |
| 18-564 | Toxicology: Blood Alcohol | 3 | 3 | 2/15/2018 | due 4/16/2018 | n/a |
| PARF-A 2018 | Forensic Biology: Parentage | 1 | 1 | 2/22/2018 | $\begin{gathered} \text { due } \\ 4 / 11 / 2018 \end{gathered}$ | n/a |
| 18-5702 | Forensic Biology | 8 | varies | 3/23/2018 | $\begin{gathered} \text { due } \\ 5 / 21 / 2018 \end{gathered}$ | n/a |
| 18-5671 | Toxicology: Urine Drug | 2 | 2 | 3/27/2018 | $\begin{gathered} \text { due } \\ 5 / 14 / 2018 \end{gathered}$ | n/a |

## BLIND QUALITY CONTROL PROGRAM

March activity is shown below.

| Discipline | Number of Cases <br> Assigned | Number of Cases <br> Completed | Results |
| :---: | :---: | :---: | :---: |
| Toxicology | 16 | 10 | satisfactory |
| Seized Drugs | 15 | 9 | satisfactory |
| Firearms - Blind Quality Control | 0 | 1 | satisfactory |
| Firearms - Blind Verification | 1 | 0 | n/a |
| Latent Print Processing | 3 | 2 | satisfactory |
| Latent Print Comparison | 8 | 4 (screening only) | satisfactory |
| Biology | 4 | 0 | satisfactory |
| Digital Forensics | 1 |  | n/a |



This graph represents the number of BQC cases created since the beginning of the program (September 2015) through the end of March 2018.

Please see Attachment 1 for additional BQC details.

## INCIDENTS/CORRECTIVE/PREVENTIVE ACTIONS

Information regarding specific incidents and corrective actions reported during the month is included as Attachment 2.

## COMPLAINTS

No complaints were received during the month.

## DISCLOSURES

HFSC's Multimedia Unit completed the case file review mentioned in previous reports. The review was part of corrective actions taken to address an analyst who backdated revised call-out scene notes and then destroyed the original notes without making an electronic copy. The nonconformance was isolated to this one individual who is no longer employed by HFSC. Approximately 124 case records were reviewed for technical and administrative accuracy. Thirteen of the 124 cases were assigned to the analyst but work had not been completed when she left employment. According to section management, approximately 51 case records had documentation issues but no technical nonconformances were noted. HFSC intends to formally disclose this nonconformance to the Texas Forensic Science Commission before its next regularly scheduled quarterly meeting on April 20.

## AUDITS and INSPECTIONS

Monthly Quality File Reviews were completed on 45 Seized Drug case records. No administrative nonconformances were noted.

The Quality Division conducted an annual internal audit of the Forensic Biology section during the month. The audit focused on determining compliance with sectional procedures, Quality Manual requirements and accreditation standards and included a review of case records completed since the last internal audit. An overview of the nonconformances are included below:

- An authorization memo for one of the section supervisors did not clearly state what functions she was authorized to do and did not include a statement that the Technical Leader had reviewed and approved documentation of the training received by the individual prior to HFSC employment and approval of a modified HFSC training program.
- Although all evidence items were accounted for, chains of custody were not always accurate. For example, some chains of custody showed that evidence was still in the custody of individuals who no longer work at HFSC. In some instances, evidence was found in locations other than those shown on the chains of custody.
- An analyst did not follow the SOP while completing work on one case. Although the case record indicates the technical leader was aware of the nonconformance, the Quality Division was not notified.

The Toxicology audit was conducted the week of April 2. The report has not been issued as of the date of this Quality Division Update. Details will be included in the Quality Update published next month.

The Forensic Multimedia Unit appealed several nonconformances reported by the Quality Division during its annual internal audit. The nonconformances will appear in Attachment 2 once the appeal process is completed and the audit report is finalized.

The Crime Scene Unit internal audit has not been scheduled. However, it will occur between April 15, the target date for compliance with all accreditation standards, and HFSC's ANAB reaccreditation assessment scheduled for the week of July 23. The CSU will be accredited to the ISO 17025 standard (General Requirements for the Competence of Testing and Calibration Laboratories) rather than the previously discussed ISO 17020 (General Criteria for the Operation of Various Types of Bodies Performing Inspection).

Forty staff members are expected to take the Texas Forensic Science Commission Analyst Licensing pilot exam on April 10 and 12. Passing the pilot exam will fulfill the exam requirement to obtain a Forensic Analyst License. Please go to txcourts.gov/fsc/licensing for details about the licensing program.

Please let me know if you have any questions or need additional information.

## Attachment 1

## Blind Quality Testing Project Update - March 2018

Quality Division Goals

| Discipline | Target Cases <br> Assigned |
| :---: | :---: |
| Seized Drugs | 8/month |
| Toxicology | 14/month |
| Biology | $4 /$ month |
| Firearms - Blind <br> Verification | $1 /$ month |
| Firearms - Blind Quality | 1/month |
| Latent Print Processing | 3/month |
| Latent Print Comparison | $1 /$ month |
| Digital Forensics |  |

## Challenges

- Biology BQCs will be temporarily on hold until a definitive CODIS upload process has been established to ensure profiles are not inadvertently uploaded
-The Firearms BQC goal was not met



## March 2018 Results

| Forensic Discipline | Cases Completed |
| :---: | :---: |
| Seized Drugs | 9 |
| Toxicology - BAC | 10 |
| Biology | 4 (screening only) |
| Firearms - Blind Verification | 0 |
| Firearms - Blind Quality Control | 1 |
| Latent Print Processing | 2 |
| Latent Print Comparison | 10 |
| Digital Forensics | 0 |

## Mitigation

- Biology personnel are working to draft a CODIS upload process
- A Firearms BQC has already been prepared for April


## Achievements

- All but one section goal were met or exceeded
- Quality received access to RMS and is now able to create HPD incident numbers on demand
- The Toxicology target was increased to 14/month in order to reach the goal of 5\% of casework
- Approval received from HPD to increase the number of drug cases dropped per week


## Attachment 2

|  | Quality Notified | Summary of Notification | Comments |
| :---: | :---: | :---: | :---: |
| Biology |  |  |  |
| 2018-018 <br> CAR | 3/12/2018 | Some Biology staff members were performing technical reviews without having the mandated casework experience. |  |
| 2018-019 | 3/12/2018 | Biology staff is unable to locate an original case file. |  |
| CAR |  |  |  |
| 2018-020 <br> CAR | 3/9/2018 | The screening analyst did not document the lot number of the water used to collect possible contact DNA via swabbing from items $12.1,12.2,12.3,12.4,12.5,12.6$, and 12.7 on March 28,2017 . The DNA analyst discovered the missing information during review of the case file on March 5, 2018. |  |
| 2018-021 IR | 3/16/2018 | An analyst incubated reference samples at an unvalidated temperature. Because the overall effect of the temperature on the reference samples is unknown, all reference samples must be reprocessed. |  |
| 2018-022 <br> IR | 3/22/2018 | Laboratory reports include the analyst's electronic signature and printed name. The correct signature was added to this report but the printed name was incorrect. An amended report will be issued. |  |


| Firearms |  |  |
| :--- | :--- | :--- |
| 2018-023 | $3 / 26 / 2018$ | In 2015, an officer was not notified of a NIBIN database link <br> between two Firearms cases. |
| IR |  |  |

HFSC's Quality Division investigates nonconforming work and helps develop solutions in compliance with accreditation and legal standards. With regard to the items listed above, the Division has not detected any use of inaccurate results in a criminal proceeding.

