# Houston Forensic Science Center, Inc.

## Board of Directors Meeting

July 14, 2017



#### HOUSTON FORENSIC SCIENCE CENTER, INC.

#### NOTICE OF PUBLIC MEETING July 14, 2017

Notice is hereby given that beginning at **9:00 a.m.** on the date set out above, the Board of Directors (the "Board") of the Houston Forensic Science Center, Inc. (the "Corporation") will meet in the Council Annex Chambers, 900 Bagby St. (Public Level), Houston, Texas 77002. The items listed below may be taken out of order at the discretion of the Chair and any items listed for closed session may be discussed and/or approved in open session and vice versa as permitted by law.

#### **AGENDA**

- 1. Call to Order.
- 2. Roll call; confirmation of presence of quorum.
- 3. Introduction of Ms. Mary Lentschke and Mr. Francisco G. Medina as new members of the Board.
- 4. Reading of draft Minutes of previous meetings (June 9, 2017); consideration of proposed corrections, if any; approval of Minutes.
- 5. Public Comment.
- 6. Chair's Report.
- 7. Report from President and CEO, including discussion of operations report.
- 8. Treasurer's Report.
- 9. Presentation of proposed FY'17 budget adjustments, and possible related action.
- 10. Report from Ms. Lori Wilson regarding quality assurance.
- 11. Executive session to discuss real property, personnel and legal issues, and possible related action.
- 12. Adjournment.

#### -NOTICE REGARDING SPECIAL NEEDS -

Persons requiring accommodations for special needs may contact the HFSC at 713-929-6760 to arrange for assistance.

#### -NOTICE REGARDING PUBLIC COMMENT -

Members of the public may address the Board during the "Public Comment" segment of the meeting. Each speaker should limit his or her comments to three minutes. The Chairman may limit both the number of speakers and the time allotted for each speaker. A speaker may address any subject relevant to the purpose of the Corporation; however, under Texas law the Board may not respond to or otherwise discuss a subject not listed on the Agenda set out above. (Exception: The Board may discuss a proposal to place a subject on the agenda for a future meeting.) A speaker who plans to submit a document for the Board's consideration should provide at least ten copies of the document, each marked with the speaker's name.

#### - NOTICE REGARDING CLOSED MEETINGS -

As authorized by Texas Government Code Chapter 551.001 (the "Open Meetings Act"), if, during the course of the meeting covered by this Notice, the Board should determine that a closed or executive meeting or session of the Board should be held or is required in relation to any items included in this Notice, then such closed or executive meeting or session as authorized by Section 551.001 et seq. of the Texas Government Code (the Open Meetings Act) will be held by the Board at that date, hour and place given in this Notice or as soon after the commencement of the meeting covered by the Notice as the Board may conveniently meet in such closed or executive meeting or session concerning any and all subjects and for any and all purposes permitted by Section 551.071-551.089, inclusive, of the Open Meetings Act, including, but not limited to:

Section 551.071 - Consultation with Attorney

Section 551.072 - Deliberation Regarding Real Property

Section 551.073 - Deliberation Regarding Prospective Gift

Section 551.074 - Personnel Matters

Section 551.076 - Deliberation Regarding Security Devices

Section 551.084 - Exclusion of Witness

Section 551.087 - Economic Development Negotiations

The presiding officer shall announce that the Board will convene in a closed meeting; that is, in "a meeting to which the public does not have access," sometimes known as an "executive session." The presiding officer's announcement will identify the provision(s) of the Open Meetings Act permitted by Section 551.071-551.089 under which the closed meeting will be held.

Should any final action, final decision, or final vote be required in the opinion of the Board with regard to any matter considered in such closed or executive meeting or session, then such final action, final decision, or final vote shall be at either:

- A. The open meeting covered by this Notice upon the reconvening of the public meeting, or
- B. At a subsequent public meeting of the Board upon notice thereof, as the Board shall determine.

## Certification of Posting of Notice of the Board of Directors ("the Board) of the Houston Forensic Science Center, Inc. (the "Corporation)

I, Ashley Chapman, Coordinator of Board Relations and Executive Administration, do hereby certify that a notice of this meeting was posted on Tuesday, the 11<sup>th</sup> day of July, 2017 in a place convenient to the public in the Council Annex Chambers, 900 Bagby Street. (Public Level), Houston, Texas 77002, and on the HFSC website as required by Section 551.002 et seq., Texas Government Code.

Given under my hand this the 11 <sup>th</sup> day of July 2017.	
Ashley Chapman	

#### Houston Forensic Science Center, Inc.

# MEETING OF BOARD OF DIRECTORS MINUTES June 9, 2017

The undersigned, being the duly appointed Secretary of the Houston Forensic Science Center, Inc., (the "Corporation"), hereby certifies that the following are true and correct minutes of the June 9, 2017 meeting of the Board of Directors (the "Board"), of the Corporation.

- A. In a manner permitted by the Corporation's Bylaws, the meeting was called by providing all Directors with notice of the date, time, place, and purposes of the meeting more than three days before the date of the meeting.
- B. In accordance with Chapter 551, Texas Government Code, which Chapter is made applicable to the Corporation by Section 431.004, Texas Transportation Code, a notice of the meeting was duly filed on June 6, 2017, in the same manner and location as required by law of the City of Houston, Texas (the "City").
- C. The meeting was called to order by Nicole B. Cásarez, Chairwoman of the Board, at approximately 9:01 a.m. on Friday, June 9, 2017, in the Council Annex Chambers, 900 Bagby St. (Public Level), Houston, Texas 77002.
- D. Ms. Ashley Chapman called the roll. The following Directors were present: Nicole B. Cásarez, Anthony Graves, Janet Blancett, Dr. Stacey A. Mitchell, and Sandra Guerra Thompson.

The following Directors were absent: David M. Feldman, Dr. Robert "Bob" H. McPherson, and Tom P. Allen (ex-officio).

Chairwoman Cásarez announced that a quorum of the Directors was present.

- E. Chairwoman Cásarez noted that a draft of the minutes of the Corporation's meeting on April 14, 2017 had been distributed to the board. Dr. Mitchell made a motion to approve the minutes of the April 14, 2017 meeting, and the motion was seconded by Ms. Blancett. The motion passed unanimously, and the minutes of the April 14, 2017 meeting were adopted.
- F. Chairwoman Cásarez reported that under the terms of the Corporation's Bylaws, the board must appoint or reappoint all Corporation officers annually. Chairwoman Cásarez made a motion to reappoint Dr. Peter Stout as President, Mr. David Leach as Treasurer, and Ms. Chapman as Secretary for the Corporation during the next fiscal year or until he or she is no longer employed by the Corporation. Vice Chair Thompson seconded the motions. The motions passed unanimously. Chairwoman Cásarez reported that the Vice President position would remain vacant until the position of Chief Operations Officer (COO) is filled.
- G. Chairwoman Cásarez asked if any members of the public wished to address the board. She noted that no one asked to address the board and the meeting continued.

H. Chairwoman Cásarez provided a Chair's report. She reported that the search for a COO is underway and thanked Vice Chair Thompson for her participation in the interview process. Chairwoman Cásarez reported that Mr. Graves and Dr. McPherson agreed to serve another term as members of the board and noted that she has provided recommendations for potential board members to fill the vacancies. Chairwoman Cásarez thanked Dr. McPherson for touring the Houston Forensic Science Center (HFSC) with Councilmember Dwight Boykins.

Dr. McPherson joined the meeting at approximately 9:06 a.m.

Chairwoman Cásarez reported that District Attorney Kim Ogg is scheduled to tour HFSC next week. She reported that HFSC staff attended last month's Texas Forensic Science Commission (TFSC) meeting and the meeting was successful. Chairwoman Cásarez asked Ms. Chapman to share a link to the recent Samantha Bee story, featuring James Miller, manager of HFSC's controlled substances section, on field drug tests. Chairwoman Cásarez reported that David Leach, HFSC's Treasurer and Chief Financial Officer, provided a presentation and noted that the board would be voting on an amendment to the FY'18 budget. She reported that the recent meetings regarding the HFSC budget were positive and thanked City of Houston (COH) Finance, Mayor Turner, and his staff for their collaboration. Chairwoman Cásarez asked that the members of the board complete the Financial Conflict of Interest Disclosure forms and provide to Ms. Chapman.

I. Dr. Peter Stout, President and Chief Executive Officer, provided a report including a discussion of the lab's operations in May 2017. He provided new concepts for the graph available in monthly operations reports and on the HFSC website regarding turnaround time (TAT) and backlogged requests across all sections. Dr. Stout reported that the total average TAT across all sections in May 2017 was 33 days. He reported that the largest backlogs are in the latent print and biology sections. He reviewed the average total TAT, backlogged requests, average process TAT, and wait gap since the start of the HFSC. He reviewed the monthly average of requests received at the HFSC. He reviewed the CSU self-disclosure presented at the May 26 TFSC meeting. Dr. Stout and members of the board discussed the crime scene unit (CSU) disclosure. The TFSC appointed a study panel to learn from HFSC's progress and propose guidelines for CSU activities statewide. Dr. Stout reviewed the plans for CSU over the next six months and reported that HFSC's CSU academy will begin on June 26. Mr. Jerry Peña, Director of CSU, provided information on the CSU academy curriculum; he thanked CSU supervisors, Alison Hutchens and Carina Haynes, for their work on the curriculum. Mr. Peña reported that the Medical Examiner's Office, Harris County District Attorney's Office, Houston Police Department (HPD) homicide division, HPD special investigations unit, HPD training academy, Mr. Anthony Graves, and Dr. Itiel Dror are collaborating and participating in HFSC's CSU academy. Chairwoman Cásarez thanked HPD Chief Acevedo and congratulated HFSC on this effort. Dr. Stout reviewed the DNA citizen complaint, toxicology self-disclosure, and DNA self-disclosure presented at the May 26 TFSC meeting. Dr. Stout reviewed the recent outreach activities at the HFSC. Dr. Stout reported that meeting continue with the University of Houston and HFSC is having conversations with the Joyful Heart Foundation regarding collaborative opportunities. He reported that Ms. Callan Hundl is now an ASQ Certified Quality Process Analyst. With respect to staffing, Dr. Stout reported that as of May 31, the HFSC employs 178 staff members including 21 COH civilians, 17 COH classified, and 140 HFSC employees. He provided an update on the activities and casework of all HFSC sections.

Dr. Stout provided an update on Client Service/Case Management toxicology support, DNA mixture project, Globalfiler, the Lean Six Sigma project, and the Combined DNA Index System (CODIS). Dr. Stout reported that HFSC is working with the HPD to prioritize backlogged cases and noted that statements indicating that the latent print backlog is increasing are incorrect; in fact, the backlog is decreasing.

- J. Mr. Steve Case, HFSC's Controller, provided a Treasurer's report. Mr. Case reviewed the spending details for the period of July 1, 2016 through May 31, 2017, the year-to-date (YTD) versus budget, and the full year budget amount and percentage spent YTD. Mr. Case reported that Mr. Leach will present proposed FY'17 budget adjustments at the July board meeting. He provided the balance sheet and a report on the Center's grants as of May 31, 2017. Mr. Case reported that HFSC's annual independent financial audit begins in July and will include an audit of the 2014 DNA grant. Mr. Case reported that HFSC's audited financials are due to the COH by October 1 and Mr. Leach will present the audit at the September board meeting.
- K. Dr. Stout presented the proposed FY'18 budget revisions. Dr. McPherson made a motion to approve the proposed FY'18 budget revisions as presented and Ms. Blancett seconded the motion. The motion passed unanimously.
- L. Dr. Stout provided a Quality Division Update for May 2017. He reviewed the testimony monitoring, proficiency tests, and blind quality control (BQC) program portions of the report. Dr. Stout reviewed the Blind Quality Testing Project Update for May 2017 and reported that the HFSC and the HPD continue to work together to get blind controlled-substances samples for HFSC's BQC program. He reviewed the audits and inspections portion of the report. He noted that the yearly internal audits for the latent print and biology sections will be completed by August. Dr. Stout provided an update on the quality division notifications including incidents, corrective, and preventive actions.
- M. There being no other business, the meeting was ADJOURNED at 10:34 a.m.

Houston Forensic Science Center, Inc.
By:
Ashley Chapman
Secretary

# HFSC's FY18 Budget Amendment

Getting to the RIGHT ANSWER at the RIGHT TIME

# HFSC's FY18 Budget Amendment

## Major Changes

- Delay capital spending
- Streamlined organization through reallocation of Trace resources and management structure
- Extended HFSC's use of HPD's vehicles for FY18
- Implemented Case Acceptance Policy for Biology
- Rollover any FY17 funds into FY18
- Leverage continued operational efficiency gains

(In '000's)	FY14	FY15	FY16	FY17	FY18 v1	FY18 v2	Change in FY18 Budget
Adopted Budget	\$21,140	\$22,708	\$24,140	\$24,140	\$28,328	\$24,140	(\$4,188)
Net Current Assets at year end	\$449	\$800	\$2,673	\$1,494		\$1,624	\$0
Supplemental Request				\$740	\$1,480	\$1,480	\$0
Total Budget	\$21,589	\$23,508	\$26,813	\$26,375	\$29,808	\$27,244	(\$2,564)
Tests Requested		28,900	31,800	24,431 (1 <sup>st</sup> 9 mo)			
Tests Completed		31,402	27,700	22,998 (1 <sup>st</sup> 9 mo)			
Yr. over Yr. Change in Total Budget		9%	14%	-1.6%	13.0%	3.3%	

			Version 1		Version 2			
			BOD Appr'd		Proposed			
Revenue	Revenues:		FY18 Budget		FY18 Budget		hange	Reason for Change
	411000	City of Houston-Appropriations	\$ 22,68	0 \$	24,160	\$	1,480	Full year's amount approved by MST for increases to Latent & CSU
		Fund 2213	5,20	7	7,239		2,032	
		HFSC Operations	17,47	3	16,922		(552)	
	415000	City of Houston Direct OH-Appro	1,46	0	1,460		-	
	440000	Grants	1,01	6	1,016		-	
	450000	Forensic Services	5	0	50		-	
	450002	Interest Income		5	5		-	
Total Inc	Total Income		25,21	1	26,691		1,480	
Expense	es:							
	Pers	onnel:						
	500010	Salary Base - Civilian	12,41	1	12,843		432	Positions moved from CoH to HFSC
	501070	Pension - Civilian	77	4	801		27	
	502010	FICA - Civilian	89	3	924		31	
	503010	Health Insurance - Active Civil	1,13	3	1,172		39	
	503015	Basic Life Ins - Active Civil	7	0	73		2	
	503060	Long Term Disability - Civilian		1	1		0	
	503090	Workers Comp - Civilian Adm	16	1	167		6	
	504031	Unemployment Taxes - Admin	1	6	17		1	
			15,45	9	15,998		539	
4								

			Version 1	Version 2		
			BOD Appr'd	Proposed		
			FY18 Budget	FY18 Budget	Change	Reason for Change
	Supplies:					
511010		Chemical Gases & Special Fluids	12	14	1	Changes made based on updated forecast model
511040		Audio Visual Supplies	1	-	(1)	
511045		Computer Supplies	69	58	(10)	
511050		Paper & Printing Supplies	30	32	2	
511055		Publications & Printed Material	23	22	(1)	
511060		Postage	1	1	0	
511070		Miscellaneous Office Supplies	100	101	1	
511080		General Laboratory Supply	1,208	1,208	-	
511090		Medical & Surgical Supplies	0	0	0	
511095		Small Technical & Scientific Eq	21	22	2	
511120		Clothing	16	23	7	
511125		Food/Event Supplies	24	20	(4)	
511130		Weapons Munitions & Supplies	4	9	5	
511145		Small Tools & Minor Equipment	6	11	5	
511150		Miscellaneous Parts & Supplies	-	5	5	
			1,515	1,514	(1)	
	Services:					
520100		Temporary Personnel Services	<u>-</u>	-	-	
520105		Accounting & Auditing Svcs	33	33	(0)	
520107		Computer Info/Contracting Svcs	9	28	20	
520109		Medical Dental & Laboratory Ser	175	175	-	
520110		Management Consulting Services	100	100	-	
520112		Banking Services	4	3	(0)	
520113		Photographic Services	0	0	-	
520114		Misc Support Serv Recruit Relo	98	90	(8)	
520115		Real Estate Rental	1,061	1,079	18	
520118		Refuse Disposal	2	4	3	
520119		Computer Equip/Software Maint.	298	557	258	Original budget was understated and add'l equip't & licences for add'l personn

		Version 1	Version 2		
		BOD Appr'd	Proposed		
		FY18 Budget	FY18 Budget	Change	Reason for Change
520121	IT Application Services	45	43	(3)	
520123	Vehicle & Motor Equip. Services	8	6	(2)	
520124	Other Equipment Services	249	273	24	
520143	Credit/Bank Card Svcs	2	1	(0)	
520520	Printing & Reproduction Serv.	14	16	2	
520605	Public Information Svcs	10	12	2	
520705	Insurance (Non-Medical)	142	142	-	
520760	Contributions	1	1	-	
520765	Membership & Prof. Fees	43	46	3	
520805	Education & Training	132	182	50	CSU Academy
520815	Tuition Reimbursement	19	25	6	
520905	Travel - Training Related	130	130	-	
520910	Travel - Non-training Related	20	20	-	
521405	<b>Building Maintenance Services</b>	31	31	-	
521505	Utilities	16	13	(3)	
521605	Data Services	48	56	8	
521610	Voice Services, Equip & Labor	78	73	(5)	
521705	Vehicle/Equipment Rental/Lease	13	9	(4)	
521725	Other Rental Fees	13	22	9	
521730	Parking Space Rental	148	148	-	
521905	Legal Services	25	25	-	
522205	Metro Commuter Passes	64	64	-	
522305	Freight	25	22	(3)	
522430	Misc. Other Services & Chrgs	158	154	(4)	
532000	Sub-Contractor (COH)	5,207	3,346	(1,861)	Positions moved to HFSC
		8,419	6,961	(1,458)	
	Services without CoH	3,212	3,615	403	

				Version 1	Version 2		
				BOD Appr'd	Proposed		
				FY18 Budget	FY18 Budget	Change	Reason for Change
	No	n-Capit	al Expenditures				
	551010		Furniture and Fixtures	100	100	-	
	551015		Computer Equipment	160	250	90	Add'l equipment for IT as we move off of HPD's network
	551025		Scientific/Medical Equipment	20	20	-	
		Total	Non-Capital Expenditures	280	370	90	
	Ca	pital Ex	penditures				
	170140		Improvements	-	-	-	
	170210		Furniture & Fixtures	-	-	-	
	170230		Computer Hardware/SW	-	-	-	
	170240		Scientific/Foren Eqmt	1,195	662	(533)	Only LIMS and Morphotracs remain
	170980		Const in Progress	-	-	-	
		Total	Capital Expenditures	1,195	662	(533)	
Total Exp	pense and Cap	ital Befo	ore Depreciation	26,868	25,504	(1,364)	
	561230		Depreciation	-	432	432	non cash amount that does not affect the budget
	620000		HPD-Reimbursed Expenses	-	-	-	
	669000		Reconciliation Discrepancies	-	-	-	
Total Exp	pense and Cap	ital Afte	r Depreciation	26,868	25,937	(932)	
				(1,657)	755	2,412	
Other Ex	cpense:						
	610000		City of Houston Direct Overhead	1,460	1,460	-	
			Grant and Training Expense	1,016	1,016	-	
				-	-	-	
	Net Ordinary I	ncome	After Capital Expenditures	(4,133)	(1,721)	2,412	
			•				

Key Financial Metrics					
	FY15	FY16		FY17 B	
	Actual	Actual	FY17B v1	v2	FY18B
Funds Received from City of Houston	22,708	24,140	24,140	24,880	25,620
Percentage change		6%	0%	3%	3%
Personnel Expenses	15,422	18,191	19,117	18,328	19,344
Percentage change		18%	5%	1%	6%
Supply & Services Expenses	3,036	4,915	3,895	5,297	5,129
Percentage change		62%	-21%	8%	-3%
Capital & Non-Capital Expenses	1,204	1,218	2,126	1,506	1,032
Percentage change		1%	75%	24%	-32%

# Operations report

July 14, 2017



# Updates

- New COO. Dr. Amy Castillo start July 15.
- Symposium/National Forensic Science Week (September 17-23)
  - September 16: Crime Scene House Open House
  - September 21: Private screening Mariska Hargitay documentary "I Am Evidence"
  - September 22: Evidence Handling and Risk Management symposium
- HFSC Appreciation Day: July 21, 4 to 7 p.m.
- Corporate member of the American Society for Quality (ASQ)

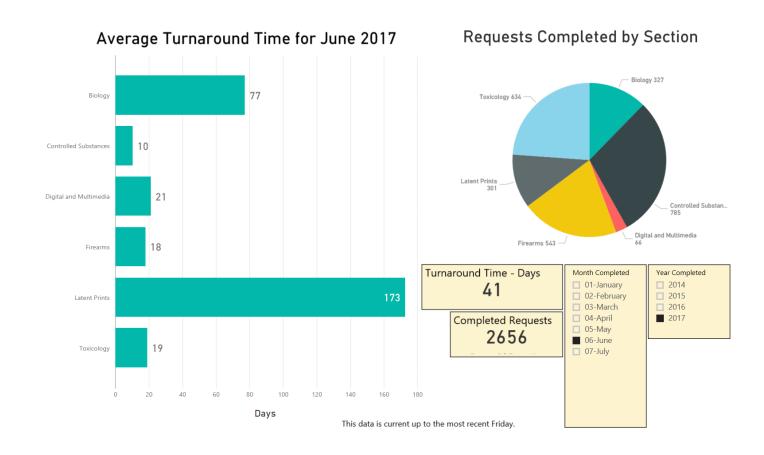


# HFSC at a glance:

• July 7: Backlogs >30 days

• Latents: 2,632

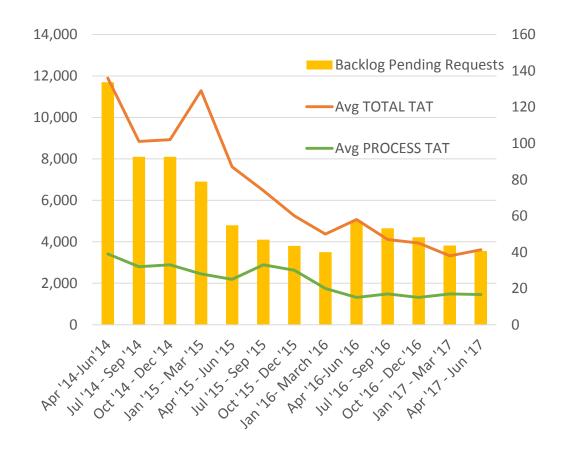
• Biology: 706





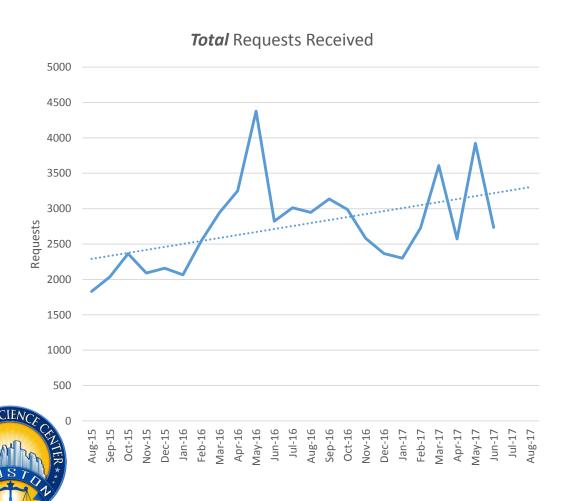
# From the start of HFSC

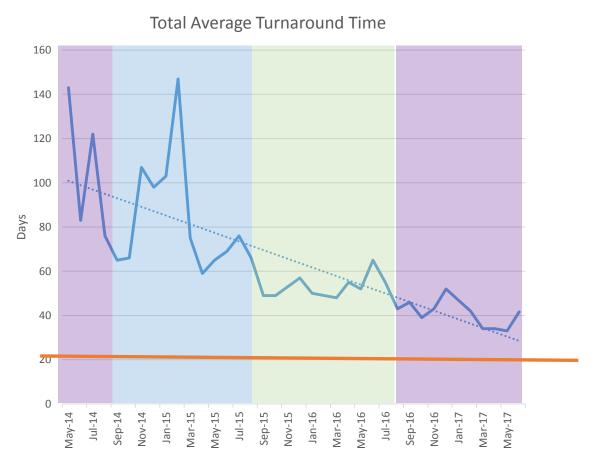
- 69% in Avg TOTAL turnaround time
- 69% in backlogged requests
- 57% in Avg PROCESS turnaround time
- **₹**74% in WAIT gap





# Requests received





# Self Disclosures

- Toxicology Self-Disclosure to TFSC
  - Affected 2 cases
  - An issue with how controls and calibrators were manufactured for screening
- FBIO Disclosure to ANAB
  - Finalization of CODIS issues
  - Concurrently sent to TFSC
- FMU Disclosure to ANAB
  - 11 reports with logo, work done prior to accreditation
  - 1 report with logo and language about analysis outside of scope. Does not appear we did work outside of scope, but confusing
  - All have been remedied



# Outreach activities

- June 16: HCDAO leadership toured lab
- June 20: Meeting with Andy Icken, Steven David from Mayor's office
- June 27: News conference with Mayor, HPD chief, DA's office, DEA on carfentanil



## New Certifications

Spencer Ledesma – LEVA Certified Forensic Video Technician

• Jose Ramirez - LEVA Certified Forensic Video Technician

Amanda Jarding- IAI Certified Crime Scene Investigator (CCSI)



# Staffing

- 194 Staff as of June 30
  - 20 COH Civilians
  - 15 COH Classified
  - 159 HFSC
- 16 open positions as of June 30; 8 offers accepted
- Start dates after June 30
  - 1 Chief Operations Officer
  - 1 Client Services/Case Management Specialist
  - 3 Crime Scene Investigators (Experienced)
  - 1 Forensic Analyst Biology/DNA
  - 1 Latent Print Examiner
  - 1 Quality Specialist

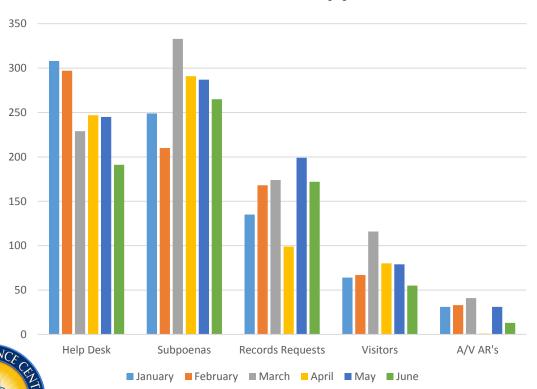
#### 8 Vacancies

- 2 Crime Scene Unit Supervisors
- 1 Forensic Analyst Multimedia
- 1 Forensic Analyst Biology/DNA
- 3 Latent Print Examiners
- 1 Quality Specialist

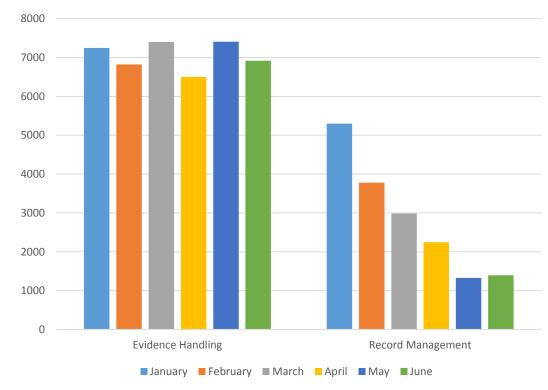


# CS/CM -- June

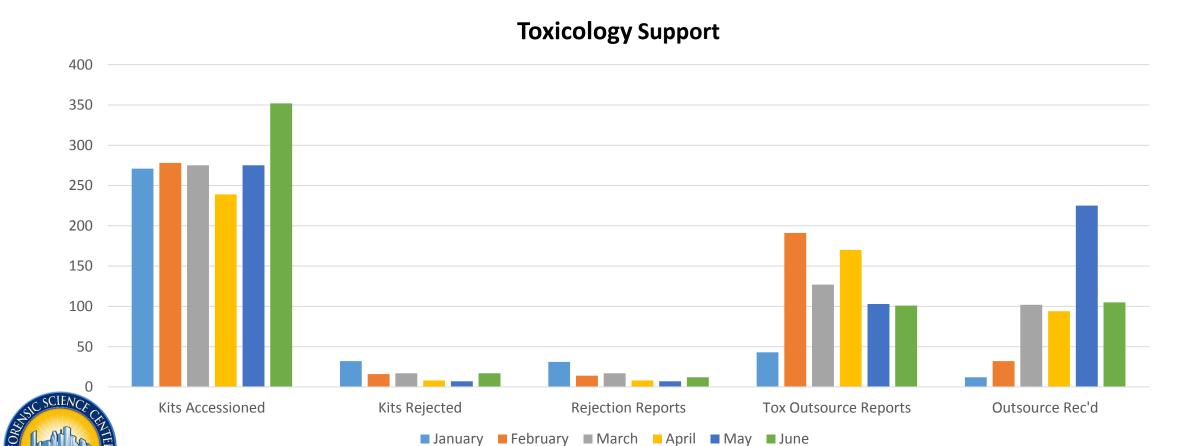
### **Administrative Support**



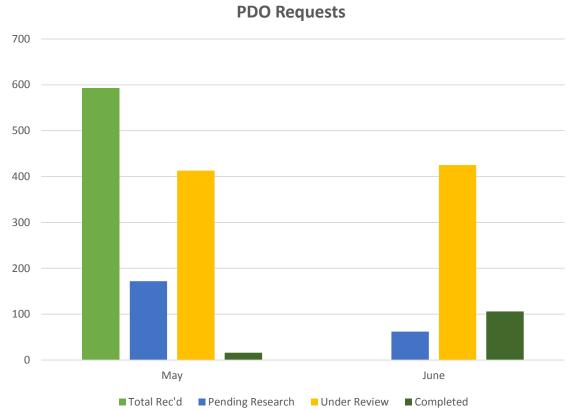
### **Records Management & Evidence Handling**

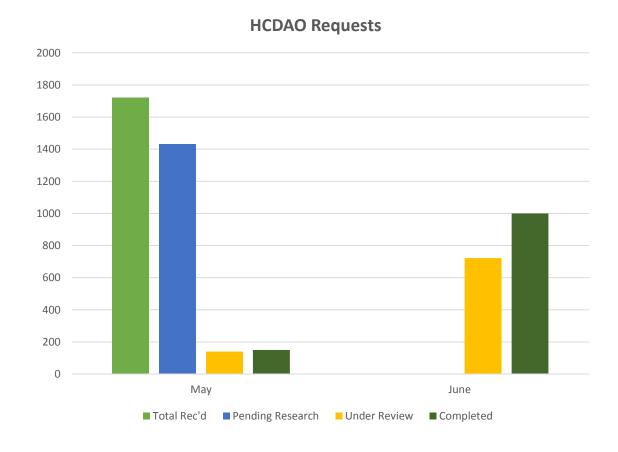


# CS/CM -- June



# DNA Mixture Project







# Score Card

TAT for the WHOLE section. Arrow gives trend relative to last month



EOM >30 day
2

Critical issues

1

Total Average TAT from request to report for individual workflows in a section

Pending requests >30 days at the End of the Month (EOM). Total in the box.

Section specific targets or,

<30 days, <1% backlog Green

>30days<40Days, >1% <5% backlog Yellow

>40days, >5% backlog RED

### **Critical issues**

- Top three issues impacting quality and productivity
- 0-1 Green, 2 Yellow, 3 Red

### **Projections for next 90 days**

• Top 3-4 issues expected for quality and productivity in the coming months. Including targets and notable events

# Controlled substances

Total TAT

11

EOM >30 day

Critical issues

2

CS: 11-day avg,

3 pending requests >30 day

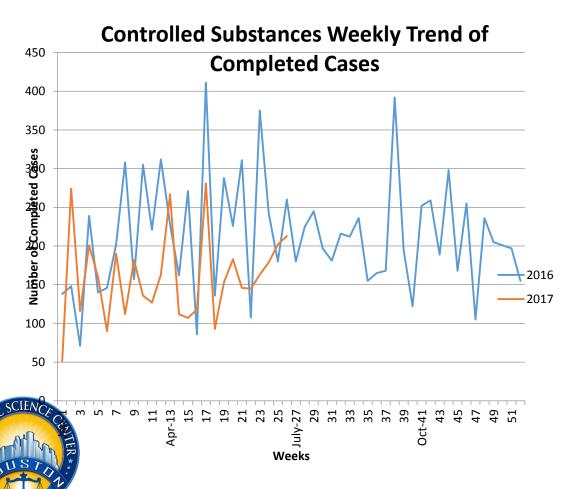
**Target:** <14 days

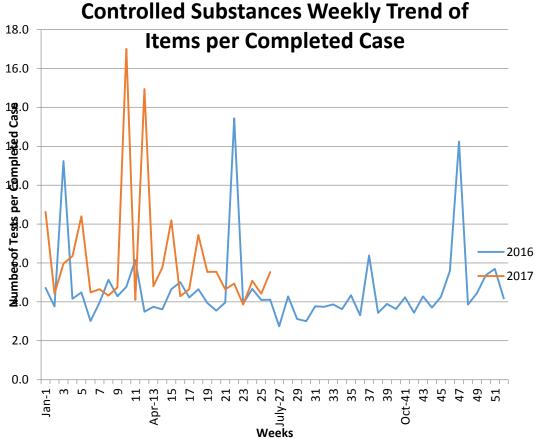
### **Critical issues**

- Carfentanil
- Potential impacts of additional expedited case needs

- Continued sub 15-day TAT
- Continued pressure on resources from increased case complexity
- Approximately 800 requests/month
- Continue 0 EOM >30day

# Monitor impact of MMDP





# **Firearms**

Total TAT

19

EOM >30 day

Critical issues

1

Exams: 18-day avg,

1 pending requests >30 day

**IBIS**: 20-day avg,

4 pending requests >30 day

**Target:** <25 days

### **Critical issues**

 First month ever with more than 500 IBIS requests

- 48-hour NIBIN results working well -- 16 hits affecting 32 investigations
- Continued TAT sub 25 days
- Continued avg 50 exams and 400 IBIS
- Continue 0 EOM >30day

# Digital and Multimedia

Total TAT

21

EOM >30 day

Critical issues

**A/V**: 69-day avg,

36 pending requests >30 day

**Digital**: 9-day avg,

0 pending requests >30 day

### **Critical issues**

- Adaptation to sustainable workflow
- Internal audit findings
- Corrective actions from audit

- Small backlog in A/V as we address issues from audit. Monitor for sustainability
- Remediation from internal audit

# Toxicology

Total TAT

19

EOM >30 day

20

Critical issues

1

Alcohol: 12-day avg,

0 pending request>30 day

Tox: 37-day avg

20 pending requests >30 day

Out-Tox: 19-day avg

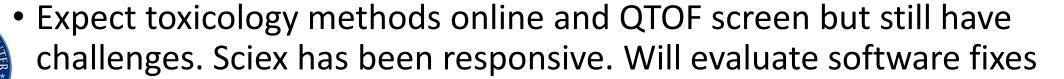
0 pending requests >30 day

### **Critical issues**

Legacy GC/MS instruments

### **Projections for next 90 days**

• DWI alcohol sub 21 days (target threshold)



# Forensic Biology

SA Kit: 78-day avg SA "other" 101-day avg,

177 pending SAK requests >30 day

FBIO 118-day avg DNA 325-day avg

485 total pending requests >30 days

All SA requests are in processing





Critical issues

### **Critical issues**

- Currently down, recruiting 1 analyst, 2 supervisors (mgmt. re-org)
- Stop-at-Quant Launched April 10, still analyzing PRE-Stop-at-Quant data
- SAK backlog elimination delayed from end of July to end of August – 47 kits not in process

- Work built up while proving increased capacity of lab process. Concurrently, 25% of writer staff turned over, analytical chemistries changed, new lab workflow implemented
- Quality assessed throughout process, pre- and post-mortems
- Analyst productivity (reports per analyst) is higher during pilot than pre-pilot
- Globalfiler generates 50% more data per sample
- 3 new hires started 6/26; training complete for SAK processing by early August

# CODIS

# Slow reporting of HPD case-to-case matches

 Researched 601 case-to-case hits from 1/1/2014 to 4/15/2016

### Remedy and future management

- All cases have been researched
- All notifications complete
- Spot checking hits completed
- April 11-13: federal audit completed
- Final CAR in review for closure
- CAR sent to ANAB and TFSC



## Latents







**Comparisons**: 202-day avg TAT from request,

2,551 pending requests >30 day

**Processing**: 49-day avg TAT from request,

81 pending requests >30 day

### **Critical issues**

- Backlogged cases TAT increase due to age
- New personnel (3 on board, 1 in August)
   On-going recruitment
- MorphoTrac AFIS Connections/Training

- Auto request and prioritization discussions
- MorphoTrac units received, working with county to connect
- Working with HPD to prioritize backlogged cases

CSU

Call outs
43

Critical issues

2

**CSU Callouts**: 43

Cars at VEB: 10

### **Critical issues**

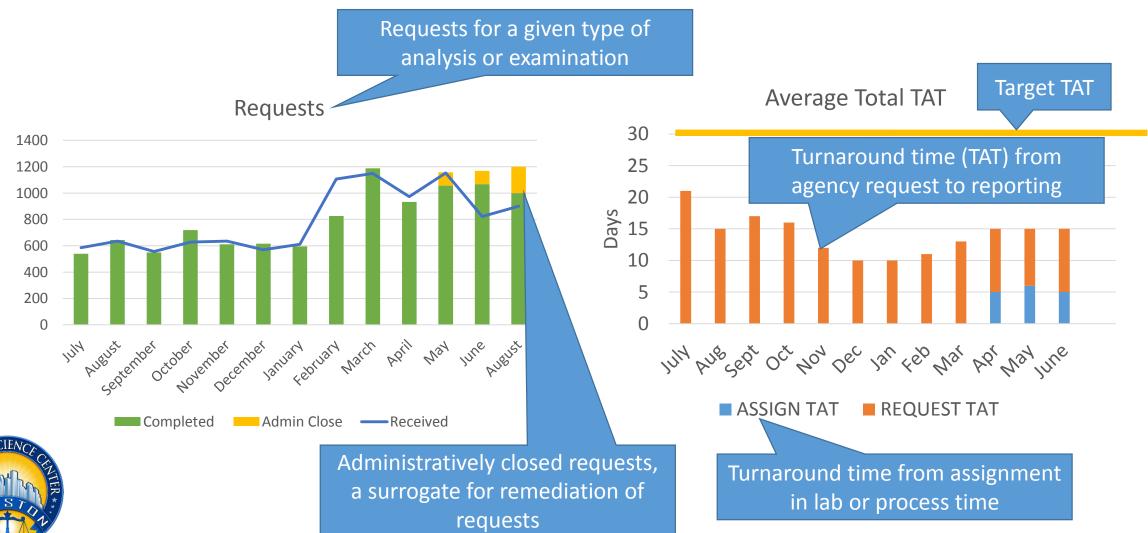
- Staffing and recruiting
- Training new CSIs

- Complete CSI Academy which consists of over 400 hours of classroom and practical training, followed by four weeks of field and mock courtroom training
- The CSI Academy includes presentations from 7 external entities, among them HPD Homicide/SIU, HCIFS, HPD Training Academy, Anthony Graves, Metal Detector Training, Harris County DA's Office, Itiel Dror
- Classifieds transition back to HPD by November
- Continue training and efforts toward accreditation

# Detail data



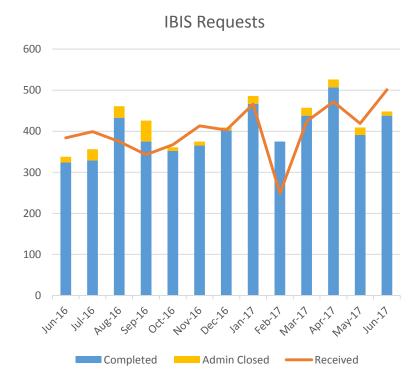
# Explanation of graphs

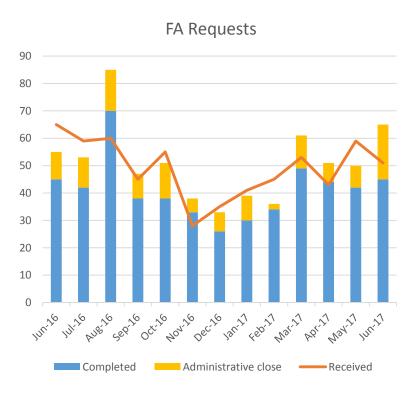


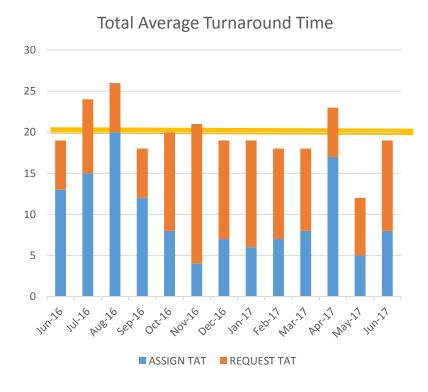
## Controlled substances



### Firearms



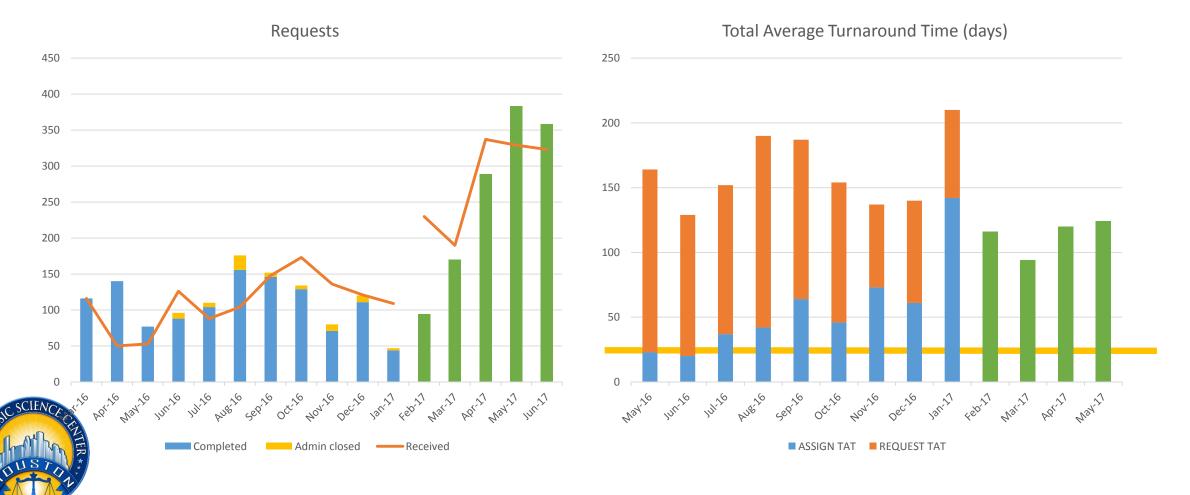






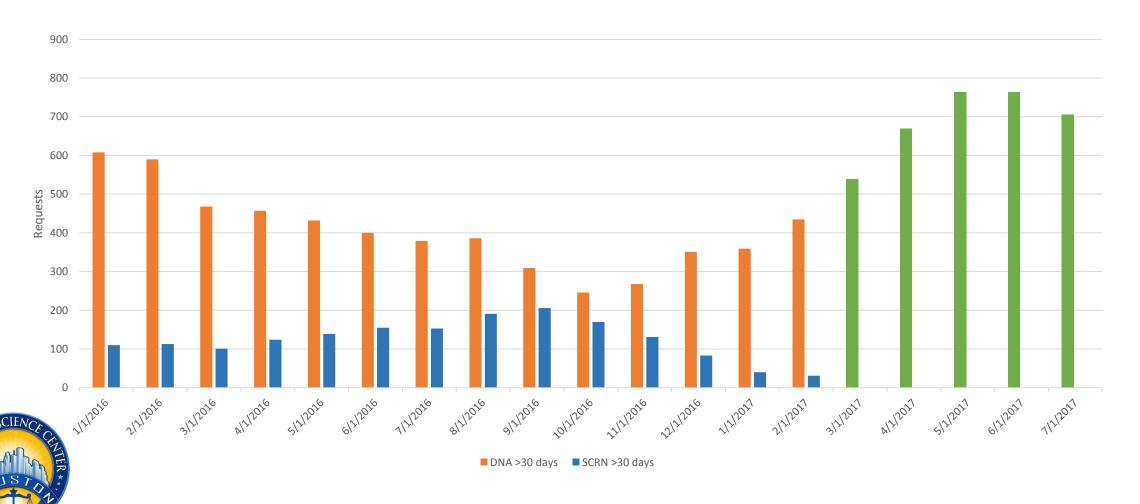
# Forensic Biology -- Total

Note: change in presentation at February 2017. Requests now for FBIO and Sexual Assault Kits. Turnaround time is a combined average time. Green bars represent the change in metric status.

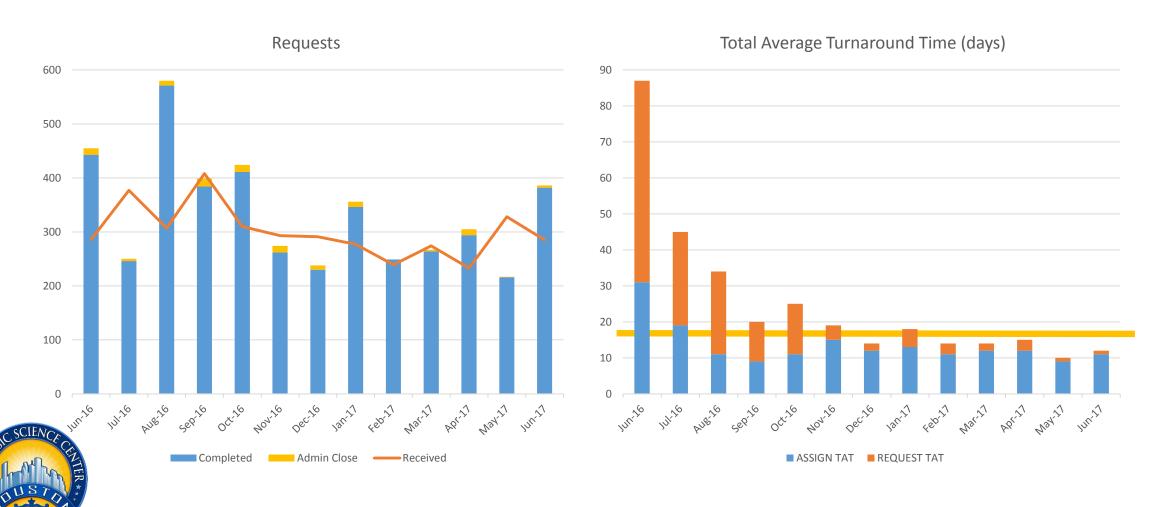


# Total DNA Backlog (>30 day) requests by month

Note: change in presentation at February 2017. Total requests represent SAK and FBIO requests (green bar).

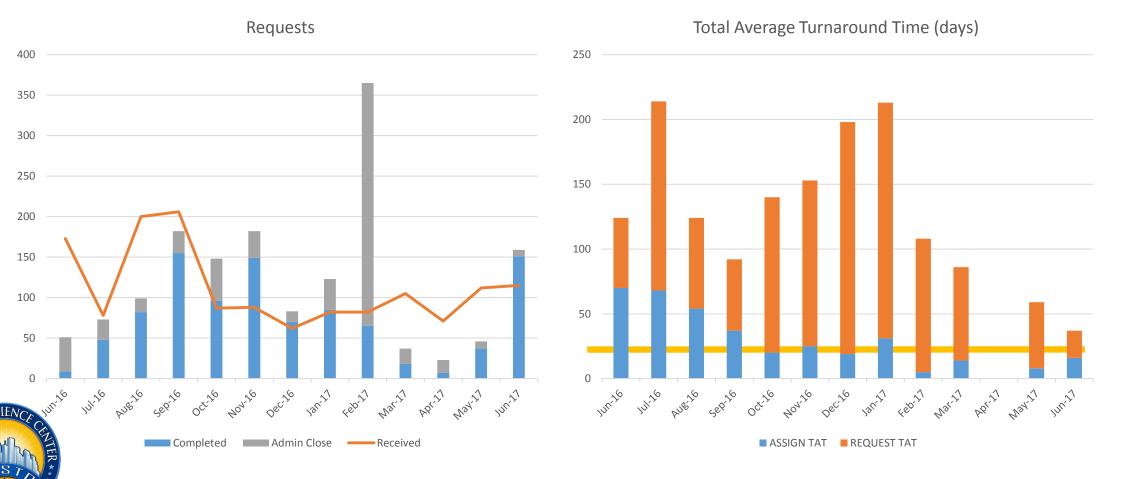


# Toxicology: Alcohol

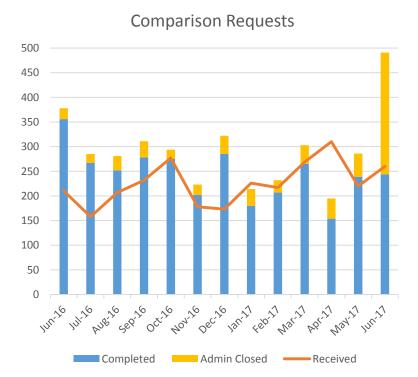


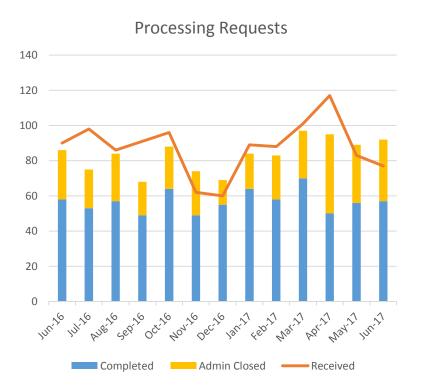
# Toxicology: Other Drugs

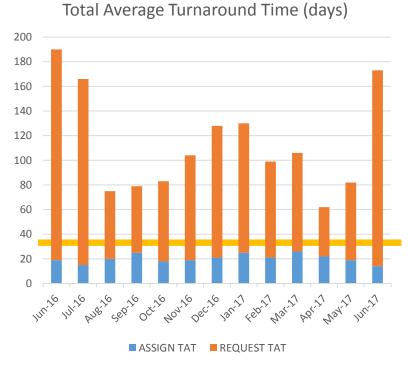
Approximately 300 legacy toxicology analysis cases that preceded HFSC were closed out in February. With the collaboration of HPD, no analysis was conducted, but reports were issued with instructions for ordering analysis should it be needed.



## Latents

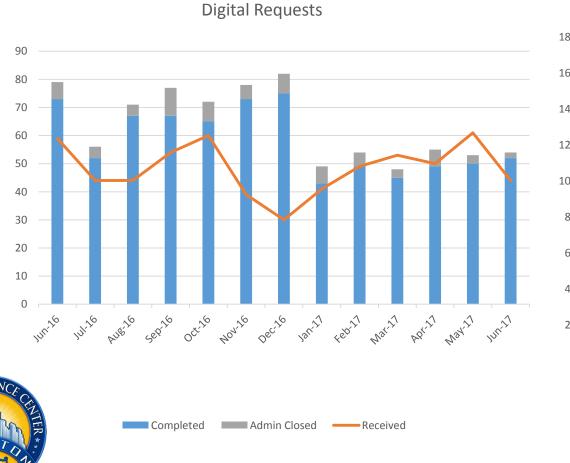


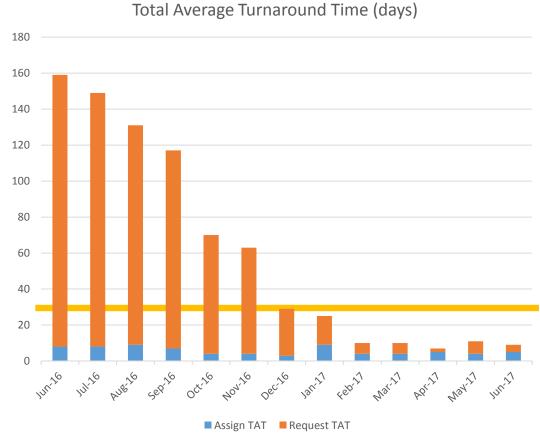




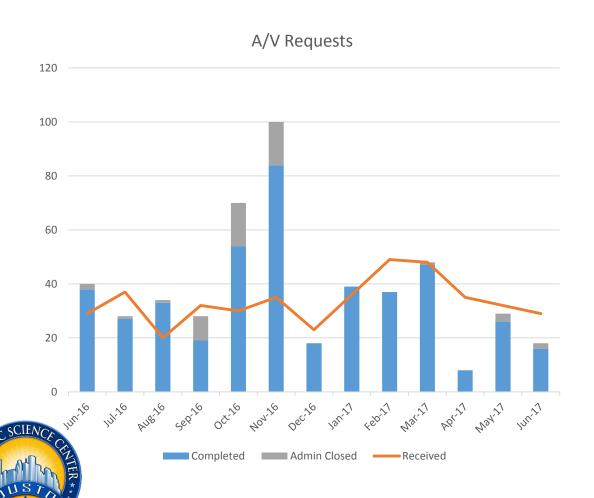


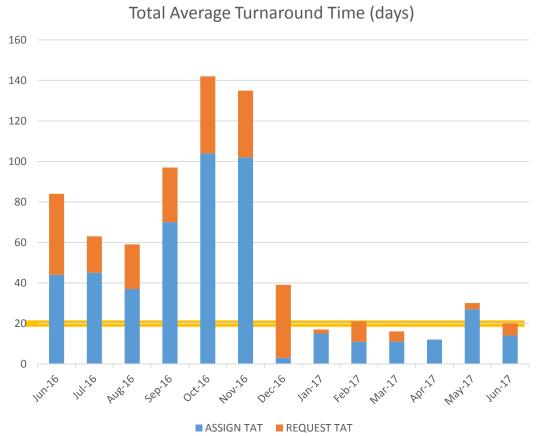
# DME -- Digital



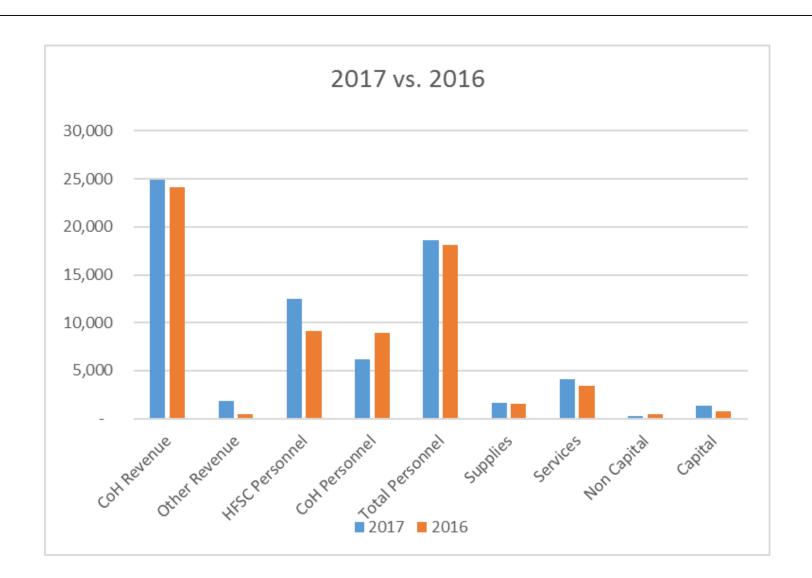


# DME -- A/V

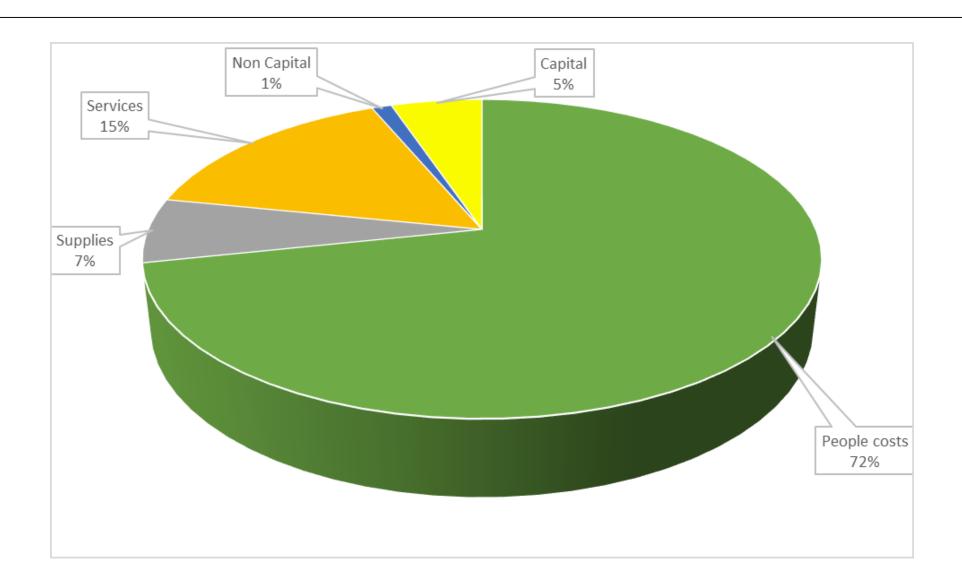




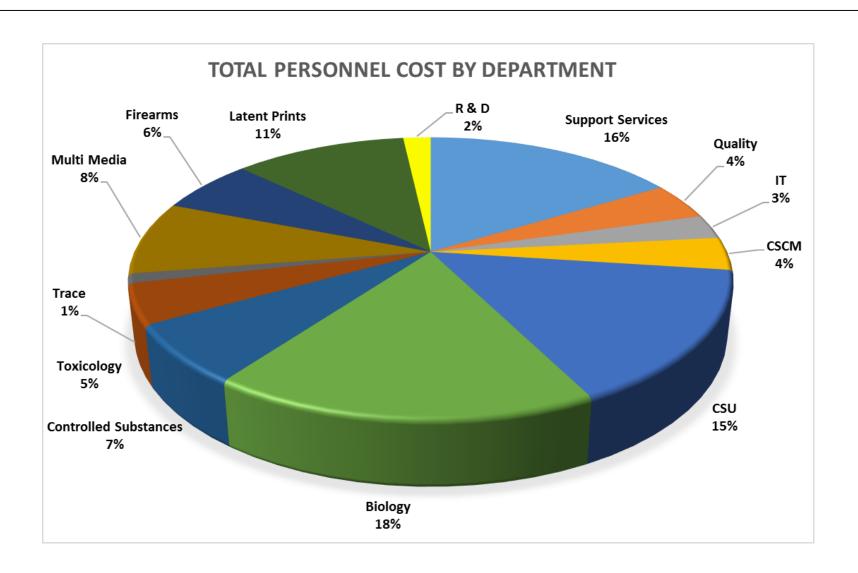
# HFSC YEAR OVER YEAR COMPARISON BY CATEGORY



## HFSC SPENDING BY CATEGORY



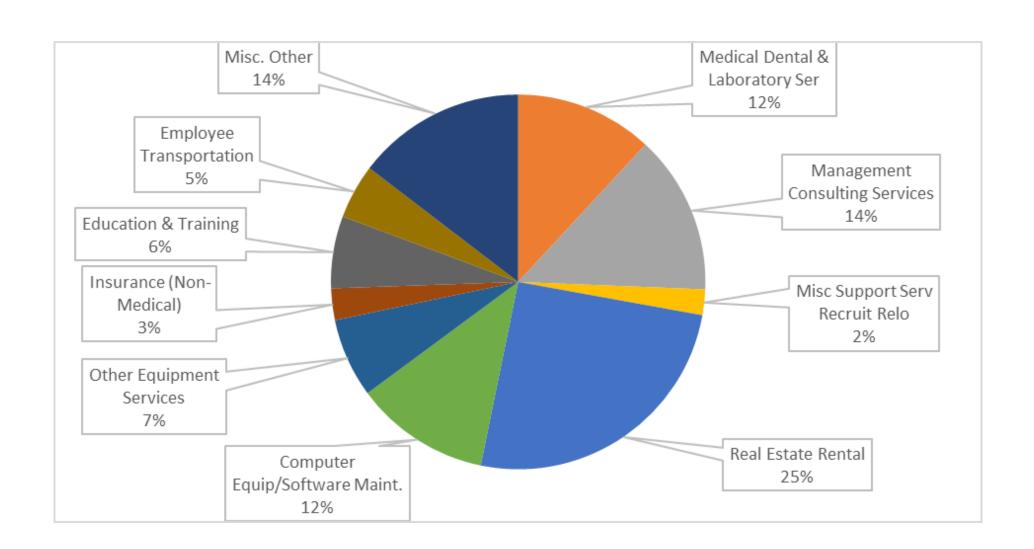
# HFSC TOTAL PERSONNEL COST BY DEPARTMENT



# Comparison of HFSC Avg. cost per FTE vs. CoH

Total Cost per FTE (in 000'	s)	
	2017	2016
HFSC	88	92
City of Houston	127	126
% cost of CoH vs. HFSC	44%	38%
HFSC FTE's	141	100
CoH FTE's	49	71

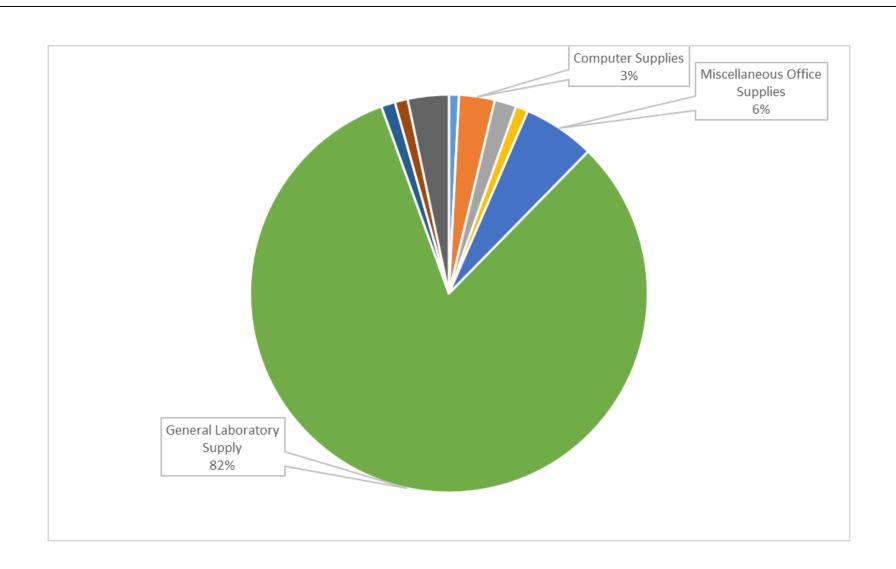
## HFSC SERVICES - DETAIL



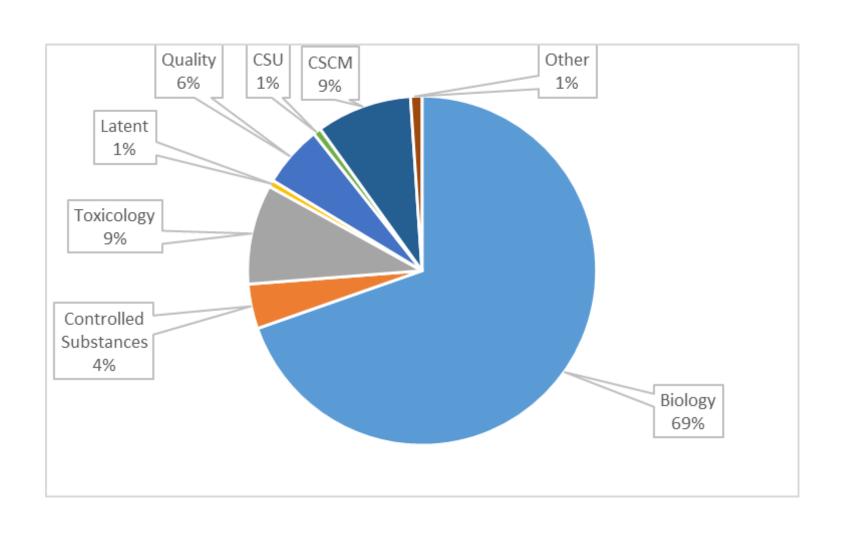
# HFSC SERVICES – Consulting detail

Management Consulting Se	Management Consulting Services								
Blazek & Vetterling	Annual Audit	18							
David Fox	LIMS/IT	7							
Green Forensics	CSU	74							
Red Mitten	Grants	51							
Norton rose Fulbright	Legal	10							
Bode Cellmark Forensics	Lean Six Sigma	359							
University of Houston	Building	25							
Other		5							
		550							

# HFSC SUPPLIES - DETAIL



## HFSC GENERAL LAB SUPPLIES - DETAIL



# HFSC FIXED ASSETS & GRANTS

Fixed Assets	HFSC	Grant
Gene Mapper software		18
STRmix Software		310
Mideo Imaging Warkstation		67
DNA investigator Automation wo	orkstation	113
Leeds LSV2 Spectral Vision System	m	60
Freezers (4)		24
Grant asset transferred from CoH	I 186	
Toxicology workstation	9	
Controlled Substances balance	10	
Justic Trax LIMS	504	
	709	592

<b>Grant Spending by Category</b>	
Personnel	147
Supplies	342
Services	641
Non Capital	42
Fixed Assets	592

HOUSTON FORENSIC SCIENCE CENTER, INC.																		
CC	MPARA	ATIVE STATEMENT O	F ACTIVI	TIES - A	CCRUAL BAS	SIS												
Fo	the Perio	od July 1, 2016 through Ju	ıne 30, 2017	7														
				Cur	rent Mo	onth (Pre	limin	ary)				•	YTD				FY	17
			FY17	FY17	FY16			ance		FY17	FY17	FY16		Var	iance		FY17	% Year
			June 1- June 30, 2017	Budget	June 1 - June 30, 2016	Budget - Actual	%	FY17 - FY16	%	June 30, 2017	Budget	July 1-June 30, 2016	Vs. Budget	%	Vs. FY16	%	Budget V3	Completed
			00, 20	Duuget	00, 20.0	Buuget - Actual	/6	1117 - 1110	/0		Duuger	00, 20.0	V 3. Duage.	/0	V 3. 1 1 10	/0	Budget Vo	Completed
				# of Months							# of Months							
				1							12							
Rev	nues:												_					
	411000	City of Houston-Appropriations	\$ 2,136	\$ 1,952		\$ 185	9%	\$ 2,136		\$ 23,420	\$ 23,420		\$ -	0%	\$ 740	0%	\$ 23,420	100%
	415000	City of Houston Direct OH-Appro	122	122	122	0	0%	-	0%	1,460	1,460	1,460	(0)	0%	(0)	0%	1,460	100%
	416000	City of Houston - Safe funds	-	-	-	-	0%	- 1		5	-	9	-	0%	(9)	-100%	-	0%
	420000	Contributions	1	-	-	1	0%	1		14	-	7	5 14	0%	5	0%	•	0%
	425000	In-Kind Donations	-	-	2	(4)	0% -100%	(2)	-100%	20	50	37	(30)	0% -60%	(17)	0% -45%	50	40%
	426000	Training Services	227	85	46	142		181		1,771		350	750		1,421			
	440000 450000	Grants Forensic Services	- 221	60	(1)	(8)	167% -100%	1	391%	23	1,021	56	(77)	73% -77%	(33)	-59%	1,021	173% 23%
	450000 450001		-	•	(1)	(0)	-100%	1	0%	-	100	-	(11)	-77%	(33)	-59% 0%	100	0%
	450001	Miscellaneous Copy Fees Interest Income	_	1	0	(1)	-100%	(0)	-100%	4	10	17	(6)	-59%	(13)	0%	10	41%
Tota	Income	milerest micome	2,485	2,172	170	314	14%	2,316	1366%	26,718	26,061	24,617	656	3%	2,101	9%	26,061	103%
1012	income		2,400	2,172	170	314	1470	2,310	1300%	20,710	20,001	24,017	030	3%	2,101	976	20,001	103%
Expe	nses:																	
	Per	sonnel:																
	500010	Salary Base - Civilian	1,259	854	642	(405)	-47%	(617)	-96%	10,219	10,249	7,572	30	0%	(2,646)	-35%	10,249	100%
	501070	Pension - Civilian	77	53	38	(24)	-45%	(40)	-105%	634	639	446	5	1%	(188)	-42%	639	99%
	502010	FICA - Civilian	80	62	48	(19)	-30%	(33)	-68%	734	739	533	5	1%	(202)	-38%	739	99%
	503010	Health Insurance - Active Civil	62	61	47	(1)	-2%	(15)	-32%	730	730	514	-	0%	(216)	-42%	730	100%
	503015	Basic Life Ins - Active Civil	4	6	6	2	40%	2	33%	75	75	44	-	0%	(31)	0%	75	100%
	503060	Long Term Disability - Civilian	-	_	-	-	0%	-		-	-	0	-	0%	0	100%	-	0%
	503090	Workers Comp - Civilian Adm	6	3	3	(2)	-64%	(2)	-67%	36	41	59	5	12%	23	39%	41	88%
	503100	Workers Comp - Civil Claims	-	_	-	-		-		-	-	-	-	0%	-	0%	-	0%
	504030	Unemployment Claims - Admin	-	-	-	-		-		-	•	-	-	0%	-	0%	-	0%
	504010	Pension - GASB 27 Accrual	-	-	-	-		-		-	-	-	-	0%	-	0%	-	0%
	504031	Unemployment Taxes - Admin	1	1	0	0	8%	(1)	-1153%	12	12	8	-	0%	(4)	-47%	12	100%
			1,489	1,040	783	(449)	-43%	(705)	-90%	12,440	12,485	9,177	45	0%	(3,263)	-36%	12,485	100%

MPAR	ATIVE STATEMENT C	F ACTIVI	TIFS - A	CCRUAL BAS	219												
	iod July 1, 2016 through Ju			OONOAL DAG	510												
		2110 00, 2011		cont Ma	onth (Pre	lippin	ary)				,	/TD				ΓV	17
			Curi		ilui (Prei							עוו				-	1/
		FY17	FY17	FY16		Vari	ance		FY17	FY17	FY16		Var	iance		FY17	% Year
		June 1- June 30, 2017	Budget	June 1 - June 30, 2016	Budget - Actual	%	FY17 - FY16	%	June 30, 2017	Budget	July 1-June 30, 2016	Vs. Budget	%	Vs. FY16	%	Budget V3	Complet
			# of Months							# of Months							
			# 01 WOITHS							# 01 WOILLIS							
Su	ipplies:																
511010	Chemical Gases & Special Fluids	2	1	0	(1)	-53%	(1)		14	14	11	-	0%	(3)	-23%	14	1
511040	Audio Visual Supplies	-	0	_	0	100%	-		-	1	1	1	0%	1	100%	1	
511045	Computer Supplies	5	4	8	(1)	-29%	3	35%	49	50	70	1	2%	21	31%	50	
511050	Paper & Printing Supplies	2	3	1	0	15%	(1)	-72%	30	30	30	1	2%	(0)	0%	30	
511055	Publications & Printed Material	0	1	0	1	78%	(0)	-25%	17	17	18	1	3%	1	4%	17	
511060	Postage	-	0	0	0	100%	0	100%	1	1	1	-	0%	(0)	-27%	1	
511070	Miscellaneous Office Supplies	11	9	8	(2)	-22%	(3)	-33%	98	103	78	5	5%	(20)	-25%	103	
511080	General Laboratory Supply	227	119	233	(108)	-91%	6	3%	1,376	1,426	1,274	50	4%	(102)	-8%	1,426	
511090	Medical & Surgical Supplies	-	-	-	-		-		-	-	0	-	#DIV/0!	0	100%	-	
511095	Small Technical & Scientific Eq	1	2	0	1	71%	(0)	-118%	19	21	12	2	10%	(7)	-61%	21	
511110	Fuel	-	-	-	-		-		-	-	-	-	0%	-	0%	-	
511120	Clothing	0	3	-	2	93%	(0)		29	31	9	2	6%	(20)	-222%	31	
511125	Food/Event Supplies	1	2	1	1	40%	(0)	-44%	18	19	24	1	5%	6	26%	19	
511130	Weapons Munitions & Supplies	0	1	0	1	95%	0	71%	8	9	6	1	11%	(2)	-36%	9	
511145	Small Tools & Minor Equipment	0	1	-	1	72%	(0)		12	13	7	1	8%	(5)	-80%	13	
511150	Miscellaneous Parts & Supplies	1	1	0	0	5%	(1)	-2599%	6	7	1	1	0%	(5)	-849%	7	
		250	145	252	(104)	-72%	3	1%	1,675	1,741	1,541	66	4%	(134)	-9%	1,741	
Se	rvices:																
520100	Temporary Personnel Services	-	1	-	1	100%	-		7	8	2	1	0%	(5)	0%	8	
520105	Accounting & Auditing Svcs	2	3	2	0	20%	(0)	0%	29	30	32	1	3%	3	9%	30	
520106	Architectural Svcs	-	-	-	-		-		-	-	179	-	0%	179	100%	-	
520107	Computer Info/Contracting Svcs	-	3	-	3	100%	-		28	30	4	2	7%	(25)	-650%	30	
520109	Medical Dental & Laboratory Ser	5	41	7	36	88%	2	27%	477	497	174	20	4%	(302)	-174%	497	
520110	Management Consulting Service	s 76	48	22	(28)	-60%	(54)	-246%	550	570	334	20	4%	(217)	-65%	570	
520112	Banking Services	0	0	0	0	2%	(0)	-17%	3	4	3	1	13%	(0)	-17%	4	
520113	Photographic Services	-	0		0	100%	-		0	1	-	1	61%	(0)	0%	1	

	N FORENSIC SCIENCE																	
	ATIVE STATEMENT C			ACCRUAL BAS	SIS													
or the Peri	iod July 1, 2016 through J	une 30, 2017	7															
			Cur	rent Mo	onth (Pre	limir	narv)				,	YTD					FY:	17
		FY17	FY17	FY16	T T		iance		FY17	FY17	FY16		Var	iance			FY17	% Yea
		June 1- June 30, 2017	Budget	June 1 - June 30, 2016	Budget - Actual	%	FY17 - FY16	%	June 30, 2017	Budget	July 1-June 30, 2016	Vs. Budget	%	Vs. FY16	%	Bu	dget V3	Comple
			# of Months							# of Months								
			1							12								
	rvices:								-									
520114	Misc Support Serv Recruit Relo	21	8	4	(14)	-174%	(17)	-390%	89	94	112	5	5%	23	21%		94	
520115	Real Estate Rental	86	85	86	(1)	-1%	(1)	-1%	1,016	1,019	957	3	0%	(59)	-6%		1,019	
520118	Refuse Disposal	-	0	-	0	100%	-		4	5	-	1	10%	(4)	0%		5	
520119	Computer Equip/Software Maint		40	8	(6)	-14%	(37)	-458%	468	478	403	10	2%	(64)	-16%	Ц	478	
520121	IT Application Services	(29)	4	-	33	757%	29		42	52	38	10	19%	(4)	0%	Ц	52	
520123	Vehicle & Motor Equip. Services		0	0	(0)	-30%	0	2%	4	4	8	1	12%	4	53%		4	_
520124	Other Equipment Services	2	24	46	22	92%	44	96%	274	284	158	10	4%	(115)	-73%	_	284	_
520143	Credit/Bank Card Svcs	-	0	(0)	0	100%	(0)		1	1	1	1	33%	0	27%		1	
520145	Criminal Intelligence Services	-	-	-	-		-		-	-	-	-	0%	-	0%		-	
520520	Printing & Reproduction Serv.	-	1	1	1	100%	1	100%	13	14	14	1	7%	1	7%		14	
520605	Public Information Svcs	0	1	-	1	87%	(0)		10	11	3	1	9%	(7)	-203%		11	
520705	Insurance (Non-Medical)	9	9	10	(0)	-3%	1	5%	109	110	120	1	1%	11	9%		110	
520760	Contributions	-	0	-	0	100%	-		1	1	-	-	0%	(1)	0%		1	
520765	Membership & Prof. Fees	7	4	2	(3)	-71%	(5)	-278%	46	47	20	1	2%	(26)	-131%		47	
520805	Education & Training	3	7	28	4	61%	25	90%	87	87	112	-	0%	25	22%		87	
520815	Tuition Reimbursement	7	3	3	(3)	-101%	(4)	-113%	40	41	17	1	2%	(23)	-131%		41	
520905	Travel - Training Related	18	14	25	(4)	-30%	7	27%	163	168	143	5	3%	(20)	-14%		168	
520910	Travel - Non-training Related	2	1	2	(0)	-30%	0	16%	16	16	17	1	3%	1	6%		16	
521405	Building Maintenance Services	1	2	18	1	55%	17	95%	25	26	75	1	4%	51	67%		26	
521505	Utilities	0	1	1	1	72%	0	60%	11	11	10	-	0%	(1)	-14%		11	
521605	Data Services	13	5	4	(8)	-155%	(8)	-188%	56	61	30	5	8%	(26)	-87%		61	
521610	Voice Services, Equip & Labor	10	6	3	(4)	-73%	(7)	-255%	65	68	76	3	4%	11	15%		68	
521705	Vehicle/Equipment Rental/Lease	-	0	-	0	100%	-		1	1	19	1	0%	19	95%		1	
521715	Office Equipment Rental	-		-	-		-		-	_	-	-	0%	-	0%		_	
521725	Other Rental Fees	2	2	0	(0)	-12%	(2)	-531%	25	26	5	1	4%	(20)	-378%		26	
521730	Parking Space Rental	12	11	13	(1)	-9%	1	9%	128	133	141	5	4%	13	9%		133	
521905	Legal Services	-	0	1	0	100%	1	100%	2	2	17	-	0%	15	89%		2	
522205	Metro Commuter Passes	7	5	5	(2)	-31%	(2)	-46%	61	62	61	1	2%	1	1%		62	
522305	Shipping and Freight	2	2	3	(0)	-23%	0	10%	21	24	15	3	13%	(6)	-39%		24	
522430	Misc. Other Services & Chrgs	4	12	9	8	69%	6	61%	134	139	83	5		(51)	-61%		139	
522720	Insurance - General & Professio		- 12	-	-	3576	-	0170	-		_	-	0%	-	0%			
522845	Interfund Vehicle Services	-	<u> </u>	_	-		-				_	-	0%	_	0%			
523100	Civilian Payroll	173	211	296	38	18%	123	42%	2,510	2,531	3,443	20	1%	933	27%		2,531	
523200	Classified Payroll	222	309	369	87	28%	147	42%	3,678	3,707	5,537	29	1%	1,859	34%		3,707	
	-	0	2		2	95%	(0)	40%	29	3,707		0	1%	(29)		H —	29	
523300	Supplies	2	2		0		1	25%	29			0		11	33%	H —		
523400	Services					17%										<del>-</del>	23	$\vdash$
523000	Sub-Contractor (COH-HPD) Total	_	524	667	128	24%	271	41%	6,240	6,290	9,014	50	1%	2,774	31%	<u> </u>	6,290	_
		703	868	970	165	19%	266	27%	10,246	10,415	12,399	169	2%	2,153	17%		10,415	

For	he Per	iod July 1, 2016 through Ju	une 30, 2017	7														
				Cur	rent Mo	onth (Pre	limir	nary)				•	YTD				FY:	17
			FY17	FY17	FY16			iance		FY17	FY17	FY16		Var	iance		FY17	% Year
			June 1- June 30, 2017	Budget	June 1 - June 30, 2016	Budget - Actual	%	FY17 - FY16	%	June 30, 2017	Budget	July 1-June 30, 2016	Vs. Budget	%	Vs. FY16	%	Budget V3	Completed
				# of Months	s 1						# of Months							
	No	n-Capital Expenditures																
	51010	Furniture and Fixtures	13	8	2	(6)	-74%	(11)	-556%	88	91	195	3	3%	106	55%	91	97%
	551015	Computer Hardware/SW	0	12	7	12	98%	7	96%	139	144	178	5	3%	39	22%	144	97%
	551025	Scientific/Foren Eqmt	31	6	4	(25)	-434%	(27)	-626%	65	70	57	5	7%	(8)	-15%	70	93%
		Total Non-Capital Expenditures	45	25	14	(19)	-76%	(31)	-229%	293	306	430	13	4%	137	32%	306	96%
	Ca	pital Expenditures																
	70140	Improvements	-	-	-	-		-		-	-	144	-	0%	144	100%	-	0%
	70210	Furniture & Fixtures	-	-	7	-		7	100%	-	-	85	-	0%	85	100%	-	0%
<u> </u>	70230	Computer Hardware/SW	(0)	31	25	31	101%	25	101%	355	375	68	20	0%	(287)	0%	375	95%
<u> </u>	70240	Scientific/Foren Eqmt	9	39	53	30	76%	44	83%	469	469	897	-	0%	429	48%	469	100%
	70980	Const in Progress	374	43	-	(331)	-761%	(374)		521	521	(406)	-	0%	(927)	228%	521	0%
		Total Capital Expenditures	383	114	85	(269)	-237%	(298)	-350%	1,345	1,365	788	20	1%	(557)	-71%	1,365	99%
Total E	xpense a	nd Capital Before Depreciation	2,870	2,193	2,104	(677)	-31%	(766)	-36%	26,000	26,312	24,336	313	1%	(1,664)	-7%	26,312	99%
	61230	Depreciation	38	36	31	(1)	-4%	(7)	-22%	435	435	320	-	0%	(115)	-36%	435	100%
	610000	City of Houston Direct Overhead	122	122	122	-	0%	-	0%	1,460	1,460	1,460	-	0%	(0)	0%	1,460	100%
		Grant and Training Expense	-	-	-	-		-			-	-	-	0%	-	0%		0%
Total I	xpense a	nd Capital After Depreciation	3,029	2,351	2,257	(678)	-29%	(772)	-34%	27,895	28,207	26,116	313	1%	(1,779)	-7%	28,207	99%
	Ne	t Ordinary Income less capital spend	di (544)	(179)	(2,087)	992	-555%	1,543	-74%	(1,177)	(2,146)	(1,499)	969	-45%	322	-21%	(2,146)	55%

Revised Budget 3 July 10, 2017 BOD Meeting

			Original		Version 3				
				FY17 Budget		FY17 Budget	Grant	Change	Change %
Revenues:									
	411000	City of Houston-Appropriations	\$	22,680,344	\$	23,420,344		\$ 740,000	3%
		Fund 2213		8,545,134		8,545,134		740,000	0%
	445000	HFSC Operations		14,135,210		14,875,210		740,000	
	415000	City of Houston Direct OH-Appro		1,460,000		1,460,000		•	
	416000	City of Houston - Safe funds		-					
	420000	Donations		-					
	425000	In-Kind Donations		- -		20.205		(20.705)	C00/
	426000	Training Services		50,000		20,205		(29,795)	-60%
	440000	Grants		1,021,047		1,770,631		749,584	73%
	450000	Forensic Services		100,000		23,070		(76,930)	-77%
	450001	Miscellaneous Copy Fees		10,000		4,089		(5,911)	F00/
	450002	Interest Income		25,321,391		26,395,270		1,376,948	-59%
Total Income				25,321,391		26,393,270		1,370,940	5%
Expenses:									
	Pe	rsonnel:							
	500010	Salary Base - Civilian		8,569,312		10,248,513	108,278	1,679,201	20%
	501070	Pension - Civilian		534,556		639,135		104,579	20%
	502010	FICA - Civilian		616,503		739,437	7,575	122,934	20%
	503010	Health Insurance - Active Civil		680,030		729,862		49,832	7%
	503015	Basic Life Ins - Active Civil		48,448		75,360		26,913	56%
	503060	Long Term Disability - Civilian		684				(684)	-100%
	503090	Workers Comp - Civilian Adm		111,281		40,932		(70,349)	-63%
	504031	Unemployment Taxes - Admin		11,089		12,138		1,050	9%
				10,571,902		12,485,377	115,853	1,913,475	18%
	Su	pplies:							
	511010	Chemical Gases & Special Fluids		7,558		13,744		6,186	82%
	511040	Audio Visual Supplies		1,032		500		(532)	-52%
	511045	Computer Supplies		37,942		49,524	337	11,582	31%
	511050	Paper & Printing Supplies		40,453		30,229		(10,224)	-25%
	511055	Publications & Printed Material		15,335		17,432		2,096	14%
	511060	Postage		1,251		1,309		59	5%
	511070	Miscellaneous Office Supplies		60,306		102,974		42,667	71%
	511080	General Laboratory Supply		847,879		1,426,067	335,772	578,188	68%
	511095	Medical & Surgical Supplies		3,000		500		(2,500)	-83%
	511095	Small Technical & Scientific Eq		9,176		20,928	5,988	11,752	128%
	511110	Fuel		20		-		(20)	-100%
	511120	Clothing		47,692		30,789		(16,903)	-35%
	511125	Food/Event Supplies		16,571		18,636		2,065	12%
	511130	Weapons Munitions & Supplies		5,813		9,133		3,321	57%
	511145	Small Tools & Minor Equipment		7,186		12,798		5,612	78%
	511150	Miscellaneous Parts & Supplies				6,788	240	6,788	
				1,101,215		1,741,350	342,337	640,136	58%

Revised Budget 3
July 10, 2017 BOD Meeting

Original Version 3 FY17 Budget FY17 Budget Grant Change Change % Services: 7,695 7.695 439 520100 **Temporary Personnel Services** 31,496 30,486 (1,009) 520105 Accounting & Auditing Sycs -3% 50,000 30,396 (19,604) -39% 520107 Computer Info/Contracting Svcs 520109 36,002 496,612 238.945 460,610 1279% Medical Dental & Laboratory Ser 520110 100,000 570,286 313,000 470,286 470% **Management Consulting Services** 520112 **Banking Services** 1,042 3,743 2,702 259% 520113 5,759 818 (4,942)-86% **Photographic Services** 30.000 93,670 63,670 212% 520114 Misc Support Serv Recruit Relo 520115 1,027,611 1,019,068 (8,543)-1% Real Estate Rental 3,780 4,993 1,213 32% 520118 Refuse Disposal 37,009 207,935 520119 Computer Equip/Software Maint. 269,877 477,812 77% 23,936 52,326 520121 IT Application Services 28,391 119% 986 4,050 3,064 520123 Vehicle & Motor Equip. Services 311% 225,970 283,835 57,864 26% 520124 Other Equipment Services 1,933 1,499 520143 Credit/Bank Card Svcs (435)-22% 520520 Printing & Reproduction Serv. 12.968 14,257 1,288 10% 520605 **Public Information Svcs** 7,342 11,253 3,910 53% 110,285 143.661 (33,377)520705 Insurance (Non-Medical) -23% 1,500 1,000 (500)520760 Contributions -33% 39,327 46,955 576 7,628 520765 Membership & Prof. Fees 19% 520805 **Education & Training** 131,678 86,967 7,525 (44,711)-34% 520815 32,130 40,837 8,707 27% **Tuition Reimbursement** 520905 Travel - Training Related 129,738 167,684 27.885 37,946 29% 520910 Travel - Non-training Related 20,000 16,082 109 (3,918)-20% 6,781 25,681 18.900 279% 521405 **Building Maintenance Services** Utilities 12,000 11,067 (933)-8% 521505 11,007 60,789 49,782 452% 521605 **Data Services** 67,729 48,937 18,792 521610 Voice Services, Equip & Labor 38% 521630 **EGIS Services** 521705 Vehicle/Equipment Rental/Lease 3,000 1,413 (1,587)-53% 521715 Office Equipment Rental 521725 Other Rental Fees 2,294 26,486 24,192 1055% 521730 **Parking Space Rental** 190.642 133,179 (57,463)-30% 521905 50,000 1,875 (48, 125)-96% Legal Services 52.500 61,608 9,108 17% 522205 **Metro Commuter Passes** 5,268 23,823 3,477 18,555 352% 522305 Freight 84,356 139,009 11,991 54,654 65% 522430 Misc. Other Services & Chrgs 522720 Insurance - General & Professional 522722 Intfd KRONOS Svc Chr 522845 Interfund Vehicle Services (2,255,319) 8,545,134 6,289,815 31,394 -26% 523200 Sub-Contractor (COH) -8% 11,338,655 10,415,080 672,349 (923,576) Services without CoH 2,793,521 4,125,264 640,955 1,331,743 48%

Revised Budget 3 July 10, 2017 BOD Meeting

•	•	Original	Version 3			
		FY17 Budget	FY17 Budget	Grant	Change	Change %
Non-Cap	ital Expenditures					
551010 F	urniture and Fixtures	111,000	91,265	1,424	(19,735)	-18%
551015 C	omputer Equipment	84,773	144,103	18,105	59,330	70%
551025 S	cientific/Medical Equipment	20,000	70,184	22,432	50,184	251%
Tota	al Non-Capital Expenditures	215,773	305,551	41,961	89,778	42%
Capital E	xpenditures					
170140 Ir	nprovements	-	-		-	
170210 F	urniture & Fixtures		-		-	
170230 C	omputer Hardware/SW		375,316	309,750	375,316	
170240 S	cientific/Foren Eqmt	1,910,000	468,631	282,120	(1,441,369)	-75%
170980 C	onst in Progress	-	521,311		521,311	
Tota	al Capital Expenditures	1,910,000	1,365,258	591,870	(544,742)	-29%
Total Expense and Capital Before	re Depreciation	25,137,545	26,312,615	1,764,370	1,175,071	5%
561230 D	epreciation	374,739	434,896		60,157	16%
Total Expense and Capital After	Depreciation	25,512,283	26,747,511	1,764,370	1,235,228	
Net Ordinary Income After (	Capital Expenditures	(190,892)	(352,241)	(1,764,370)	141,720	1%
Other Expense:						
610000 C	ity of Houston Direct Overhead	1,460,000	1,460,000		0	0%
G	rant and Training Expense	1,061,047	-		(1,061,047)	-100%



# Houston Forensic Science Center INTEROFFICE MEMO

**To:** Peter Stout, PhD, President and CEO

From: Lori Wilson, Quality Director

Courtney Head, Manager, Biology/DNA Division

**Cc:** Jerry Pena, Director, Crime Scene/Digital and Multimedia Division

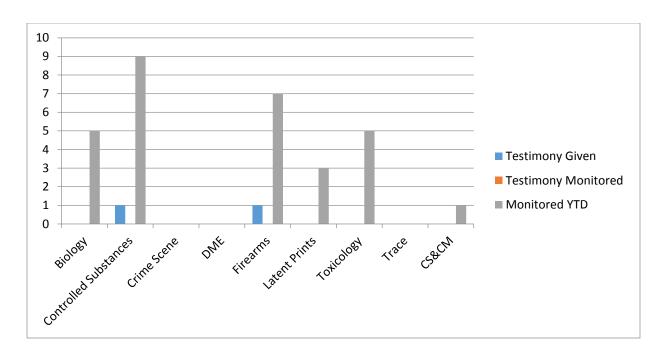
**Date:** July 7, 2017

Re: Quality Division Update for June 2017

The following is a Quality Division update for June 2017.

#### **TESTIMONY MONITORING**

Per a review of LIMS activity logs and Testimony Evaluation Forms submitted to the Quality Division, HFSC staff testified in two proceedings. No testimony was monitored during the month. The calendar year-to-date monitoring details are included in the graphic below.



#### **PROFICIENCY TESTS**

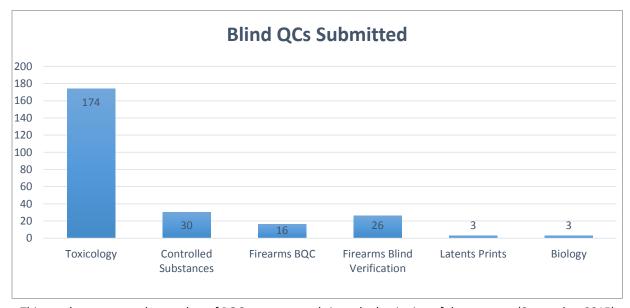
Proficiency activity is shown below.

Test Identifier	Discipline	Number of Tests Assigned	Number of Participants	Date Assigned	Date Submitted to Provider	Issue?
17-5701	Forensic Biology	9	Varies	1/11/2017	3/6/2017	no
PARF-A	Forensic Biology: Parentage	1	Varies	2/27/2017	4/4/2017	no
17-5702	Forensic Biology	9	Varies	3/17/2017	5/8/2017	n/a
17-5331	Latent Prints: Footwear Imprint Evidence	1	1	3/28/2017	5/18/2017	n/a
17-5550	Digital: Mobile Device Examination	1	1	5/12/2017	5/18/2017	n/a
17-0201	Digital: Computer Examination	6	6	5/18/2017	Due 7/10/2017	n/a
17-5190	Latent Print Processing	2	2	5/25/2017	Due 7/13/2017	n/a
17-526	Firearms Examination	6	6	5/31/2017	Due 7/20/2017	n/a
17-502	Controlled Substances (predistribution)	1	1	6/16/2017	Due 7/13/2017	n/a

2017-1024-D	Forensic Multimedia	5	5	6/23/2017	Due 8/14/2017	n/a
PARF-B	Forensic Biology: Parentage	1	Varies	6/28/2017	Due 8/10/2017	n/a

#### **BLIND QUALITY CONTROL PROGRAM**

Discipline	Number of Cases Assigned	Number of Cases Completed	Results
Toxicology	9	6	Satisfactory
Firearms – Blind Verification	1	1	Satisfactory
Firearms – Blind Quality Control	0	0	n/a
Controlled Substances	2	5	Satisfactory
Latent Print Processing	0	0	n/a
Biology	0	1	Satisfactory



This graph represents the number of BQC cases created since the beginning of the program (September 2015) through the end of June 2017.

See Attachment 1 for additional BQC information.

#### **INCIDENTS/CORRECTIVE/PREVENTIVE ACTIONS**

Information regarding specific incidents and corrective actions reported during the month is included as **Attachment 2**.

#### **COMPLAINTS**

No complaints were received during the month.

#### **AUDITS and INSPECTIONS**

Several nonconformances related to documentation of technical and administrative reviews were reported during the Forensic Multimedia Unit (Audio/Video) internal audit conducted by the Quality Division March 13-28. On April 27, the Quality Division provided training to the FMU in the form of a Quality Boot Camp. On May 10, the Quality Division conducted a post-internal audit spot check to gauge improvement in case record documentation. Some administrative errors were identified so another case record review was conducted the week of June 12. The case records included in this audit were those started after the Quality Boot Camp training. Errors were noted in four of the five records reviewed. These errors included:

- all communications with the client were not included in the case record as required by SOP
- date of analysis recorded on the submission form and in the case notes was not consistent Due to the limited sample size, the Quality Division was unable to determine if case documentation and review have improved since the Boot Camp training. Additional audits will be conducted later this calendar year.

Two nonconformances discovered during the FMU internal audit were disclosed to ANAB on July 7. The nonconformances were:

- the ANAB logo was included on eleven reports even though the casework was done before accreditation was granted
- one report referenced results of comparative analysis but the section is not accredited in comparative analysis

The Texas Forensic Science Commission was included on the notification to ANAB.

Quality corrective action 2017-014 was disclosed to the Commission the week of July 3. The nonconformance involved a violation of the Toxicology SOP that led to additional analysis and amended laboratory reports for three cases. The SOP required the use of d-methamphetamine to make the immunoassay drug screen calibrators and controls but d/l-methamphetamine as used instead. We do not believe this nonconformance involved negligence or misconduct. This corrective action was included in the March 2017 Quality Division Report.

ANAB elected to conduct HFSC's 2017 surveillance visit via desk audit. Our accrediting body conducts these yearly surveillance visits, or desk audits, to determine whether accredited laboratories continue to meet accreditation standards. The following information was requested for the audit and must be submitted to ANAB within 30 days of our September 11 accreditation anniversary date:

- · records of proficiency testing
- internal audit reports
- yearly management review

- external audit reports
- organizational chart
- ANAB four-year proficiency testing plan
- Significant organizational changes relevant to accreditation

The remaining yearly internal audits include:

- Latent Prints- scheduled for the week of July 10
- Biology- scheduled for the week of August 14

Please let me know if you have any questions or need additional information.

# Attachment 1



# Blind Quality Testing Project Update - June 2017

Oua	litv	<b>Division</b>	Gnals
Qua	iity	DIVISION	Quais

Discipline	Target Cases Assigned
Controlled Substances	8/month
Toxicology	8/month
Biology	2/month
Firearms – Blind Verification	1/month
Firearms – Blind Quality Control	1/month
Latent Print Processing	1/month
Latent Print Comparison	1/month

#### **Challenges**

- Street drugs are needed for the BQC program
- The current latent print database does not allow for fabricated reference information/prints in the database. In addition, crimes against persons cases cannot be assigned due to database concerns
- CODIS database places constraints on Biology case types that can be submitted

Forensic Discipline Cases Assigned			
Controlled Subst	Controlled Substances		
Toxicology		9	
Biology	Biology		
Firearms: Blind Ver	Firearms: Blind Verification		
Firearms: Blind Quali	Firearms: Blind Quality Control		
Latent Print Proc	Latent Print Processing		
Latent Print Comr	Latent Print Comparison		
Latent Print Comparison 0			
On Target Near	Near Target		
		Met	
June 2017 Re	sults	IVIEL	
June 2017 Re	Cases Complete		
Forensic Discipline	Cases Complete		
Forensic Discipline  Controlled Substances	Cases Completo	ed	
Forensic Discipline  Controlled Substances  Toxicology	Cases Completo		
Forensic Discipline  Controlled Substances  Toxicology  Biology  Firearms – Blind	Cases Completo 5 6 1	ed 100%	
Forensic Discipline  Controlled Substances  Toxicology  Biology  Firearms – Blind  Verification  Firearms – Blind Quality	Cases Completo 5 6 1	ed 100%	

#### **Mitigation**

- Discussion continues with HCDAO to obtain controlled substances marked for destruction or forfeiture
- New latent print database system, MorphoTrac, will go online in Q3 providing flexibility in case types submitted and allowing comparison to prints placed in the new database
- Quality to work with CODIS administrator to design process to ensure BQC profiles are not uploaded to NDIS

#### **Achievements**

- HCDAO will make requests for controlled substance analysis
- First Biology BQC completed in DNA analysis and deemed satisfactory
- Firearms Manager collaborated with HPD Property Room to design a process to use firearms slated for destruction in the BQC program

# Attachment 2

8:39:40 AM Page 1 of 2

	<b>Quality Notified</b>	Summary of Notification	Comments
Audio Video			
2017-045 CAR	6/27/2017	Three chains of custody included evidence transfer errors. The errors included transfers of evidence back to the client that weren't captured on the chains and evidence stored in the vault in a different location than that stated on the chain.	
Biology			
2017-039 IR	6/7/2017	Samples were placed onto a thermalcycler for amplification over a weekend. However, the amplification did not occur because the analyst forgot to start the instrument. The error was noticed the following Monday, samples were reamplified, and analysis continued as expected.	
2017-040 IR	6/7/2017	A technician mistyped three sample numbers on a reinjection list. The errors were corrected and the reamplification results were concordant with the original amplification. This administrative error had no impact on the technical results.	
2017-041 IR	6/9/2017	The case record was reviewed but the review was documented on an outdated version of the Review Worksheet.	
2017-042 IR	6/13/2017	By policy, negative screening cases can be reported after technical review is documented using the Non-STR review checklist and the Evidence Processing review checklist. Approximately thirty cases were reported even though the Evidence Processing review checklist had not been completed.	

#### **Quality Division Notifications**

Incidents, Corrective and Preventive Actions

8:39:41 AM Page 2 of 2

	<b>Quality Notified</b>	Summary of Notification	Comments
2017-043 IR	6/14/2017	The capillary on the 3500 Genetic Analyzer was used beyond the expiration date set by the manufacturer. This did not have an impact on technical results and the SOP was revised to allow usage beyond the expiration date as long as data quality is acceptable.	
2017-044 IR	6/22/2017	A Y-STR report was amended to correct the date the Y-STR database was accessed. This administrative error did not impact the technical results.	
2017-PAR1 PAR	6/10/2017	Preventive Action- The Request for Amplification Form was updated to prevent misinterpretion of some of the form fields.	
2017-PAR2 PAR	6/19/2017	Preventive Action- The DNA SOP was revised to require analysts to tighten the disposable tip (DiTi) cones on the Tecan liquid handling robot prior to each run to prevent pipetting errors. The previous SOP required the cones to be checked daily.	
CS/CM			
2017-038 IR	6/5/2017	The incident number listed on the submission form did not match the incident number listed on the form inside the HFSC Blood Alcohol Kit. The inconsistency was not noticed by the CS/CM assessioner and the evidence was analyzed. According to SOP, the case should have been rejected.	